



INVITATION LETTER FOR THE **2026 ANNUAL GENERAL MEETING OF SHAREHOLDERS**

EMC PUBLIC COMPANY LIMITED

**WEDNESDAY
APRIL 29, 2026 AT 2.00 P.M.
VIA ELECTRONIC MEANS
(E-MEETING)**

KINDLY REQUESTS FOR SHAREHOLDERS' AND/OR PROXIES' COOPERATION TO STUDY THE DETAILS ABOUT PROCEDURES FOR REGISTRATION OF E-MEETING, AND PREPARE IDENTITY DOCUMENTS, AS WELL AS STUDY THE PROCEDURES FOR VOTING AND ATTENDING THE E-MEETING OR APPOINTING AN INDEPENDENT DIRECTOR OF THE COMPANY TO ACT YOUR PROXY TO VOTE ON YOUR BEHALF



บริษัท อีเอ็มซี จำกัด (มหาชน)
EMC PUBLIC COMPANY LIMITED

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Note : Shareholders can study the details of the invitation letter and accompanying documents at Company website www.emc.co.th

For more information, please contact the

Company Secretary and Investor Relations Department at . 02-615-6242

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AGM 001/2026

April 1, 2026

Subject : Invitation to the Annual General Meeting of Shareholders for the year 2026

Attention : Shareholders EMC Public Company Limited

Enclosures :

1. A copy of the minutes of the Extraordinary General Meeting of Shareholders No. 1/2024
2. Annual Report 2025 (Form 56-1 One Report) in QR Code format
3. Preliminary information of candidates for directorial positions to replace those whose term has expired
4. Information of the independent director proposed by the company to be the proxy of the shareholders
5. Capital Increase Report Form (F53-4)
6. Definition of “Independent Director
7. The company’s regulations related to the shareholders' meeting
8. Document indicating intention to attend the meeting electronically
9. Guidelines for attending the shareholders' meeting via electronic media (E-AGM)
10. User manual for the electronic shareholders' meeting system
11. Proxy Form
12. Form for submitting advance questions for the meeting via electronic media (E-AGM)
13. Request form for receiving the printed version of the Annual Report

Whereas the Board of Directors of EMC Public Company Limited has resolved to convene the 2026 Annual General Meeting of Shareholders on Wednesday, 29 April 2026 at 2:00 p.m., to be conducted via electronic means (E-Meeting) in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and other applicable laws and regulations, in order to consider the following agenda items:

Agenda 1 To consider and certify the Minutes of the 2025 Annual General Meeting of Shareholders.

(Voting Resolution: This agenda item shall be approved by a majority vote of the shareholders present at the meeting and entitled to vote.)

Facts and Rationale : The Company has prepared the Minutes of the 2025 Annual General Meeting of Shareholders, which was held on 30 April 2025, and has accurately recorded the proceedings. The minutes have been duly submitted to the Stock Exchange of Thailand, the Securities and Exchange Commission, and the Department of Business Development, Ministry of Commerce, within 14 days as required by law. The minutes have also been published on the Company’s website at www.emc.co.th

Board of Directors' Opinion : The Board of Directors deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the Minutes of the 2025 Annual General Meeting of Shareholders, which the Board considers to have been accurately recorded. The Meeting is therefore requested to approve such minutes.

The Company has also republished the Minutes of the 2025 Annual General Meeting of Shareholders on its website, together with this Notice of the Annual General Meeting of Shareholders and the related meeting documents. Details are as set out in the copy of the Minutes (Attachment 1).

Agenda 2 To acknowledge the Company's operating results for the year 2025.

(Voting: No vote is required, as this agenda item is for acknowledgment only.)

Facts and Reasoning : The Company has summarized its operating results for the accounting period ended 31 December 2025, as detailed in the Annual Report 2025 (Form 56-1 One Report).

Board of Directors' Opinion : It is proposed that the 2026 Annual General Meeting of Shareholders acknowledge the Company's operating results for the accounting period ended 31 December 2025. The Company has summarized the past year's performance and significant changes that occurred during 2025 for the shareholders' information (as set out in Attachment 2).

Agenda 3 To consider and approve the Company's financial statements for the year 2025, ended 31 December 2025.

(Voting Resolution: This agenda item shall be approved by a majority vote of the shareholders present at the meeting and entitled to vote.)

Facts and Reasoning : In order to comply with the Public Limited Companies Act, which requires the Company to prepare the statements of financial position and comprehensive income for the fiscal year, audited by a certified public accountant, and to submit them for approval by the Shareholders' Meeting.

Board of Directors' Opinion : It is proposed that the 2026 Annual General Meeting of Shareholders consider and approve the statements of financial position and comprehensive income for the accounting period ended 31 December 2025, which have been audited and certified by a certified public accountant from DIA Audit Co., Ltd. ("DIA Audit") and endorsed by the Audit Committee. These statements reflect the Company's financial position and operating results for 2025, with the key points summarized as follows:

Summary of Comparative Consolidated Financial Information (Partial) of the Company:

(Unit: Million Baht)

Item	2025	2024	Increase/(Decrease)	%Chang
Total Assets	1,461.78	2,505.96	(1,044.18)	(41.67)
Total Liabilities	709.74	1,328.50	(618.76)	(46.58)
Shareholders' Equity	752.05	1,177.46	(425.42)	(36.13)
Operating Revenue	734.34	956.24	(221.91)	(23.21)
Total Revenues	756.34	1,081.23	(324.88)	(30.05)
Total Expenses	1,137.98	1,093.13	44.86	4.10
Loss for the Year	(433.76)	(51.94)	(381.82)	(735.08)
Loss Attributable to the Company	(432.17)	(50.36)	(381.82)	(758.22)
Loss per Share Attributable to the Company (Baht)	(0.034)	(0.005)	(0.03)	(634.42)

Details are as presented in the financial statements in the 2025 Annual Report (Form 56-1 One Report), which have been distributed to the shareholders together with this Notice of the Meeting (see Attachment 2).

Agenda 4 To consider and approve the suspension of allocation to the legal reserve and the suspension of dividend payment for the year 2025.

(Voting Resolution: This agenda item shall be approved by a majority vote of the shareholders present at the meeting and entitled to vote.)

Facts and Reasoning : The Company's dividend policy is to pay dividends at a rate of no less than 50% of the net profit shown in the separate financial statements after tax, or as deemed appropriate, provided that there are no other pressing needs and that the dividend payment will not materially affect the Company's normal operations, except in cases where the Company has investment projects in other ventures.

In 2025, the separate financial statements after tax show a net loss. Therefore, the Board of Directors proposes to suspend the payment of dividends for the Company's operating results for the period from 1 January 2025 to 31 December 2025.

Pursuant to Section 116 of the Public Limited Companies Act B.E. 2535 (1992) and Article 38 of the Company's Articles of Association, the Company is required to allocate at least 5% of the annual net profit, less any accumulated losses (if any), to the legal reserve each year until the reserve reaches at least 10% of the registered capital. However, since the Company incurred a loss, no allocation to the legal reserve is required for this year.

Legal Reserve and Dividend Payment Information for the Past 3 Years

YEAR	Operating Results	Legal Reserve	Dividend
2023	Loss: 578.14 million Baht	-	Suspended
2024	Loss: 28.79 million Baht	-	Suspended
2025	Loss: 301.73 million Baht	-	Suspended

Board of Directors' Opinion : It is proposed that the 2026 Annual General Meeting of Shareholders consider and approve the suspension of dividend payment for the year 2025, covering the operating results from 1 January 2025 to 31 December 2025, and the suspension of allocation to the legal reserve.

Agenda 5 To consider and approve the reappointment of directors who have retired by rotation to serve another term on the Board of Directors.

(Voting Resolution: This agenda item shall be approved by a majority vote of the shareholders present at the meeting and entitled to vote.)

Facts and Reasoning : Pursuant to Section 71 of the Public Limited Companies Act B.E. 2535 (1992) and Article 14 of the Company's Articles of Association, at every Annual General Meeting, one-third of the directors must retire from office. If the number of directors cannot be exactly divided into three, the closest number to one-third shall retire. For the first and second years after the company's registration, the Board shall decide among themselves who will retire; if no agreement is reached, the retiring directors shall be determined by drawing lots. In subsequent years, the directors who have served the longest shall retire. Retiring directors are eligible for reappointment.

At the 2026 Annual General Meeting of Shareholders, the following three directors are due to retire by rotation:

Name	Position	Ramarks
1. Dr. Yaorin Srichainan	Company Director, Independent Director	
2. Ms. Taweessri Wikayathipat	Company Director Independent Director	
3 . Mr.MICHAEL LOH SOON GNEE	Company Director	Appointed by the Board of Directors at Meeting No. 2/2026 on 18 March 2026 to serve as a Company Director in place of a vacant position.

Remark: /1 The vacancy arose because one director, Acting Second Lieutenant Methee Itthirivichai, resigned from the position effective 13 August 2025.

At the Board of Directors' Meeting No. 2/2026 held on 18 March 2026, it was resolved to appoint one new director, Mr. Michael Loh Soon Gnee, to fill the vacant director position, effective 18 March 2026. The term of the newly appointed director will correspond to the remaining term of the director who resigned. The Board therefore resolved to propose Mr. Michael Loh Soon Gnee to the Annual General Meeting of Shareholders for reappointment to serve another full term.

Board of Directors' Opinion : (Excluding Interested Directors) It is proposed that the 2026 Annual General Meeting of Shareholders consider and approve the reappointment of all three directors who have retired by rotation to serve another term.

The selection process for the Company's directors has been reviewed by the Nomination and Remuneration Committee. Each retiring director's qualifications were individually evaluated and vetted by the Board of Directors to ensure suitability for the

ompany’s business. The directors under consideration possess knowledge, skills, and expertise across diverse professional fields, demonstrate leadership and a broad vision, uphold ethics and integrity, and maintain a positive attitude toward the organization. They have performed their duties effectively as Company directors, contributed experience and recommendations on Company policies, and meet all legal, regulatory, and Articles of Association requirements. Their past performance as directors has also been taken into account. Details of the individuals proposed for reappointment to serve another term are provided (see Attachment 3).

Furthermore, in the process of selecting individuals for appointment as directors, the Company provided an opportunity for shareholders to propose qualified candidates in advance. However, no shareholders submitted any names of individuals deemed suitable for appointment as Company directors.

Agenda 6 To consider and approve the remuneration of directors for the year 2026.

(Voting Resolution: This agenda item shall be approved by a vote of not less than two-thirds (2/3) of the shareholders present at the meeting and entitled to vote.)

Facts and Reasoning : Pursuant to Article 26 of the Company’s Articles of Association, in summary, the Company’s directors are entitled to receive remuneration for performing their duties, which may include salary, meeting allowances, per diems, and bonuses. In 2025, the Annual General Meeting of Shareholders approved total director remuneration of THB 4,000,000, payable per session. For 2025, the Company paid a total of THB 1,000,000 to the directors. Details of individual director remuneration are provided in the 2025 Annual Report (see Attachment 1) under the Management Structure section, titled “Remuneration of Directors and Executives.”

Item	ปี 2026 (Baht) (Proposed)	ปี 2025 (Baht)	ปี 2024 (Baht)
Approved Remuneration Limit	4,000,000.-	4,000,000.-	4,000,000.-
Total Meeting Allowances Paid		1,000,000.-	1,770,000.-
Other Benefits	-None-	-None-	-None-

Facts and Reasoning : It is proposed that the 2026 Annual General Meeting of Shareholders consider and approve the directors’ remuneration for 2026 as proposed by the Nomination and Remuneration Committee. The Committee has recommended total director remuneration of THB 4,000,000, which is the same as in 2025. This amount does not include any remuneration or benefits received by directors in their capacity as employees of the Company. The payment will be made per session and has been carefully reviewed for appropriateness, taking into account comparisons with similar industries, the economic situation, and the size of the Board of Directors. The details are as follows:

Monetary remuneration consists of meeting allowances (for each meeting attended).

Position	Meeting Allowances by Position (Baht)			
	Board of Directors	Audit Committee	Nomination & Remuneration Committee	Executive Committee
Chairman (no fixed salary)	25,000.-	25,000.-	15,000.-	15,000.-
Chairman (with fixed salary)	20,000.-	-	15,000.-	Not entitled
Director (no fixed salary))	15,000.-	15,000.-	10,000.-	10,000.-
Director (with fixed salary)	5,000.-	-	5,000.-	Not entitled

Other Remuneration or Benefits The Company does not have a policy to provide any remuneration or benefits beyond those received in their capacity as directors or employees under normal company practice. No shares, debentures, or other securities are granted to the Company’s directors or executives.

Agenda 7 To consider and approve the appointment of the auditor and the determination of the audit fee for the year 2026.

(Voting Resolution: This agenda item shall be approved by a majority vote of the shareholders present at the meeting and entitled to vote.)

Facts and Reasoning : Pursuant to Section 120 of the Public Limited Companies Act B.E. 2535 (1992), the Annual General Meeting of Shareholders shall appoint the auditor and determine the audit fee of the Company each year. The same auditor may be reappointed. Under Article 43 of the Company’s Articles of Association, the auditor must not be a director, employee, or hold any other position in the Company.

The auditor of the Company for the year 2026 is:

- (1) Ms. Supaporn Mangchit, Certified Public Accountant No. 8125
(Has signed the Company’s financial statements for five consecutive years 2020–2024) And/or
- (2) Ms. Somjintana Polhirunrat, Certified Public Accountant No. 5599
(Has signed the Company’s financial statements for five consecutive years 2020–2024) And/or
- (3) Mr. Jumphot Pairattanakorn, Certified Public Accountant No. 7645
(Has signed the Company’s financial statements for five consecutive years 2020–2024) And/or
- (4) Mr. Wiroj Satchathammanukul, Certified Public Accountant No. 5128
(Has signed the Company’s financial statements for five consecutive years 2020–2024)

From DIA Audit Co., Ltd. (“DIA Audit”), serving as the Company’s auditor for the year 2026, marking the 8th consecutive year. DIA Audit has maintained independence, high professional standards, and full qualifications in accordance with the Company’s Articles of Association, the Federation of Accounting Professions, and the requirements of the Securities and Exchange Commission, and has performed its duties satisfactorily. The audit fees are set as follows:

Item	Audit Fee (Baht)	
	2026 (Proposed)	2025
Audit of Q1 Financial Statements	330,000.-	330,000.-
Audit of Q2 Financial Statements	330,000.-	330,000.-
Audit of Q3 Financial Statements	330,000.-	330,000.-
Annual Audit Fee	1,650,000.-	1,650,000.-
รวมทั้งสิ้น	2,640,000.-	2,640,000.-

Board of Directors’ Opinion : In order to comply with the Public Limited Companies Act, which requires the Annual General Meeting of Shareholders to appoint the auditor and determine the Company’s audit fees each year, and based on the recommendation of the Audit Committee, the Board of Directors has considered and deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the appointment of:

- (1) Ms. Supaporn Mangchit, Certified Public Accountant No. 8125 And/or
- (2) Ms. Somjintana Polhirunrat, Certified Public Accountant No. 5599 And/or
- (3) Mr. Jumphot Pairattanakorn, Certified Public Accountant No. 7645 And/or
- (4) Mr. Wiroj Satchathammanukul, Certified Public Accountant No. 5128

From DIA Audit Co., Ltd. (“DIA Audit”), to serve as the Company’s auditor for the year 2026, with the annual audit fee approved at THB 2,640,000, the same amount as in 2025. The certified public accountant of the Company and its subsidiaries may be any one of the auditors listed above or any licensed auditor under DIA Audit, ensuring that the financial statements can be audited and completed within the required timeframe. The proposed auditors have no relationship or conflict of interest with the Company, its subsidiaries, management, major shareholders, or any related parties, and therefore maintain independence in auditing and providing opinions on the Company’s financial statements. Additionally, the same auditors serve as auditors for all eight subsidiaries of the Company, with the total audit fees for 2025 for the Company and its nine entities (including subsidiaries) amounting to THB 4,245,000.

Although the auditors for the Company and its subsidiaries belong to the same audit firm, the Audit Committee and the Board of Directors are confident that the auditors can complete the audits of both the Company and its subsidiaries on schedule, as the auditors plan and schedule the audit procedures in advance through meetings with management to ensure an organized and timely process.

Agenda Item 8 To consider and approve the reduction of the registered capital and the amendment of Article 4 of the Company’s Memorandum of Association to reflect the reduction of the registered capital.

(Voting Resolution: This agenda item shall be approved by a vote of not less than three-fourths (3/4) of the shareholders present at the meeting and entitled to vote.)

Facts and Reasons : The Company must reduce its registered capital and amend Article 4 of the Memorandum of Association regarding registered capital before it can proceed with any capital increase. This is in compliance with the provisions of the Public Limited Companies Act, which require the Company to reduce capital by cancelling 3,771,189,954 unsubscribed shares. After this reduction, the Company’s registered capital will equal its fully paid-up capital of THB 16,787,657,707, prior to any new capital increase.

Board of Directors’ Opinion : The Board of Directors deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the reduction of the Company’s registered capital by 3,771,189,954 Baht, from the existing registered capital of 20,558,847,661 Baht to a new registered capital of 16,787,657,707 Baht. The reduction will be carried out by cancelling the unsubscribed ordinary shares reserved under the previously approved General Mandate for capital increase by the 2025 Annual General Meeting of Shareholders, totaling 3,771,189,954 shares with a par value of 1.00 Baht per share. The meeting will also be asked to approve the amendment of Article 4 of the Memorandum of Association regarding registered capital to reflect the reduced registered capital as follows:

“Clause 4. Registered Capital	16,787,657,707	Baht	(Sixteen billion seven hundred eighty-seven million six hundred fifty-seven thousand seven hundred seven Baht)
Divided into	16,787,657,707	shares	(Sixteen billion seven hundred eighty-seven million six hundred fifty-seven thousand seven hundred seven shares)
Par value of Baht	1.00	Baht	(One Baht)
Comprising			
Ordinary shares	16,787,657,707	shares	(Sixteen billion seven hundred eighty-seven million six hundred fifty-seven thousand seven hundred seven shares)
Preferred share	-	shares	(- shares)”

Agenda Item 9 To consider and approve the allocation of newly issued ordinary shares under a General Mandate..

(Voting: This agenda item requires approval by no less than three-fourths (¾) of the shareholders present and entitled to vote.)

Facts and reasons : The Company proposes that the meeting consider and approve an increase of the registered capital under a General Mandate of up to 3,771,189,954 shares with a par value of 1 Baht per share, under the terms and conditions and allocation ratios as prescribed by the relevant laws and regulations.

Board of Directors' Opinion : It is proposed that the Annual General Meeting of Shareholders consider and approve the allocation of newly issued ordinary shares under a General Mandate, totaling 3,771,189,954 shares with a par value of 1 Baht per share, representing no more than 30% of the paid-up capital. The allocation details are as follows:

- (1) Allocate newly issued ordinary shares of up to 2,514,126,636 shares with a par value of 1 Baht per share, representing no more than 20% of the paid-up capital, to be offered to the existing shareholders of the Company proportionally to their shareholdings (Rights Offering) at a subscription price of not less than 0.04 Baht per share, or
- (2) Allocate newly issued ordinary shares of up to 1,257,063,318 shares with a par value of 1 Baht per share, representing 10% of the paid-up capital, to be offered to specific investors under a Private Placement at a subscription price of not less than 0.04 Baht per share.

Note: The subscription price shall be not less than 90% of the weighted average trading price of the Company's shares on the Stock Exchange of Thailand over the past 7 business days (9 March 2026 – 17 March 2026), based on data from SETSMART

. In accordance with Section 52 of the Public Limited Companies Act, a company that has been in operation for at least one year and has incurred losses may offer shares below their par value, provided that the discount rate is fixed and clearly disclosed in the prospectus.

The Board of Directors is authorized to consider offering the newly issued shares either in a single tranche or multiple tranches, and to determine whether shares are offered to any specific group first or to all groups simultaneously. The Board also has the authority to set the subscription price, offering date and time, as well as all related terms and conditions for the allocation of such newly issued shares.

Once the share allocation as specified above is completed, the total paid-up capital from the new shares shall not exceed 30% of the current paid-up capital as of the date the Board of Directors resolves to increase the capital.

The Company shall complete the allocation of the newly issued shares by the next Annual General Meeting of Shareholders or by the latest date required by law to hold the next Annual General Meeting of Shareholders, whichever occurs first. The details are presented in the capital increase report form F53-4 (Attachment 4).

Agenda Item 10 To consider and approve the increase of the registered capital and the amendment of Article 4 of the Company’s Memorandum of Association to reflect the increased registered capital.

(Voting Resolution: This agenda item shall be approved by a vote of not less than three-fourths (3/4) of the shareholders present at the meeting and entitled to vote.)

Facts and Reasons : The Company intends to increase its registered capital to be used as working capital for business operations, and/or to support future investment expansion, as well as for other purposes as deemed appropriate and necessary by the Board of Directors or the Executive Committee. Accordingly, the Company seeks approval for the increase of the registered capital and the amendment of Article 4 of the Company’s Memorandum of Association to reflect the increased registered capital.

Board of Directors’ Opinion : It is proposed that the 2026 Annual General Meeting of Shareholders consider and approve an increase of the Company’s registered capital by up to 3,771,189,954 Baht, from the existing registered capital of 16,787,657,707 Baht to a new registered capital of 20,558,847,661 Baht, through the issuance of up to 3,771,189,954 newly issued ordinary shares with a par value of 1 Baht per share. In addition, approval is sought to amend Article 4 of the Company’s Memorandum of Association regarding registered capital to reflect the increased registered capital, as follows:

“Clause 4.	Registered Capital	20,588,847,661	Baht	(Twenty billion five hundred eighty-eight million eight hundred forty-seven thousand six hundred sixty-one Baht)
	Divided into	20,588,847,661	Shares	(Twenty billion five hundred eighty-eight million eight hundred forty-seven thousand six hundred sixty-one shares)
	Par value of Baht	1.00	Baht	(One Baht)
	Comprising			
	Ordinary shares	20,588,847,661	Share	(Twenty billion five hundred eighty-eight million eight hundred forty-seven thousand six hundred sixty-one shares)
	Preferred share	-	Shares	(- shares)”

Agenda Item 11 To consider and approve the allocation of newly issued ordinary shares. .

(Voting: This agenda item requires approval by no less than three-fourths (¾) of the shareholders present and entitled to vote.)

Facts and Reasons : As the Company intends to increase its registered capital as detailed in Agenda 10, in compliance with legal requirements, the Shareholders' Meeting is required to consider and approve the allocation of newly issued ordinary shares to correspond with the increased registered capital.

Board of Directors' Opinion : It is proposed to the Annual General Meeting of Shareholders to consider and approve the allocation of newly issued ordinary shares, with the following details: Allocate up to 3,771,189,954 newly issued ordinary shares, with a par value of 1.00 Baht per share, to support the General Mandate capital increase, as detailed in item 9 above. In addition, the Board of Directors has approved to propose to the shareholders' meeting to authorize the Board of Directors to Consider, determine, amend, and modify the terms and details related to the allocation of the newly issued shares. Adjust or modify any terms and details related to the rights and subscription price under the rights offering as necessary. Sign any documents related to the allocation of the newly issued shares. Perform any necessary or appropriate actions in connection with the allocation of the newly issued shares, including, but not limited to, providing information and submitting documents to the Securities and Exchange Commission, the Stock Exchange of Thailand, Thailand Securities Depository Co., Ltd., the Ministry of Commerce, or other relevant agencies. Arrange for the newly issued shares to be listed as registered securities on the Stock Exchange of Thailand.

Agenda Item 12 Consider and approve the issuance and offering of the Company's debentures. .

(Voting: This agenda item requires approval by no less than three-fourths (¾) of the shareholders present and entitled to vote.)

Facts and Reasons : To enhance the financial liquidity of the Company and its subsidiaries, as well as to provide working capital for business operations, improve debt management capabilities, support investment and business expansion plans, and, as appropriate, for repayment or refinancing of the Company's debt, the Company deems it appropriate to propose that the Board of Directors consider and approve submitting to the Annual General Meeting of Shareholders 2026 for approval the issuance and offering of the Company's debentures with a total value not exceeding THB 500,000,000 or its equivalent in other currencies. At any given time, the total amount of debentures issued by the Company must not exceed this limit

The Company may issue and offer the debentures either in a single issuance for the full amount or in multiple tranches, as deemed appropriate according to market conditions and the Company's funding requirements, with the preliminary details as follows:

Debenture Issuer	EMC Public Company Limited (“EMC”)
Objectives	To support business expansion and/or to be used as working capital and/or for debt repayment, including for other future necessities and appropriateness of the Company.
Type of Debentures	All types and categories of debentures, including but not limited to, registered debentures or bearer debentures, secured or unsecured debentures, and subordinated or unsubordinated debentures, with or without a debenture holders’ representative, as appropriate depending on market conditions or other relevant factors at the time of each issuance and offering.
Total Offering Amount Tenor of Debentures	The total outstanding principal amount of debentures at any given time shall not exceed Baht 500,000,000 or its equivalent in other currencies. The debentures may be issued and offered in a single tranche or in multiple tranches, either simultaneously or on several occasions. In the event that the debentures are redeemed or repurchased prior to maturity or upon maturity, the Company may issue and offer additional debentures, provided that the total outstanding amount of previously issued and unredeemed debentures does not exceed the aforementioned aggregate limit or its equivalent.
Currency	The Board of Directors and/or any person authorized by the Board of Directors shall have the authority to determine the tenor of the debentures as deemed appropriate, taking into consideration the type of instrument, the nature of the use of proceeds, and the market conditions at the time of each issuance and offering.
Interest Rate	Thai Baht and/or other foreign currencies in equivalent amounts.
Early Redemption	Subject to the market conditions at the time of each issuance and offering.
Offering Method	The debenture holders and/or the Company may or may not have the right to early redemption of the debentures prior to maturity, subject to the terms and conditions of each debenture issuance.
Offering for sale	<p>The debentures may be offered in a single issuance and/or in multiple issuances and/or on a revolving basis. The offering may be conducted domestically and/or internationally to the public (Public Offering) and/or to specific investors (Private Placement) and/or to domestic institutional investors and/or foreign institutional investors and/or high-net-worth investors, either in a single offering or in multiple offerings, in accordance with the rules and regulations prescribed by the Office of the Securities and Exchange Commission, the Capital Market Supervisory Board, and/or other relevant regulations in force at the time of each issuance and offering.</p> <p>The Board of Directors and/or any person authorized by the Board of Directors shall have the authority to carry out the necessary actions and determine other relevant details in connection with such issuance and offering.</p>

Board of Directors' Opinion : It is deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders for consideration and approval of the issuance and offering of the Company's debentures, in an aggregate amount not exceeding Baht 500,000,000, in accordance with the details stated above.

Agenda Item 13: Consider other matters (if any)

Objectives and Rationale: This agenda item is set to allow shareholders to ask questions and/or express their opinions to the Board of Directors (if any), and/or for the Board of Directors to provide clarifications and respond to shareholders' inquiries. No other matters will be proposed for the meeting's consideration or approval, and no voting will take place under this agenda item.

The Company would like to invite shareholders to attend the Annual General Meeting of Shareholders on the date and time specified above. This meeting will be held in electronic format (E-AGM). Shareholders can register to attend the meeting via the E-AGM system from 16 April 2025 to 30 April 2025. The Company has attached the guidelines for attending the Annual General Meeting of Shareholders for 2025 as attached in Attachments 7 and 8.

The Company kindly requests shareholders who wish to attend the meeting in person or appoint a proxy to attend on their behalf to study the registration procedures and prepare the required identification documents. Shareholders are also requested to review the voting procedures and the meeting attendance process, as detailed in Enclosures No. 8 and 9.

The Board of Directors provides shareholders with the opportunity to submit questions related to the shareholders' meeting agenda (Enclosure No. 11) in advance of the meeting date. Shareholders may submit their questions, together with any supporting details (if any), and their contact information (full name, telephone number, fax number, and email address) to the Company. Submission period: From April 15, 2026, to April 29, 2026, no later than 3:00 p.m., or until the meeting is concluded.

- E-mail : nirun@emc.co.th

- Registered mail sent to

Mr.Nirun Hengboriboonpong Company Secretary
EMC Public Company Limited
140/66 ITF Tower Building, 28th Floor
Surawong Road, Suriyawong Subdistrict, Bang Rak District
Bangkok 10500

In the event that a shareholder is unable to attend the meeting via electronic means (E-AGM), the shareholder may appoint a proxy, either another person or an independent director of the Company, whose names and details are provided in Enclosure No. 5, to attend the meeting and vote on their behalf.

The shareholder may complete and sign the attached proxy form (Enclosure No. 1), or download it from the Company's website at <https://emc.co.th/นักลงทุนสัมพันธ์/ข้อมูลสำหรับผู้ถือหุ้น/การประชุมผู้ถือหุ้น/>, where three types of proxy forms are available.

- Form A is a general proxy form that is simple and uncomplicated.
- Form B is a proxy form that specifies detailed and clearly defined items for which the proxy is granted.
- Form C is a proxy form used only in cases where the shareholder is a foreign investor and appoints a custodian in Thailand to hold and manage the shares.

Alternatively, shareholders may grant a proxy electronically (E-Proxy) via the Investor Portal of the Thailand Securities Depository (TSD) at <https://ivp.tsd.co.th/> instead of submitting documents by post. The Company kindly requests that shareholders submit the original proxy form (Enclosure No. 10) and supporting documents to the Company in advance by April 28, 2026, in order to facilitate a smooth and efficient verification process.

To ensure preparedness prior to the meeting, the Company will open the E-AGM registration system for shareholders or their proxies to register from April 15, 2026, at 9:00 a.m. onwards until April 29, 2026, at 3:00 p.m., or until the meeting is concluded. Shareholders or their proxies may access the meeting on April 29, 2026, from 12:00 p.m., which is two hours prior to the commencement of the meeting. However, the live broadcast of the meeting will begin at 2:00 p.m. only.

Best regards



(Mr. Chanachai Leenabanchong)

Chairman of the Board of Directors

Note:

If any shareholder wishes to obtain the Annual Registration Statement/Annual Report 2025 (Form 56-1 One Report), it can be downloaded from the Company's website at www.emc.co.th

Annual General Meeting of Shareholders Report for the Year 2025
of
EMC Public Company Limited

In the form of a meeting via electronic media (E-AGM)

Date, Time, and Venue of the Meeting:

The meeting was held on 30 April 2025, commencing at 10:00 a.m., at the company's meeting room on the 30th floor of ITF Tower, No. 140/66 Silom Road, Suriyawong Subdistrict, Bang Rak District, Bangkok 10500. The meeting was conducted in the form of a meeting via electronic media (E-AGM)

The company directors attending the meeting:

- | | |
|--|--|
| 1. Mr. Charlie Jangvijitkul | Vice Chairman (2nd in rank) and Chief Executive Office |
| 2. Ms. Preamat Hanta | Independent Director and Chairman of the Audit Committee |
| 3. Ms. Taweesri Vichayathiphat | Independent Director and Audit Committee Member |
| 4. Dr. Yaowarin Srichaianan | Independent Director and Audit Committee Member |
| 5. Mr. Panutad Neawjan | Company Director |
| 6. Mr. Mongkol Chanpaisal | Company Director |
| 7. Ms. Wanida Puangboonmak | Company Director |
| 8. Lieutenant Colonel Matee Ittirivichai | Company Director |

The company directors who were absent from the meeting:

- | | |
|--------------------------------|-----------------------|
| 1. Mr. Chanachai Leenabanchong | Chairman of the Board |
|--------------------------------|-----------------------|

Secretary of the meeting:

- | | |
|--------------------------------|--------------------------|
| 1. Ms. Jirapon Kiatibenjaphong | Secretary of the Meeting |
|--------------------------------|--------------------------|

Participants

- | | |
|-------------------------------|--------------------------------------|
| 1. Mr. Nirun Hengboriboonpong | Acting Chief Financial Officer (CFO) |
|-------------------------------|--------------------------------------|

The auditor(s) attending the meeting:

- | | |
|-------------------------------|---------|
| 1. Mrs. Suwimon Kritayakian | Auditor |
| 2. Mr. Kittiwat Laophatkaseam | Auditor |
| 3. Ms. Pavina Khwanmuk | Auditor |

The company's legal department attending the meeting:

- | | |
|---------------------------------|--|
| 1. Ms. Jiraporn Kiattibenjapong | |
|---------------------------------|--|

Secretary of the Meeting:

- | | |
|---------------------------------|--|
| 1. Ms. Jiraporn Kiattibenjapong | |
|---------------------------------|--|

Commencement of the Meeting

Ms. Jiraporn Kiattibenjapong, the Meeting Secretary, acted as the moderator of the meeting and welcomed all shareholders to the 2025 Annual General Meeting of Shareholders of EMC Public Company Limited, which was conducted via electronic means (E-AGM). She informed the meeting that there were 33 shareholders attending in person via electronic media, representing a total of 7,406,259,664 shares. In addition, there were 2 proxy holders attending the meeting, representing 1,570,600 shares, out of the total issued shares of 12,570,633,180 shares, accounting for 58.92% of the total issued shares of the Company. A quorum was thus duly constituted in accordance with the Company's Articles of Association.

As the Chairman of the Board was unable to attend due to an important and unavoidable commitment, Mr. Chalee Jangwijitkul, Vice Chairman of the Board, was invited to serve as the Chairman of the Meeting. He then declared the meeting open and proceeded with the meeting in accordance with the agenda.

Prior to the commencement of the meeting, Ms. Jiraporn Kiattibenjapong, the Meeting Secretary, was assigned to explain to the shareholders the voting procedures for each agenda item for the electronic meeting (E-AGM) before the meeting began. "I now declare the opening of the Extraordinary General Meeting of Shareholders No. 1/2567 of EMC Public Company Limited. Before we begin reviewing the agenda items, I would like to ask the meeting organizer to explain the voting procedure for each agenda item in this electronic meeting (E-MEETING)," he said.

The moderator informed the meeting of the Company's current registered capital as follows:

- **Registered Capital:** Baht 23,615,337,352
(Twenty-three billion, six hundred fifteen million, three hundred thirty-seven thousand, three hundred fifty-two Baht)
- **Paid-up Capital:** Baht 12,570,633,180
(Twelve billion, five hundred seventy million, six hundred thirty-three thousand, one hundred eighty Baht)

The remaining amount of Baht 11,044,704,172 (Eleven billion, forty-four million, seven hundred four thousand, one hundred seventy-two Baht) represents newly issued ordinary shares reserved for the exercise of warrants to purchase newly issued ordinary shares of the Company No. 7 (EMC-W7), totaling 4,217,024,527 shares (Four billion, two hundred seventeen million, twenty-four thousand, five hundred twenty-seven shares). In addition, there are 4,297,464,928 shares remaining from the allocation of newly issued shares to existing shareholders under the Right Offering (Four billion, two hundred ninety-seven million, four hundred sixty-four thousand, nine hundred twenty-eight shares). Furthermore, 2,530,214,717 shares are reserved for capital increase under a General Mandate (Two billion, five hundred thirty million, two hundred fourteen thousand, seven hundred seventeen shares).

Prior to proceeding with the meeting in accordance with the notified agenda, the Meeting Secretary informed the meeting of a correction to an error in the Notice of the 2025 Annual General Meeting of Shareholders. As stated in the meeting invitation document received by the shareholders, the Company would like to inform that “the Company hereby cancels the text under Agenda Item 8 on page 5”, as follows:

To consider approving the reduction of the registered capital by THB 7,246,583,090, from the existing registered capital of THB 15,680,632,144 to a new registered capital of THB 8,434,049,054, by canceling unissued ordinary shares reserved for the general mandate capital increase approved at the 2023 Annual General Meeting of Shareholders, totaling 2,530,000,000 shares, and the shares reserved for exercising the right to purchase the Company’s ordinary shares under the 6th Employee Share Purchase Scheme (EMC-W6), totaling 500,000,000 shares, which were approved at the 2018 Annual General Meeting of Shareholders, totaling 4,216,583,090 shares; and to approve the amendment of Clause 4 of the Memorandum of Association regarding registered capital to reflect the reduction of the Company’s registered capital.”

The above resolution is hereby requested to be canceled.

Additionally, to amend the text in Agenda Item 10, page 9, regarding the new registered capital. Previously, in Agenda Item 10, page 9, the registered capital was stated as follows:

Clause 4. Registered Capital

“Clause 4. Registered Capital	23,615,337,352	Baht	(Twenty-three billion six hundred fifteen million three hundred thirty-seven thousand three hundred fifty-two baht)
Divided into	23,615,337,352	shares	(Twenty-three billion six hundred fifteen million three hundred thirty-seven thousand three hundred fifty-two shares)
Par value of Baht	1.00	Baht	(One Baht)
Comprising			
Ordinary shares	23,615,337,352	shares	(Twenty-three billion six hundred fifteen million three hundred thirty-seven thousand three hundred fifty-two shares)
Preferred share	-	shares	(- shares)”

proposed to be amended as

“Clause 4. Registered Capital	20,588,847,661	Baht	(Twenty billion five hundred eighty-eight million eight hundred forty-seven thousand six hundred sixty-one Baht)
Divided into	20,588,847,661	Shares	(Twenty billion five hundred eighty-eight million eight hundred forty-seven thousand six hundred sixty-one shares)
Par value of Baht	1.00	Baht	(One Baht)

Comprising

Ordinary shares	20,588,847,661	Share	(Twenty billion five hundred eighty-eight million eight hundred forty-seven thousand six hundred sixty-one shares)
Preferred share		- Shares	(- shares)”

Due to a misunderstanding in the preparation of the information previously communicated to the shareholders, the Company sincerely apologizes for the error. This mistake may have caused shareholders to be misinformed by the information provided.

The meeting secretary explained to the shareholders the procedures for voting on each agenda item as follows:

1. For voting at the shareholders' meeting, according to the Company's Articles of Association, Clause 3 1 , each shareholder is entitled to one vote per share held. In addition, any shareholder who has a special interest in a particular matter shall not be entitled to vote on that matter.
2. Voting at the meeting shall be conducted openly. Shareholders registered to attend the meeting via the electronic media (E-AGM) may vote "Agree," "Disagree," or "Abstain" on each agenda item. The Company will count the votes of shareholders registered via the E-AGM system based on the button each shareholder presses for each agenda item. Shareholders may press one of the buttons ("Agree," "Disagree," or "Abstain") from the start of the agenda item until the chairman calls for the vote. After the chairman announces the vote, shareholders will have 1 minute to cast their vote. If a shareholder or their proxy fails to press a voting button after the agenda item is closed, the system will consider that the shareholder or proxy agrees with the Company's proposal, and the vote cannot be changed afterward.
3. In the case where a shareholder grants a proxy to an independent director, voting shall be conducted according to the instructions specified in the proxy form.
4. If shareholders or proxies have any questions, they are requested to submit their questions by typing them in the Q&A section. Shareholders must click on the Q&A menu and enter

their question in the provided text box. If any technical issues occur during the electronic meeting, shareholders may contact the support team at 02-6156181.

5. Shareholders may verify the accuracy and results of votes for agenda items that have been closed at any time during the meeting.
6. For questions related to the agenda items, the Company Secretary will compile all questions, both submitted prior to and during the meeting, and forward them to the Board of Directors for response.
7. The minutes of the meeting will be published on the Company's website within 14 days from the conclusion of the meeting.

Thereafter, the Chairman of the meeting proposed that the meeting consider the matters according to the agenda as specified in the Notice of Meeting, as follows:

Agenda Item 1 To consider and approve the minutes of the 1/2024 Extraordinary General Meeting of Shareholders..

The Chairman of the meeting proposed that the meeting consider and approve the minutes of the 1/2024 Extraordinary General Meeting of Shareholders. The Company had prepared the minutes of the 1/2024 Extraordinary General Meeting of Shareholders, which was held on 30 July 2024. The Board of Directors is of the view that the minutes have been accurately and completely recorded. Therefore, it is proposed that the shareholders' meeting approve the minutes of the 1 / 2 0 2 4 Extraordinary General Meeting of Shareholders.

The Company has submitted the said minutes to the Stock Exchange of Thailand, the Securities and Exchange Commission, and the Department of Business Development, Ministry of Commerce, within 14 days as required by law. Details are provided in the copy of the minutes that was sent to shareholders along with the Notice of Meeting.

The meeting secretary inquired whether any shareholder had further questions or corrections regarding the minutes. Shareholders were informed that they could submit questions by clicking the "Submit Question" button, entering their text, and sending it through the system.

As no questions were raised, the Chairman then requested the meeting to proceed with the vote.

The meeting secretary informed the meeting that the approval of the minutes of the 1 / 2 0 2 4 Extraordinary General Meeting of Shareholders requires a majority vote of the shareholders present and voting. Shareholders were therefore requested to cast their votes via the electronic voting system.

Meeting Resolution : After consideration, the meeting resolved to approve the minutes of the 1/2024 Extraordinary General Meeting of Shareholders, held on 30 July 2024, as complete and accurate, by a majority vote of the shareholders and proxies present and entitled to vote, as follows:

Approval	7,404,689,664 votes ,	representing	99.98%
Disapproval	0 votes ,	representing	0.00%
Abstention	1,570 votes ,	representing	0.02%

Agenda Item 2 To acknowledge the Company’s operating results for the year 2024.

The Chairman of the Meeting reported the Company’s operating results for the year 2024. As the Company has already summarized the report of the Board of Directors for the year 2024, which appears in the 2024 Annual Report (Form 56-1 One Report), this document has been delivered in advance to the shareholders together with the notice of the 2025 Annual General Meeting of Shareholders.

In summary, the overall performance of the Group in 2024 showed total revenue of THB 1,082 million, representing an increase of approximately 137% compared to the previous year. This consisted of construction revenue of THB 841 million, revenue from real estate sales of THB 94.21 million, rental and leasehold service income of THB 201 million, and other income of THB 21 million.

It is widely acknowledged that throughout 2024, the country’s economic growth remained slow. The construction and real estate industries were also affected, particularly by the persistently high cost of construction materials, which increased the burden on contractors. Nevertheless, the Company remained committed to managing construction costs as efficiently as possible in order to ensure high-quality project execution and timely delivery in accordance with contractual agreements made with the Company’s partners, who have continued to place their trust in the Company for various construction projects, as follows:

รายการ	Consolidate Financial Statements					
	2024		2023			
	Million Baht	%	Million Baht	%	Million	
Revenues						
Revenue from construction	841.44	77.77	385.40	84.26	:	
Revenue from sales of real estate	94.21	8.71	17.95	3.92		
Rental income and fee leasehold	20.60	1.90	13.00	2.84		
Other income						
Revenue from project consultant	0.71	0.16	-	-		
Finance income	0.70	0.06	0.85	0.19		
Gains on amortization of trade accounts from contractors unexercised the claims	17.98	1.66	2.58	0.56		
Gains on amortization of retention payables from contractors unexercised the claims	5.69	0.53	6.92	1.51		
Gains on amortization of unearned revenues from customers that disabled right to claim	52.41	4.84	-	-		
Claim income	27.56	2.55	-	-		
Other income	20.63	1.91	30.71	6.71		
Total Revenues	1,081.93	100.00	457.41	100.00	()
The rate of increase (decrease)		136.53		(32.02)		

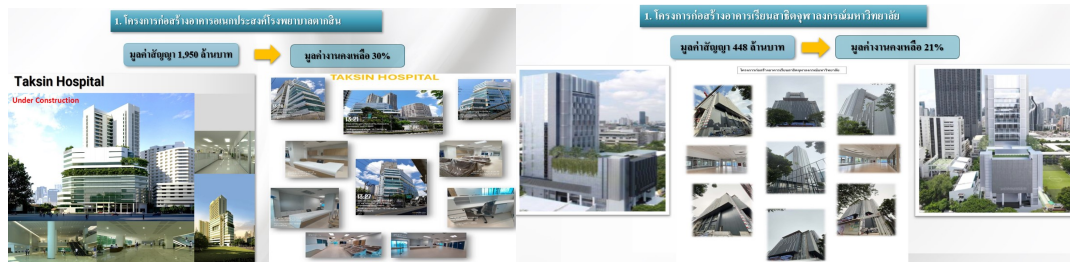


At present, the Company has two ongoing construction projects with a total remaining backlog value of THB 668 million, as follows:

The construction project of the multi-purpose building at Taksin Hospital, with a contract value of THB 1,950 million. The remaining backlog is THB 576 million, or approximately 30% of the total contract value. The project is expected to be completed and fully delivered (100%) to the client in the second quarter of 2025.

The construction project of the Demonstration School Building of Chulalongkorn University, with a contract value of THB 448 million. The remaining backlog is THB 92 million, or approximately 92% of the total contract value. The project is also expected to be completed and fully delivered (100%) to the client in the second quarter of 2025.

โครงการรับเหมาก่อสร้างที่อยู่ระหว่างดำเนินงาน (Backlog)			
ชื่อโครงการ	มูลค่าสัญญา	มูลค่างานคงเหลือ	
	(ล้านบาท)	% งาน	(ล้านบาท)
1. อาคารอนุประสงค์ โรงพยาบาลตากสิน	1,950.50	29.52%	575.88
2. อาคารเรียนสาธิตจุฬาลงกรณ์มหาวิทยาลัย	448.11	20.59%	92.26
รวม	2,398.61		668.14



Regarding the real estate business segment,

over the past year, the Company has made its utmost efforts to implement comprehensive marketing policies in all aspects to stimulate sales of ready-to-transfer properties across its projects, with the aim of converting them into cash inflows as quickly as possible to enhance the Group’s liquidity.

During 2024, the Company sold and transferred ownership of 14 condominium units in the Urbitea Thonglor project to customers. At present, only 5 units remain unsold. The Company’s marketing team expects to accelerate the sale of all remaining units within 2025.

In addition, over the past year, Station One project—which provides commercial rental spaces as well as residential rental units—has attracted increasing interest from tenants, resulting in more reservations and lease agreements. This is reflected in rental and service income, which increased by 58% compared to the previous year. The Company expects rental and service income to continue improving.

Nevertheless, the Company will continue to enhance operational efficiency, develop its personnel, and improve construction quality to meet recognized standards. It will also implement policies to maximize project cost control efficiency, reduce unnecessary expenses, and adjust its organizational structure to align with current economic conditions and evolving market dynamics.



The Secretary of the Meeting asked whether any shareholders had further questions regarding the Company's operating results for the year 2024. Shareholders were invited to submit their questions by clicking the "Submit Question" button, entering their message, and sending it accordingly.

As no questions were raised, the Secretary informed the Meeting that this agenda item was for acknowledgment only; therefore, no voting was required. It was thus deemed that the Meeting acknowledged the Company's operating results for the year 2024.

Resolution:

After due consideration, the Meeting resolved to acknowledge the Company's operating results for the accounting period ended December 31, 2024, as presented.

During the agenda on the report of the Company's operating results, a question was raised by a shareholder as follows:

Question from Ms. Kwanthata Nuchprasert, proxy holder from the Thai Investors Association:

- 1 .What strategies does EMC have to address its continuous losses and eliminate accumulated losses?
2. EMC's shareholders' equity is less than 50% of its registered capital. Please clarify the Company's approach to resolving this issue in order to avoid trading suspension or potential delisting.
- 3 . Please provide an update on the progress of the Company's restructuring plan to become a holding company, and how EMC expects this to benefit the Company.

Note: Questions 1, 2, and 3 are all related.

Additionally, a question was raised by shareholder Mr. Piyapong Prasatthong, who attended the meeting in person.

4. When will the Company proceed with restructuring into a holding company, similar to Ngentid Lor Public Company Limited, by exchanging the Company's shares for shares of the holding company within this year?
5. What is the Company's approach to addressing the CB (convertible bond) issue?

Answer: Mr. Charlie Jangvijitkul, Chairman of the Meeting, responded to the question.

As explained by Mr. Niran Hengboriboonpong, Acting Chief Financial Officer, regarding the Company's operating results for 2024, it was noted that the Company's revenue (profit) has increased, resulting in a reduction of accumulated losses. Operating costs have decreased by 20%, which the Company considers a positive trend. The Company would like to inform shareholders that, given the current economic conditions—which are well recognized by everyone—the best approach is to increase revenue while reducing expenses and costs in order to further decrease accumulated losses.

In the construction business, it can be observed that both the public and private sectors have issued various projects for contractors or domestic operators to bid on. However, due to the COVID-19 situation, the Company has experienced losses because, in many projects, the bid prices did not align with actual costs. This was largely due to bids submitted around five years ago. After the COVID crisis, the costs of raw materials have increased, placing a burden on the Company. Despite this, the Company has never abandoned any projects and has completed all ongoing work to maintain its reputation.

It is also evident that after COVID-19, the Company has not taken on new projects because it recognized that accepting them would result in losses. Other contractors, even knowing they would incur losses, proceeded to take the projects.

The Company's strategy is to avoid taking on projects that would generate a loss, acknowledging that it is not yet fully prepared. Instead, the focus is on cost reduction, as reflected in a 20% decrease in expenses in 2024.

The Company will continue operations in the construction business but is currently studying new technologies to help reduce operational costs. The Company plans to accept projects only when they are profitable and, combined with ongoing expense reductions, this will help decrease accumulated losses. However, at this time, the Company cannot confirm whether accumulated losses will be eliminated within this year or the next.

EMC has been listed on the Stock Exchange for over 30 years, initially as a construction business, and later expanded into real estate over the past 5–6 years. While the Company identified business opportunities during that period, it coincided with the COVID-19 crisis and global economic challenges, which were unfavorable conditions for growth.

Regarding the fact that shareholders' equity is less than 50% (with the Company holding just over 30%), there is a risk that the Company's equity could fall into the negative, potentially leading to

trading suspension or even delisting. However, the Company has no intention for this to occur. The approach to address this issue is to explore new business opportunities while maintaining the existing business.

Although the Company remains strong in the construction business, it has established EMCX as a holding company to accommodate new business ventures. The Company has identified current opportunities in clean technology and has been negotiating with international partners to develop projects such as wastewater treatment into clean water, solar rooftop and solar panel projects, and waste management (utilizing abundant current waste to generate revenue and convert it into fine products and new technologies). Modern technologies, including AI, are being applied to develop these business pathways, alongside know-how shared with foreign joint venture partners.

Regarding industrial estates, foreign investors, such as those from China, are currently exploring operations and leasing land for business purposes.

For the holding company, EMCX, if these business strategies succeed, it will benefit shareholders. The process is currently being conducted in compliance with the Stock Exchange regulations and is expected to take approximately 7–8 months.

The Company hopes that shareholders who have remained with EMC throughout will see improvements in the value of the Company's shares.

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Question from the Thai Investors Association.

6. EMC has a large number of unsold projects remaining. What plans or strategies does the Company have to address this issue?

Answer: Mr. Panutud, a Company Director, responded to the question.

EMC holds a considerable amount of property. Over the past 2–3 years, these projects have generated only limited revenue for the Company. As explained by the CEO, factors such as COVID-19 and the economic situation have affected both the construction and real estate businesses.

However, some of the properties held by the Company in different locations still have potential. The Company plans to “revitalize” certain projects to generate revenue, as has been indicated on social media. Sales for some real estate projects are expected to open in early May 2025.

This will not be a sales launch alone; a press conference will also be held to inform and update shareholders. It is projected that over the next 4–6 quarters, the Company will generate revenue of no less than THB 360 million, with revenue recognition expected to begin in the second quarter of this year.

In addition, the project in Bangkok adjacent to Wat Mangkon has generated consistent rental income over the past two years. Furthermore, real estate-related funds have shown interest in the project and are considering investing through these funds to generate additional revenue.

Regarding the potential of industrial estates, the Company owns land in Amata Industrial Estate, which is slated for development as the next project. In addition, there are 2–3 other projects that the Company plans to develop further to generate revenue.

7. EMC proposed a private placement of 843 million shares at a price of THB 0.11 per share, totaling THB 92.7 million, with the stated purpose of using the proceeds for project investments and working capital. However, on November 19, 2024, the Company canceled the private placement because the investors did not pay for the shares.

The question is: Did the cancellation of this PP issuance affect the Company’s financial plan, and if so, how? Additionally, what is the Company’s plan for managing its capital?

Answer: Mr. Charlie Jangvijitkul, Chairman of the Meeting, responded to the question.

In response to the question, the Company would like to clarify that the cancellation did have an impact, to some extent, corresponding to the amount of THB 92.7 million. Over the past 2–3 months, the Company has arranged alternative funding sources from both banks and non-bank financial institutions. The details are reflected in the financial statements, and the situation is currently manageable for the Company.

Finally, the Company hopes to continue its business operations through careful management, controlling and reducing expenses, and increasing revenue.

Agenda Item 3: Consideration and Approval of the Company’s Financial Statements for the Year 2024 Ended December 31, 2024

Mr. Nirun Hengboriboonpong, Acting Chief Financial Officer, reported on the Company’s financial statements for the year 2024 ended December 31, 2024.

As the Board of Directors has published the detailed financial statements for 2024, which consist of the statement of financial position and the comprehensive income statement for the year ended December 31, 2024, these have been audited and certified by the Company's certified auditor, D.I.A. International Co., Ltd., and approved by the Audit Committee. The audited financial statements have been included in the 2024 Annual Report (Form 56-1 One Report) in electronic format, which can be downloaded via QR code. The report was sent to shareholders in advance along with the notice of the 2025 Annual General Meeting for their review.

The key points are summarized as follows:

Based on the comprehensive income statement, the Company reported a net loss of THB 51.94 million, representing a 91% reduction in losses. The details are summarized as follows:

The Group's total revenue was THB 1,081.23 million, an increase of 137%, broken down by business segment as follows: Construction revenue: THB 841.44 million Real estate sales revenue: THB 94.21 million Rental and service income: THB 20.56 million.

The Group's total cost amounted to THB 974.17 million, an increase of 49% compared to the previous year. Selling and administrative expenses totaled THB 118.96 million, a 20% decrease from the prior year.

As a result, for the year 2024, the Group recorded a net loss of THB 51.94 million, a reduction of THB 507.48 million, or 91%. The gross loss ratio was 1.87%, a 54.66% improvement from the prior year's gross loss ratio of 56.53%. The net loss ratio was 4.80%, a reduction of 117.73% from the prior year's net loss ratio of 122.53%.

Regarding the statement of financial position as of December 31, 2024:

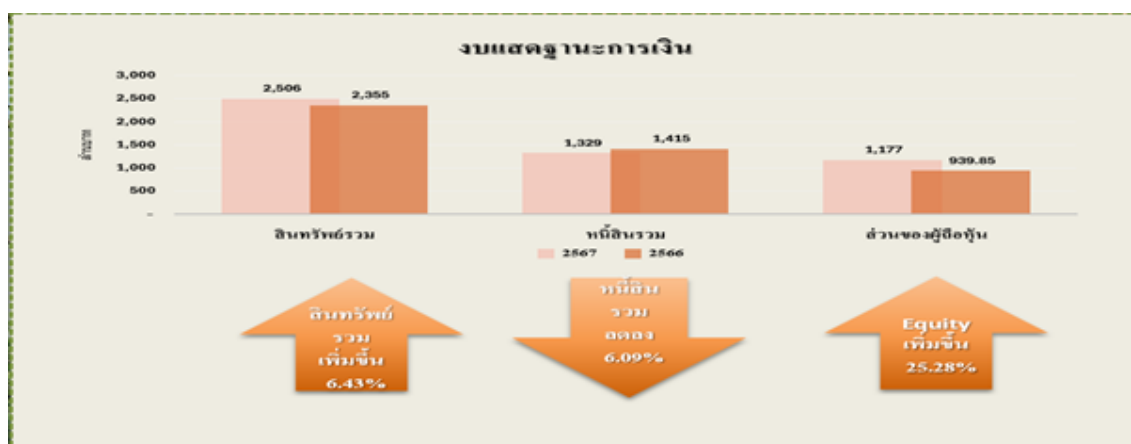
Total assets: THB 2,506 million, an increase of 6.43% Total liabilities: THB 1,329 million, a decrease of 6.09%, partly due to repayment of construction project loans, Shareholders' equity: THB 1,177 million, an increase of 25.28%

Financial ratios:

D/E Ratio 2024: 1.13, 2023: 1.51 (a decrease of 0.38), indicating a lower proportion of liabilities relative to shareholders' equity

Current Ratio 2024: 1.20, 2023: 0.94, showing an improvement in the proportion of current assets to current liabilities

	Consolidate Financial Statements					
	2024		2023		2022	
	Million Baht	%	Million Baht	%	Million Baht	%
Total Assets	2,505.96	6.43	2,354.51	-14.7	2,760.54	4.22
Total Liabilities	1,328.50	-6.09	1,414.66	13.49	1,246.54	56.59
Total Equity	1,177.46	25.28	939.85	-37.9	1,514.00	-18.28
Operating Revenue	1,081.23	136.8	456.56	-32.1	672.34	-38.94
Gross Profit	-17.92	-92.39	-235.38	20.33	-195.61	-2,154.73
Net Profit (Loss)	-51.94	-90.72	-559.42	64.47	-340.14	-661.84



The Secretary of the Meeting asked whether any shareholders had further questions or corrections regarding the Company's financial statements for the year 2024 ended December 31, 2024. Shareholders were invited to submit questions by clicking the "Submit Question" button, entering their message, and sending it.

As no questions were raised, the Chairman requested the Meeting to proceed with the voting.

The Secretary informed the Meeting that the approval of the Company's financial statements under this agenda item requires a majority vote of the shareholders present and entitled to vote. Shareholders were therefore asked to cast their votes electronically.

Meeting Resolution

After due consideration, the Meeting resolved to approve the Company’s financial statements for the year 2024 ended December 31, 2024, by a majority vote of the shareholders and proxies present and entitled to vote, with the following results:

Approval	7,406,259,664 votes ,	representing	100.00%
Disapproval	0 votes ,	representing	0.00%
Abstention	0 votes ,	representing	0.00%

Agenda Item 4: Consideration and Approval to Suspend Legal Reserve Allocation and Dividend Payment for the Year 2024

Mr. Nirun Hengboriboonpong, Acting Chief Financial Officer, presented to the Meeting that, due to the Company reporting a net loss of THB 28.79 million from the standalone financial statements for the accounting period ended December 31, 2024, and having accumulated losses of THB 3,460.84 million, the Company is unable to set aside a legal reserve or pay dividends for the year 2024 in accordance with the law and the Company’s Articles of Association.

As long as the Company has accumulated losses, it cannot distribute dividends to shareholders.

For the year 2024, the standalone financial statements after tax show a net loss. Therefore, the Board of Directors proposes to suspend dividend payments for the operating results for the year 2024, from January 1, 2024, to December 31, 2024, and to suspend the allocation of legal reserves.

Year	Profit/(Loss)	Legal Reserve	Dividend
2022	Loss 340.14 MB	-	Omitted
2023	Loss 559.42 MB	-	Omitted
2024	Loss 51.94	-	Omitted

The Secretary of the Meeting asked whether any shareholders had further questions regarding the suspension of legal reserve allocation and dividend payment for the year 2024. Shareholders were invited to submit questions by clicking the “Submit Question” button, entering their message, and sending it.

As no questions were raised, the Chairman requested the Meeting to proceed with the voting. The Secretary informed the Meeting that approval of the suspension of legal reserve allocation and dividend payment for the year 2024 under this agenda item requires a majority vote of the shareholders present and entitled to vote. Shareholders were therefore asked to cast their votes electronically.

Meeting Resolution

After due consideration, the Meeting resolved to approve the Company's financial statements for the year 2024 ended December 31, 2024, by a majority vote of the shareholders and proxies present and entitled to vote, with the following results:

Approval	7,406,259,664 votes ,	representing	100.00%
Disapproval	0 votes ,	representing	0.00%
Abstention	0 votes ,	representing	0.00%

Agenda Item 5: Consideration and Approval of the Reappointment of Directors Retiring by Rotation

Mr. Matee Ittirivichai, Director and Company Secretary, informed the Meeting that, as the Chairman of the Meeting is among those retiring by rotation, he would act as the facilitator for this agenda item.

Mr. Methee Itthirivichai presented to the Meeting that, according to the Public Limited Companies Act B.E. 2535 (1992), Section 71, and the Company's Articles of Association, Article 14: At every Annual General Meeting, one-third of the directors must retire by rotation. If the number of directors cannot be divided exactly into thirds, the closest number to one-third shall retire. For the first and second years after the Company's registration, the Board shall mutually decide which directors retire; if they cannot agree, a lottery will be drawn. In subsequent years, the directors who have served the longest shall retire. Retiring directors are eligible for reappointment. It is therefore proposed that the Meeting of shareholders consider and approve the election of three directors retiring by rotation in 2025 as follows:

Mr. Charlie Jangwjitkul – Company Director, Vice Chairman of the Board, Chief Executive Officer

Mr. Panuthat Naewchan – Company Director

Ms. Wanida Puangboonmak – Company Director

In the selection of directors, the Company has considered candidates individually according to the criteria and procedures for nominating individuals for appointment as company directors. The evaluation takes into account the suitability of each candidate to contribute to the Company's operations, as well as the qualifications, knowledge, skills, and experience of the directors. The Company also considers Board Diversity to ensure a range of expertise aligned with the Company's business strategy.

The assessment process includes analysis of directors' skills, experience, knowledge, and specialized expertise (Board Skill Matrix), as well as leadership qualities, vision, integrity, ethical standards, transparency in work history, performance as company directors and committee members, and compliance with the qualifications and prohibitions under Section 68 of the Public Limited Companies Act B.E. 2535 (1992) and the requirements of the Securities and Exchange Commission.

The Board of Directors, excluding directors with conflicts of interest in this agenda, has individually reviewed the candidates and recommends that the 2025 Annual General Meeting of Shareholders consider reappointing the three directors retiring by rotation for another term as company directors and committee members, as follows:

Mr. Chalee Jungwjitkul – Company Director, Vice Chairman of the Board, Chief Executive Officer

Mr. Panuthat Naewchan – Company Director

Ms. Wanida Puangboonmak – Company Director

Details of each candidate's biography are attached to the meeting invitation (Attachment 3) for shareholders' consideration.

Information of persons nominated to serve as directors in place of directors who have resigned by rotation

1.1 Mr. Charlie Jangwjitkul



- Age **65 years old**
- Nationality **Thai**
- Holding a position in the company **Second Vice Chairman of the Board of Directors / Executive Director / Chief Executive Officer**
- Highest educational qualification :
 - PhD Philosophy in Strategic Management
Bangkok University in Cooperate with University of Nebraska, Lincoln, USA.
 - Master's degree Marketing
Indiana University of Pennsylvania, USA.
 - Bachelor's degree Faculty of Law
Ramkhamhaeng University
Faculty of Science
Kasetsart University
- Types of Directors to be nominated
Directors, who have been proposed by the Nomination and Remuneration Committee, which the Board of Directors (excluding nominated directors) has jointly participated in the nomination process by considering the qualifications and suitability in various aspects in terms of experience, relevant expertise essential and beneficial to the Company's business operation, including past performance as a director of the Company and the ability to express opinions and suggestions independently, as well as, leadership, vision, morals and ethics and having an unblemished work history. In addition, the nominated person is also fully qualified and does not possess any prohibited characteristics pursuant to the Public Limited Companies Act, the Securities and Exchange Act, and other regulatory agencies.
- Number of years working as a director of the Company **- 1 years (Nov 13,2023)**
- Term of Directorship **3 years**
- Shareholding in the Company **-None-**
(Family relationship between executives)
- Experience/Expertise **Business Administration/Law**
- Current work history

Information of persons nominated to serve as directors in place of directors who have resigned by rotation

1.2 Mr. Panutad Neawjan



- Age **60 years old**
- Nationality **Thai**
- Holding a position **Directors / Executive Director**
in the company
- Highest educational qualification :
 - Master's degree **Master of Science in Business**
Real Estate Thammasat University
 - Bachelor's degree **Bachelor of Engineering in Civil Engineering**
University of Santo Tomas, Philippines

- Types of Directors to be nominated
Directors, who have been proposed by the Nomination and Remuneration Committee, which the Board of Directors (excluding nominated directors) has jointly participated in the nomination process by considering the qualifications and suitability in various aspects in terms of experience, relevant expertise essential and beneficial to the Company's business operation, including past performance as a director of the Company and the ability to express opinions and suggestions independently, as well as, leadership, vision, morals and ethics and having an unblemished work history. In addition, the nominated person is also fully qualified and does not possess any prohibited characteristics pursuant to the Public Limited Companies Act, the Securities and Exchange Act, and other regulatory agencies.
- Number of years working as a director of the Company - **11 months (Feb 27,2023)**
- Term of Directorship **3 years**
- Shareholding in the Company **-None-**
(Family relationship between executives)
- Experience/Expertise **Real estate**
- Current work history

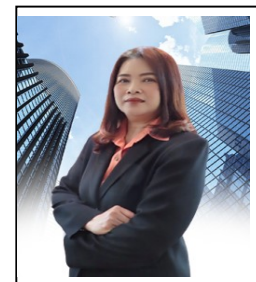
Holding a position in a subsidiary company -None-
Holding a position in an associated company -None-
Holding a position in a related company -None-
Holding positions in other company that are listed company: -None-
Holding positions in other businesses that may cause conflicts of interest to the Company -None-

- Prohibited qualifications
 - No criminal record for property-related offenses committed fraudulently.
 - No transaction history that may have a conflict of interest with the Company
Subsidiary Associates or related companies in the past year.

- Meeting Attendance in the past year
 - Board of Directors 8/8 times
 - Ordinary Shareholders 1/1 time
 - Extraordinary Shareholders 0/1 time
 -

Information of persons nominated to serve as directors in place of directors who have resigned by rotation

1.3 Ms. Wanida Puangboonmak



- Age **56 years old**
- Nationality **Thai**
- Holding a position **Directors / Executive Director**
- Highest educational qualification :
 - Bachelor's degree General Management
Nakhon Pathom Rajabhat University

- Types of Directors to be nominated
Directors, who have been proposed by the Nomination and Remuneration Committee, which the Board of Directors (excluding nominated directors) has jointly participated in the nomination process by considering the qualifications and suitability in various aspects in terms of experience, relevant expertise essential and beneficial to the Company's business operation, including past performance as a director of the Company and the ability to express opinions and suggestions independently, as well as, leadership, vision, morals and ethics and having an unblemished work history. In addition, the nominated person is also fully qualified and does not possess any prohibited characteristics pursuant to the Public Limited Companies Act, the Securities and Exchange Act, and other regulatory agencies.
- Number of years working as a director of the Company **-Year (Feb 26,2025)**
- Term of Directorship **3 years**
- Shareholding in the Company **-None-**
(Family relationship between executives)
- Experience/Expertise **Purchase**
- Current work history

Holding a position in a subsidiary company		
2023 - Present	Director	Richman Property Co., Ltd.
2023 - Present	Director	Sajja Bangsaen Condominium Co., Ltd.
2023 - Present	Director	North Property Co., Ltd.
2023 - Present	Director	Siam Bangkok Development Co., Ltd.
2023 - Present	Director	Imperial Land Co., Ltd.
Holding a position in an associated company -None-		
Holding a position in a related company -None-		
Holding positions in other company that are listed company: -None-		
Holding positions in other businesses that may cause conflicts of interest to the Company -None-		

- Prohibited qualifications
 - No criminal record for property-related offenses committed fraudulently.
 - No transaction history that may have a conflict of interest with the Company
Subsidiary Associates or related companies in the past year.

- Meeting Attendance in the past year
 - Board of Directors 0/0 times
 - Ordinary Shareholders 1/0 time
 - Extraordinary Shareholders 0/0 time

Prior to proceeding with the agenda on the election of directors, Mr. Methee Itthirivichai, Director and Company Secretary, invited the directors retiring by rotation to temporarily leave the meeting room to allow shareholders to consider and vote independently.

The Secretary of the Meeting asked whether any shareholders had further questions regarding the reappointment of directors retiring by rotation for another term. Shareholders were invited to submit questions by clicking the “Submit Question” button, entering their message, and sending it.

As no questions were raised, the Chairman requested the Meeting to proceed with the voting.

The Secretary informed the Meeting that approval of the reappointment of directors retiring by rotation for another term under this agenda item requires a majority vote of the shareholders present and entitled to vote. Shareholders were therefore asked to cast their votes electronically.

Meeting Resolution:

After due consideration, the Meeting resolved to approve the reappointment of the directors retiring by rotation for another term, unanimously, by the shareholders and proxies present and entitled to vote, as follows:

1. Mr. Charlie Jangvijitkul

Approval	7,406,259,664 votes ,	representing	100.00%
Disapproval	0 votes ,	representing	0.00%
Abstention	0 votes ,	representing	0.00%

2. Mr. Panuthat Naewchan

Approval	7,406,259,664 votes ,	representing	100.00%
Disapproval	0 votes ,	representing	0.00%
Abstention	0 votes ,	representing	0.00%

3. Ms. Wanida Puangboonmak

Approval	7,406,259,664 votes ,	representing	100.00%
Disapproval	0 votes ,	representing	0.00%
Abstention	0 votes ,	representing	0.00%

After the approval of the reappointment of directors in this agenda, the Company's Board of Directors for 2025 will consist of the following nine members:

1.Mr. Chanachai Linabunjong	Chairman of the Board
2.Mr. Chalee Jungwjitkul	Vice Chairman of the Board, Chief Executive Officer
3.Ms. Praomart Hantra	Independent Director and Chairperson of the Audit Committee
4.Ms. Taweessri Wikhayathipat	Independent Director and Audit Committee Member
5.Dr. Yaowarin Srichainan	Independent Director and Audit Committee Member
6.Mr. Panuthat Naewchan	Director
7.Mr. Mongkol Chanpaisan	Director
8.Ms. Wanida Puangboonmak	Director
Lt. Matee Itthirivichai	Director and Company Secretary

Mr. Matee Itthirivichai, Director and Company Secretary, then requested the officers to invite the Chairman and the directors who had retired by rotation to return to the meeting room so that the Chairman could resume his duties for the remaining agenda items.

Agenda Item 6: Consideration and Approval of Directors' Remuneration for the Year 2025

Mr. Nirun Hengboriboonpong, Acting Chief Financial Officer, presented to the Meeting that this agenda is in accordance with the law, which requires that the payment of remuneration to the Company's Board of Directors must be approved by the shareholders' meeting.

The Company therefore proposes the approval of directors' remuneration for the year 2025, not exceeding a total of THB 4 million. The remuneration of directors over the past three years is as follows:

Year	No. of Directors	AGM resolution	Meeting Allowance	Other Remuneration
2022	9 persons	<= 4 MB	2.22 MB	None
2023	9 persons	<= 4 MB	1.77 MB	None
2024	8 persons	<= 4 MB	1.41 MB	None

For the directors' remuneration for the year 2025, the Board of Directors has considered and reviewed the matter through the Nomination and Remuneration Committee. The Committee maintained the previous approach, which evaluates remuneration based on the size of the business

and the responsibilities of the directors, with comparisons to other listed companies in the same industry on the Stock Exchange of Thailand. It is therefore proposed that the Meeting approve the directors' remuneration for the year 2025 at the same level as the previous year, not exceeding a total of THB 4 million, with the following details:

1. Meeting Allowances for the Board of Directors

- Chairman who is not an executive of the Company or its subsidiaries: THB 25,000 per meeting
- Chairman who is an executive of the Company or its subsidiaries: THB 20,000 per meeting
- Director who is not an executive of the Company or its subsidiaries: THB 15,000 per meeting
- Director who is an executive of the Company or its subsidiaries: THB 5,000 per meeting

2. Meeting Allowances for the Audit Committee

- Chairman of the Audit Committee: THB 25,000 per meeting
- Audit Committee Member: THB 15,000 per meeting

3. Meeting Allowances for the Nomination and Remuneration Committee

- Chairman who is not an executive of the Company or its subsidiaries: THB 15,000 per meeting
- Chairman who is an executive of the Company or its subsidiaries: THB 15,000 per meeting
- Committee Member who is not an executive of the Company or its subsidiaries: THB 10,000 per meeting
- Committee Member who is an executive of the Company or its subsidiaries: THB 5,000 per meeting

4. Meeting Allowances for the Executive Committee

- Chairman who is not an executive of the Company or its subsidiaries: THB 15,000 per meeting
- Chairman who is an executive of the Company or its subsidiaries: no remuneration
- Committee Member who is not an executive of the Company or its subsidiaries: THB 10,000 per meeting

Committee Member who is an executive of the Company or its subsidiaries: no remuneration

These allowances shall take effect from 1 January 2025 onwards, until amended by a subsequent resolution.

The Secretary of the Meeting asked whether any shareholders had further questions or amendments regarding the approval of directors' remuneration for the year 2025. Shareholders were invited to submit questions by clicking the "Submit Question" button, entering their message, and sending it.

As no questions were raised, the Chairman requested the Meeting to proceed with the voting.

The Secretary informed the Meeting that approval of the directors' remuneration for the year 2025 under this agenda requires a vote of not less than two-thirds (2/3) of the total votes of shareholders present and entitled to vote. Shareholders were therefore asked to cast their votes electronically.

Meeting Resolution

The Meeting, having considered the matter, resolved to approve the directors' remuneration for the year 2025 unanimously, by all shareholders and proxies present and entitled to vote, as follows:

Approval	7,406,259,664 votes ,	representing	100.00%
Disapproval	0 votes ,	representing	0.00%
Abstention	0 votes ,	representing	0.00%

Agenda Item 7: Approval of Appointment of Auditors and Determination of Audit Fees for the Year 2025

Mr. Nirun Hengboriboonpong, Acting Chief Financial Officer, presented to the Meeting that under Section 120 of the Public Limited Companies Act and Article 61 of the Company's Articles of Association, the Annual General Meeting of Shareholders must appoint the company's auditors and determine their audit fees each year. The same auditor may be reappointed, and the auditor must not be a director, employee, staff member, or hold any position within the company.

In the past fiscal year, the company did not engage any other services from the auditor or any persons or entities associated with the auditor or the audit firm to which the auditor belongs.

For the selection of the auditors, the Audit Committee considered the qualifications and experience of the auditors, their standard of work, efficiency, and past performance. The Committee proposed the appointment of DIA International Co., Ltd. as the company's auditors for the year 2025, for the 7th consecutive year, with the following licensed auditors:

- | | |
|-------------------------------|--------------------|
| 1.Ms. Suwimon Kritayakiat | – License No. 2982 |
| 2.Ms. Somjintana Polhirunrat | – License No. 5599 |
| 3.Mr. Chumpot Phairattanakorn | – License No. 7645 |
| 4.Mr. Wiroj Satchathammanukul | – License No. 5128 |

Any one of the above auditors is authorized to examine and express opinions on the company’s financial statements. If the appointed auditor is unable to perform their duties, the firm may provide another licensed auditor as a replacement.

The auditors proposed have not previously performed the audit or review of the company’s financial statements for seven fiscal years, consecutively or otherwise, and possess all qualifications according to the company’s regulations, professional standards, and the requirements of the Securities and Exchange Commission of Thailand. They have no relationship or conflict of interest with the company, subsidiaries, executives, major shareholders, or any related parties, ensuring their independence in auditing and expressing opinions on the company’s financial statements.

Audit Fees for the Year 2025 The proposed total audit fee for the year 2025 is not to exceed THB 4,560,000, divided as follows: Parent Company: THB 2,640,000,Subsidiaries: THB 1,920,000

Comparative information for reference is as follows:

Year	Auditor	Remuneration
2022	DIA International Co., Ltd	4.815 MB (for the Company 2.64 MB and Subsidiaries 2.175 MB)
2023	DIA International Co., Ltd	4.605 MB (for the Company 2.64 MB and Subsidiaries 1.965 MB)
2024	DIA International Co., Ltd	4.605 MB (for the Company 2.64 MB and Subsidiaries 1.965 MB)

The meeting secretary inquired whether any shareholder had additional questions or corrections regarding the approval of the appointment of the auditor and the determination of the audit fees for the year 2025. Shareholders could submit their questions by clicking the “Submit Question” button, entering their message, and sending it.

As no shareholder raised any questions, the Chairman requested the meeting to proceed to vote.

The meeting secretary informed that, for the agenda regarding the approval of the appointment of the auditor and the determination of the audit fees for the year 2025, approval must be obtained by

a majority vote of the total shares held by shareholders present and entitled to vote. Shareholders were therefore requested to cast their votes electronically.

Meeting Resolution:

The meeting has considered and resolved to approve the appointment of the auditor and the determination of the audit fees for the year 2025 with the unanimous votes of the shareholders and proxies present and entitled to vote, as follows:

Approval	7,406,259,664 votes ,	representing	100.00%
Disapproval	0 votes ,	representing	0.00%
Abstention	0 votes ,	representing	0.00%

Agenda 8 : Consideration and approval of the reduction of the registered capital and the amendment of Clause 4 of the Memorandum of Association to reflect the reduction of registered capital.

Mr. Methi Itthirivichai, Director and Company Secretary, presented to the meeting that under Section 140 of the Public Limited Companies Act, the shareholders’ meeting may pass a resolution to reduce the company’s registered capital by cancelling unissued or unsold shares. Once the resolution is approved, the company must register the capital reduction within 14 days from the date of the shareholders’ meeting.

The meeting was asked to consider approving a reduction of registered capital by THB 6,827,679,645, reducing the registered capital from THB 23,615,337,352 to THB 16,787,657,707. The reduction will be carried out by cancelling:2,530,214,717 shares remaining from the General Mandate authorized by the 2024 AGM (not yet allocated or issued), and 4,297,464,928 shares remaining from the Right Offering allocation to existing shareholders.The meeting was also asked to approve an amendment to Clause 4 of the Memorandum of Association regarding registered capital to reflect the capital reduction.

It was noted that the registered capital is not yet final, as some shares under the General Mandate may be called for payment before the shareholders’ meeting, which may affect the capital used for the meeting. The company will immediately inform shareholders of any change in registered capital and approve the amendment of Clause 4 of the Memorandum of Association to reflect the capital reduction.

The text of Clause 4 will be replaced with the new wording to reflect the reduced registered capital.

“Clause 4. Registered Capital	16,787,657,707	Baht	(Sixteen billion seven hundred eighty-seven million six hundred fifty-seven thousand seven hundred seven Baht)
Divided into	16,787,657,707	shares	(Sixteen billion seven hundred eighty-seven million six hundred fifty-seven thousand seven hundred seven shares)
Par value of Baht	1.00	Baht	(One Baht)
Comprising			
Ordinary shares	16,787,657,707	shares	(Sixteen billion seven hundred eighty-seven million six hundred fifty-seven thousand seven hundred seven shares)
Preferred share		- shares	(- shares)”

The Board of Directors may appoint a designated person to register the amendment of the company’s Memorandum of Association with the Department of Business Development, Ministry of Commerce. This person has the authority to revise, supplement, or take any necessary actions to comply with the Registrar’s orders.

The meeting secretary asked the shareholders whether there were any additional questions regarding the approval of the capital reduction and the amendment of Clause 4 of the Memorandum of Association to reflect the reduced registered capital. Shareholders could submit questions electronically.

No questions were raised.

The chairman then requested the meeting to vote. The secretary informed that the resolution requires approval by at least three-fourths (3/4) of the total votes of shareholders present and eligible to vote. Shareholders were instructed to cast their votes electronically

Resolution of the Meeting:

The meeting resolved to approve the reduction of the company's registered capital from THB 23,615,337,352 to THB 16,787,657,707 by cancelling 6,827,679,645 unsubscribed shares, with a par value of THB 1.00 per share.

The meeting also approved the amendment of Clause 4 of the Memorandum of Association regarding registered capital to reflect the capital reduction, as well as the authorization of the Board of Directors or its designated persons to take any necessary actions to implement the resolution, including registration with the Department of Business Development, Ministry of Commerce.

The resolution was passed unanimously by the shareholders present and entitled to vote.

Approval	7,406,259,664 votes ,	representing	100.00%
Disapproval	0 votes ,	representing	0.00%
Abstention	0 votes ,	representing	0.00%

Agenda 9: Consideration and Approval of Issuance of New Shares under a General Mandate

Mr. Matee Ittirivichai, Director and Company Secretary, presented to the meeting that the company proposed to issue new shares under a General Mandate of up to 3,771,189,954 shares, with a par value of THB 1 per share, representing not more than 30% of the paid-up capital. The proposed allocation is as follows:

Proposed Allocation of New Shares under the General Mandate:

Rights Offering to Existing Shareholders:

1. Up to 2,514,126,636 new shares, with a par value of THB 1 per share, representing not more than 20% of the paid-up capital. Shares will be offered to existing shareholders proportionate to their shareholding. Offer price not less than THB 0.06 per share.
2. Private Placement to Selected Investors: Up to 1,257,063,318 new shares, with a par value of THB 1 per share, representing 10% of the paid-up capital. Shares will be offered to specific investors (private placement). Offer price not less than THB 0.06 per share.

Note on Share Price: The offer price for the new shares must not be less than 90% of the weighted average market price of the Company's shares over the past 7 trading days (12 March 2025 – 20 March 2025), based on data from SETSMART. Under Section 52 of the Public Limited Companies Act,

if the company has been operating for at least one year and shows losses, it may offer shares below their registered par value. The discount rate must be predetermined and clearly stated in the prospectus.

The Board of Directors proposes that the shareholders' meeting authorize the Company's Board of Directors, and/or the Executive Committee, and/or the Chairman, and/or the Vice Chairman, and/or the Managing Directors, and/or the Chief Executive Officer, and/or any person authorized by the Board of Directors and/or the Executive Committee, and/or the Chairman, and/or the Vice Chairman, and/or the Managing Directors, and/or the Chief Executive Officer, and/or any other person appointed by the Board of Directors to have the authority to determine and amend all details related to the General Mandate share allocation as follows.

1. Consider, determine, amend, or modify the terms and details of the allocation of the newly issued ordinary shares, including but not limited to the record date of shareholders eligible to subscribe for the newly issued shares, the offering period, payment for shares, and setting other terms, conditions, and details related to the allocation of such newly issued shares.

2. Negotiate, reach agreements, and sign documents and contracts related to, and perform any other actions necessary or related to, the allocation of the newly issued shares.

3. Sign documents or application forms and provide any necessary evidence related to the allocation of the newly issued shares, including contacting and submitting such applications, documents, and evidence to relevant regulatory authorities, and listing the newly issued shares on the Stock Exchange of Thailand, as well as exercising any other necessary actions related to the allocation of the newly issued shares.

The offering of the newly issued ordinary shares shall not be made to any related persons as defined under the Capital Market Supervisory Board Notification TorChor. 21/2551 on Connected Transactions B.E. 2551, and the Stock Exchange of Thailand Notification on Disclosure and Practices of Listed Companies in Connected Transactions B.E. 2546.

Furthermore, in the offering of the newly issued ordinary shares, the offering price to persons in the private placement must not constitute a price lower than that prescribed under the Capital Market Supervisory Board Notification TorChor. 72/2558 regarding the authorization for a listed company to offer newly issued shares to private placement investors. The offering price must not be lower than the weighted average price of the Company's shares on the Stock Exchange of Thailand over a consecutive period of not less than seven trading days and not more than fifteen trading days prior to the date on which the Company's Board of Directors resolves to approve the offering of newly

issued shares. The offering price may be offered at a discount of no more than 10% of the market price, calculated based on the weighted average price of the shares on the Stock Exchange of Thailand over a consecutive period of not less than seven trading days and not more than fifteen trading days prior to the date on which the Company's Board of Directors resolves to approve the offering of newly issued shares.

However, after the offering of newly issued shares under item (1) or item (2) above, the company's paid-up capital resulting from the increase must not exceed 30% of the paid-up capital as of the date the Board of Directors resolves to increase capital under the General Mandate. The offering of such newly issued shares must be completed no later than the date of the next annual general meeting of shareholders or within the deadline prescribed by law for holding the next annual general meeting of shareholders, whichever comes first. The details of the offering of the newly issued shares under this General Mandate are set out in the Capital Increase Report Form (F53-4), attachment 5.

In addition, for the purpose of facilitating the allocation and offering of the newly issued ordinary shares, the Board of Directors deems it appropriate to propose to the shareholders' meeting to authorize the Board of Directors and/or the Executive Committee and/or the Chief Executive Officer and/or the Managing Director, or any person authorized by the Board of Directors and/or the Executive Committee and/or the Chief Executive Officer and/or the Managing Director, to have full authority to perform any actions necessary and related to the offering of the newly issued ordinary shares.

Such authority includes, but is not limited to, setting the record date for shareholders by book-closing, compiling the shareholder list in accordance with Section 225 of the Securities and Exchange Act B.E. 2535 by suspending share transfers, determining the offering price of the newly issued shares, the subscription period, payment for shares, and any changes to the subscription and payment schedule. It also includes determining conditions and details for the offering of the newly issued shares as deemed appropriate, as well as performing any other necessary or proper actions related to the issuance and offering of such shares.

This authority further includes the amendment of wording or text in any documents, shareholders' meeting reports, the company's Memorandum of Association, and/or any applications, and/or performing any actions required to comply with the Registrar's orders in registering the increase of the company's registered capital with the Department of Business Development, Ministry of Commerce. It also covers listing the newly issued shares on the Stock Exchange of Thailand and

submitting relevant documents and evidence to the Securities and Exchange Commission, the Stock Exchange of Thailand, the Ministry of Commerce, or other related authorities.

Therefore, it is deemed appropriate for the Annual General Meeting of Shareholders to consider approving the allocation of newly issued ordinary shares in the amount of 3,771,189,954 shares, with a par value of 1 baht per share.

The meeting secretary inquired whether any shareholder had additional questions regarding the proposed share capital increase under the General Mandate. Shareholders were informed that they could submit their questions by clicking the “Submit Question” button, entering their query, and then sending it.

As no shareholder raised any questions, the Chairman requested the meeting to proceed with the vote.

The meeting secretary informed the shareholders that the approval of the company’s General Mandate share capital increase requires a vote of no less than three-fourths (3/4) of the total votes of shareholders present and entitled to vote. Shareholders were therefore requested to cast their votes electronically.

Resolution of the Meeting: The meeting considered and approved the allocation of the company’s newly issued ordinary shares under the General Mandate as detailed above, and also approved the granting of the authority as proposed, with the approval received from three-fourths (3/4) of the shareholders present and entitled to vote, as follows:

Approval	7,344,705,564 votes ,	representing	99.17%
Disapproval	61,554,100 votes ,	representing	0.83%
Abstention	0 votes ,	representing	0.00%

Agenda 10 : Consideration of the Approval for the Increase of Registered Capital and Amendment of the Company’s Memorandum of Association, Clause 4 , to Align with the Increased Registered Capital

Lt. Commander Matee Ittirivichai, Company Director and Secretary, presented to the meeting that in order to accommodate the increase of the company’s registered capital by up to 3,771,189,954 Baht—from the existing registered capital of 16,787,657,707 Baht to a new registered capital of 20,558,847,661 Baht—the company plans to issue no more than 3,771,189,954 new ordinary shares, with a par value of 1 Baht per share. This is intended to support the allocation of new shares under

the General Mandate of 3,771,189,954 shares. It was noted that the exact registered capital is not yet finalized, as the company's General Mandate increase has not yet expired, and payments for shares may be called prior to the shareholders' meeting. This could result in temporary uncertainty in the registered capital used for the meeting. The company will notify shareholders immediately of any changes in registered capital. Additionally, the meeting was asked to approve the amendment of Clause 4 of the Memorandum of Association regarding registered capital to reflect the increase in registered capital as proposed.

“Clause 4. Registered Capital	20,588,847,661	Baht	(Twenty billion five hundred eighty-eight million eight hundred forty-seven thousand six hundred sixty-one Baht)
Divided into	20,588,847,661	Shares	(Twenty billion five hundred eighty-eight million eight hundred forty-seven thousand six hundred sixty-one shares)
Par value of Baht	1.00	Baht	(One Baht)
Comprising			
Ordinary shares	20,588,847,661	Share	(Twenty billion five hundred eighty-eight million eight hundred forty-seven thousand six hundred sixty-one shares)
Preferred share	-	Shares	(- shares)”

The Board of Directors therefore proposed that the shareholders' meeting consider granting authority to the Company's Board of Directors and/or the Executive Committee and/or the Chairman and/or the Vice Chairman and/or the Executive Directors and/or the Chief Executive Officer, and any person authorized by the Company's Board and/or Executive Committee and/or Chairman and/or Vice Chairman and/or Executive Directors and/or Chief Executive Officer, and/or any other person appointed by the Company's Board, to have full authority to register the amendment of the

Memorandum of Association with Clause 4 at the Department of Business Development, Ministry of Commerce. This authorization includes the power to take all necessary actions to comply with the Registrar's requirements to ensure that the registration process is fully completed. The details of the allocation of the newly issued ordinary shares shall be in accordance with Attachment 5 (Capital Increase Report Form F53-4).

The meeting secretary inquired whether any shareholders had further questions regarding the approval of the increase in the company's registered capital and the amendment of Clause 4 of the Memorandum of Association to reflect the increased registered capital. Shareholders were informed that they could submit questions by pressing the "Submit Question" button, typing their question, and sending it.

As no questions were raised, the Chairman requested the meeting to proceed to vote.

The meeting secretary informed the shareholders that the approval of the increase in registered capital and the amendment of Clause 4 of the Memorandum of Association requires a vote of no less than three-fourths (3/4) of the total votes of shareholders present and entitled to vote. Shareholders were therefore requested to cast their votes electronically.

Resolution of the Meeting: The meeting considered and resolved to approve the increase of the company's registered capital by up to 3,771,189,954 Baht, from the existing registered capital of 16,787,657,707 Baht to a new registered capital of 20,558,847,661 Baht, by issuing up to 3,771,189,954 new ordinary shares with a par value of 1 Baht per share. The meeting also approved the amendment of Clause 4 of the Memorandum of Association regarding registered capital to reflect the increase, as well as the authorization as proposed.

The resolution was passed with a vote of no less than three-fourths (3/4) of the shareholders present and entitled to vote, as follows:

Approval	7,344,705,664 votes ,	representing	99.17%
Disapproval	61,554,000 votes ,	representing	0.83%
Abstention	0 votes ,	representing	0.00%

Agenda 11: Consideration for Approval of Allocation of New Ordinary Shares

Mr. Methee Itthirivichai, Director and Company Secretary, presented to the meeting that the company intends to increase its registered capital as detailed in Agenda 8, Agenda 9, Agenda 10, and

Agenda 11. In order to comply with legal requirements, the shareholders' meeting must consider and approve the allocation of the company's new ordinary shares to correspond with the registered capital increase.

The Board of Directors has resolved to propose to the 2025 Annual General Meeting of Shareholders for approval of the allocation of new ordinary shares, with details as follows:

Allocation of New Ordinary Shares The company proposes to allocate up to 3,771,189,954 new ordinary shares, with a par value of 1.00 baht per share, to accommodate the General Mandate capital increase, in accordance with the details outlined in Agenda 9 above.

Additionally, the Board of Directors approved to propose to the shareholders' meeting to grant authority to the Board of Directors to consider, determine, amend, and change the terms and details related to the allocation of the capital increase. This includes the authority to adjust the terms and details regarding the exercise ratio and exercise price under the rights entitlement, as well as the authority to sign any relevant documents and to take any necessary and appropriate actions in connection with the allocation of the capital increase.

This authority also covers, but is not limited to, providing information and submitting required documents to the Securities and Exchange Commission (SEC), the Stock Exchange of Thailand (SET), Thailand Securities Depository Co., Ltd., the Ministry of Commerce, or any other relevant agencies, and to register the newly issued ordinary shares as listed securities on the stock exchange.

Meeting Resolution: The meeting considered the matter and resolved to approve the allocation of the newly issued ordinary shares as detailed above. The meeting also approved the proposed delegation of authority. The resolution was passed with no less than three-fourths (3/4) of the votes of the shareholders present and entitled to vote.

Approval	7,344,705,664 votes ,	representing	99.17%
Disapproval	61,554,000 votes ,	representing	0.83%
Abstention	0 votes ,	representing	0.00%

Agenda Item 12: Other Matters

None.

In this agenda item, the shareholders raised the following questions:

Question from shareholder Mr. Piyapong Prasatthong:

Question (8) from shareholder: Regarding the earthquake in Myanmar on 28 March 2025, how was the company affected?

Answer: Mr. Charlie Jangwijitrakul, the Chairman of the meeting, responded:

First, the company appreciates your concern. The impact on both projects was minimal. Upon inspection by the relevant parties, only minor cracks were found, which have already been reported to the insurance company for claims.

The Chairman then addressed the meeting, stating that all agenda items outlined in the notice of the shareholders' meeting have been considered, and all shareholder questions have been answered. On behalf of the Board of Directors and management, he thanked all shareholders for taking the time to attend the meeting and officially adjourned the meeting.

The meeting was adjourned at 12:15 p.m.

Signed _____ Chairman of the Meeting

(Mr. Charlie Jangwijitrakul)

Signed: _____ Director

(Mr. Mongkol Chanpaisan)

Annual Report 2025 (Form 56-1 One Report)
In the form of a QR code



To use on Android and iOS systems, you must first download a QR code scanning application to prepare for use.

iOS operating system

1. Turn on the camera in the mobile phone
2. Scan (point the camera on the mobile phone to look at) the QR Code
3. The screen will pop up the Notification alert. Click on the message to view the meeting documents.

Note: In the case that there is no notification on the mobile phone, shareholders can scan the QR code using other applications, such as QR Code Reader, Facebook, or Line.

Android operating system

1. Open the QR CODE READER, Facebook or Line application.

For scanning QR Code via Line

- Go to Line and select menu add friend.
 - Choose QR Code
 - Scan QR Code
2. Scan the QR Code to view the meeting documents

Information of persons nominated to serve as directors in place of directors who have resigned by rotation

1.1 Dr. Yaowarin Srichainan

- **Age** 74 years
- **Nationality** Thai
- **Holding a position in the company** Director/Independent director
Nomination and Remuneration Committee



- **Highest educational qualification :**
 - PhD Doctoral Philosophy (Ph.D.) in Cultural Studies
Institute of Northeastern Arts and Culture Research, Maharakham University
 - Master's degree Master of Education (M.Ed.) in Educational Administration
Chulalongkorn University
 - Bachelor's degree Bachelor of Business Administration (B.B.A.) in Finance and Banking
Ramkhamhaeng University
- **Types of Directors to be nominated**
Directors, who have been proposed by the Nomination and Remuneration Committee, which the Board of Directors (excluding nominated directors) has jointly participated in the nomination process by considering the qualifications and suitability in various aspects in terms of experience, relevant expertise essential and beneficial to the Company's business operation, including past performance as a director of the Company and the ability to express opinions and suggestions independently, as well as, leadership, vision, morals and ethics and having an unblemished work history. In addition, the nominated person is also fully qualified and does not possess any prohibited characteristics pursuant to the Public Limited Companies Act, the Securities and Exchange Act, and other regulatory agencies.
- **Number of years working as a director of the Company** 9 years (2016)
- **Term of Directorship** 3 years
- **Shareholding in the Company** -None-
- (Family relationship between executives)
- **Experience/Expertise** Finance and Banking

- **Current work history**

Holding a position in a subsidiary company -None-
Holding a position in an associated company -None-
Holding a position in a related company -None-
Holding positions in other company that are listed company: -None-
Holding positions in other businesses that may cause conflicts of interest to the Company -None-

- **Prohibited qualifications**

- No criminal record for property-related offenses committed fraudulently.
- No transaction history that may have a conflict of interest with the Company Subsidiary Associates or related companies in the past year.

- **Meeting Attendance in the past year**

- Board of Directors 5/5 times
- Ordinary Shareholders 1/1 time
- Extraordinary Shareholders 1/1 time

Information of persons nominated to serve as directors in place of directors who have resigned by rotation

1.2 Ms. Taweesri Vikayathipat

- **Age** 74 years
- **Nationality** Thai
- **Holding a position in the company** Director/Independent director
Chairman of the Nomination and Remuneration Committee



- **Highest educational qualification :**
 - Master's degree Master of Accountancy
Chulalongkorn University
 - Bachelor's degree Bachelor of Accountancy (B.Acc.) from Chulalongkorn University
Bachelor of Laws (LL.B.) from Thammasat University

- **Types of Directors to be nominated**

Directors, who have been proposed by the Nomination and Remuneration Committee, which the Board of Directors (excluding nominated directors) has jointly participated in the nomination process by considering the qualifications and suitability in various aspects in terms of experience, relevant expertise essential and beneficial to the Company's business operation, including past performance as a director of the Company and the ability to express opinions and suggestions independently, as well as, leadership, vision, morals and ethics and having an unblemished work history. In addition, the nominated person is also fully qualified and does not possess any prohibited characteristics pursuant to the Public Limited Companies Act, the Securities and Exchange Act, and other regulatory agencies.

- **Number of years working as a director of the Company** 9 years (2016)
- **Term of Directorship** 3 years
- **Shareholding in the Company** -None-
- (Family relationship between executives)
- **Experience/Expertise** Accounting
- **Current work history**

Holding a position in a subsidiary company -None-
Holding a position in an associated company -None-
Holding a position in a related company -None-
Holding positions in other company that are listed company: -None-
Holding positions in other businesses that may cause conflicts of interest to the Company -None-

- **Prohibited qualifications**

- No criminal record for property-related offenses committed fraudulently.
- No transaction history that may have a conflict of interest with the Company Subsidiary Associates or related companies in the past year.

- **Meeting Attendance in the past year**

- Board of Directors 5/5 times
- Ordinary Shareholders 1/1 time
- Extraordinary Shareholders 1/1 time

Information of persons nominated to serve as directors in place of directors who have resigned by rotation

1.3 Mr. Loh Soon Gnee

- **Age** 69 years
- **Nationality** Malaysain
- **Holding a position in the company** Director
- **Highest educational qualification :**

- **Master's degree** Bachelor of Science graduate with Double Majors in Business Economics & Chemical Engineering at State University College, Oneonta (SUCO) and State University of New York, Buffalo, USA

- **Types of Directors to be nominated**

Directors, who have been proposed by the Nomination and Remuneration Committee, which the Board of Directors (excluding nominated directors) has jointly participated in the nomination process by considering the qualifications and suitability in various aspects in terms of experience, relevant expertise essential and beneficial to the Company's business operation, including past performance as a director of the Company and the ability to express opinions and suggestions independently, as well as, leadership, vision, morals and ethics and having an unblemished work history. In addition, the nominated person is also fully qualified and does not possess any prohibited characteristics pursuant to the Public Limited Companies Act, the Securities and Exchange Act, and other regulatory agencies.

- **Number of years working as a director of the Company** -
- **Term of Directorship** 3 years
- **Shareholding in the Company** None-
- (Family relationship between executives)
- **Experience/Expertise** Engineering



- **Current work history**

Holding a position in a subsidiary company -None-
Holding a position in an associated company -None-
Holding a position in a related company -None-
Holding positions in other company that are listed company: -None-
Holding positions in other businesses that may cause conflicts of interest to the Company -None-

- **Prohibited qualifications**

- No criminal record for property-related offenses committed fraudulently.
- No transaction history that may have a conflict of interest with the Company Subsidiary Associates or related companies in the past year.

- **Meeting Attendance in the past year**

- Board of Directors 0/0 times
- Ordinary Shareholders 0/0 times
- Extraordinary shareholders 0/0 times

(F53-4)

CAPITAL INCREASE REPORT FORM
EMC PUBLIC COMPANY LIMITED
MARCH 18, 2026

EMC Public Company Limited (the “Company”) hereby reports the resolutions of the **Board of Directors’ Meeting No. 2/2026**, held on **18 March 2026 at 1:00 p.m.**, regarding the **capital increase and the allocation of newly issued shares**, as follows:

1. Capital Reduction and Capital Increase

- 1) The Board of Directors’ Meeting resolved to reduce the Company’s registered capital by Baht 3,771,189,954, from the existing registered capital of Baht 20,558,847,661 to the new registered capital of Baht 16,787,657,707, by cancelling unissued registered ordinary shares which were reserved for the capital increase under the General Mandate previously approved by the Annual General Meeting of Shareholders in 2025..
- 2) The Board of Directors’ Meeting resolved to increase the Company’s registered capital by an amount of not exceeding Baht 3,771,189,954, from the existing registered capital of Baht 16,787,657,707 to the new registered capital of Baht 20,558,847,661, by issuing not exceeding 3,771,189,954 newly issued **ordinary shares** with a par value of **Baht 1.00 per share**.

The capital increase shall be conducted as follows:

Capital Increase	Type of Share	Amount of Shares	Par Value (Baht / Share)	Total (Baht)
<input type="checkbox"/> Specify the purpose of utilizing proceeds	Ordinary Share	-	-	-
	Preferred Share	-	-	-
<input checked="" type="checkbox"/> General Mandate	Ordinary Share	3,771,189,954	1	3,771,189,954
	Preferred Share		-	

2. Allocate new shares

2.1 Specify the purpose of utilizing proceeds

Allotted to	Type of	Amount of Shares	Percentage of paid-up capital ¹	Offering Price ²	Remark
-	-	-	-	-	-

2.2 General Mandate

Allotted to	Type of	Amount of Shares	Percentage of paid- up capital ¹	Offering Price ²	Remark
Rights Offering (RO)	Ordinary Share Preferred Share	2,514,126,636	Not exceeding 20 percent of the	Not less than Baht 0.04 per	Please consider the following

			paid-up capital	share	notes: Notes 1–6
Private Placement (PP)	Ordinary Share Preferred Share	1,257,063,318	Not exceeding 10 percent of the paid-up capital	Not less than Baht 0.04 per share	Please consider the following notes: Notes 1–6

^{1/} Percentage of the paid-up capital as of the date on which the Board of Directors of the listed company resolved to approve the capital increase under the General Mandate.

^{2/} Note: The offering price shall not be lower than 90 percent of the weighted average price of the Company's shares traded on the Stock Exchange of Thailand during the past 7 consecutive business days (9 March 2026 – 17 March 2026), with reference to data from <https://www.setsmart.com/>. In addition, pursuant to Section 52 of the Public Limited Companies Act, a company that has been in operation for not less than one year and has incurred losses may offer shares at a price lower than the registered par value, provided that the discount rate is clearly determined and disclosed in the prospectus.

Remarks:

1. The Board of Directors' Meeting No. 2/2026, held on 18 March 2026, resolved to propose to the 2026 Annual General Meeting of Shareholders for consideration and approval the allocation of newly issued ordinary shares under the General Mandate in the amount of not exceeding 3,771,189,954 shares, with a par value of Baht 1.00 per share, as follows: Not exceeding 2,514,126,636 shares, with a par value of Baht 1.00 per share, to accommodate the offering to the existing shareholders in proportion to their shareholding (Rights Offering (RO)), at an offering price of not less than Baht 0.04 per share; and Not exceeding 1,257,063,318 shares, with a par value of Baht 1.00 per share, to accommodate the offering to specific investors (Private Placement (PP)), at an offering price of not less than Baht 0.04 per share, and the offering price must not be considered a discounted price as prescribed under the Notification of the Capital Market Supervisory Board No. TorJor. 72/2558.
2. The Board of Directors' Meeting No. 2/2026, held on 18 March 2026, resolved to propose to the Meeting of Shareholders to consider authorizing the Board of Directors to have the authority to determine and amend any details relating to the allocation of newly issued ordinary shares under the General Mandate, as follows:
 - (1) To consider determining, amending, or changing the conditions and details relating to the allocation of newly issued ordinary shares, including but not limited to the determination of the Record Date for the list of shareholders entitled to subscribe for the newly issued ordinary shares, the offering period, the share subscription payment, and the determination of other terms, conditions, and details relating to such allocation of newly issued ordinary shares.
 - (2) To enter into negotiations, make agreements, and execute any relevant documents and contracts, as well as to undertake any other actions necessary and related to the allocation of such newly issued ordinary shares.

- (3) To sign any documents or application forms and submit any necessary and relevant evidence relating to the allocation of such newly issued ordinary shares, including contacting and filing applications, documents, and supporting evidence with the relevant regulatory authorities, as well as listing such newly issued ordinary shares on the **Stock Exchange of Thailand**, and to undertake any other actions necessary in connection with the allocation of such newly issued ordinary shares.
3. The offering of such newly issued ordinary shares must not be made to connected persons as defined under the Notification of the Capital Market Supervisory Board No. TorJor. 21/2551 Re: Rules on Connected Transactions B.E. 2551 (2008) and the Notification of the Stock Exchange of Thailand Re: Disclosure of Information and Other Acts of Listed Companies Concerning Connected Transactions B.E. 2546 (2003).
 4. The offering price of the newly issued ordinary shares to be offered to specific investors on a Private Placement (PP) basis must not be considered a discounted price as prescribed under the Notification of the Capital Market Supervisory Board No. TorJor. 72/2558 Re: Approval for Listed Companies to Offer Newly Issued Shares to Specific Investors (Private Placement). The offering price shall not be lower than the weighted average price of the Company's shares traded on the Stock Exchange of Thailand for a period of not less than seven (7) consecutive business days but not exceeding fifteen (15) consecutive business days prior to the date on which the Board of Directors resolves to approve the offering of newly issued shares.
 5. After the offering of newly issued ordinary shares as specified in item (1), (2), or (3) above, the increased paid-up capital of the Company must not exceed 30 percent of the paid-up capital as of the date on which the Board of Directors resolved to approve the capital increase under the General Mandate. In addition, the offering of such newly issued ordinary shares must be completed by the date of the Company's next Annual General Meeting of Shareholders or within the date required by law for holding the next Annual General Meeting of Shareholders, whichever comes first.
 6. In the event that there are any fractional shares resulting from the allocation of newly issued ordinary shares under the General Mandate, such fractional shares shall be rounded down and disregarded in their entirety.
3. **Determination of the Shareholders' Meeting Date to Approve the Capital Increase and the Allocation of Newly Issued**
- The 2026 Annual General Meeting of Shareholders is scheduled to be held on Wednesday, 29 April 2026 at 2:00 p.m. via electronic meeting (E-Meeting). The meeting shall be deemed to be held at EMC Public Company Limited, No. 140/66 ITF Tower, 30th Floor, Silom Road, Surayawong Subdistrict, Bang Rak District, Bangkok. The Record Date for determining the list of shareholders entitled to attend the 2026 Annual General Meeting of Shareholders shall be 1 April 2026.
4. **Application for Approval of the Capital Increase / Allocation of Newly Issued Shares from Relevant Government Authorities and Conditions for Approval**
- 4.1 The Company must obtain approval from the 2026 Annual General Meeting of Shareholders to proceed with the capital increase under the General Mandate, with a resolution passed by not less

than three-fourths (3/4) of the total votes of the shareholders present at the meeting and entitled to vote.

4.2 The Company will proceed with the registration of the reduction of the registered capital and the increase of the registered capital, including the amendment to the Memorandum of Association relating to the reduction and increase of the registered capital, with the Ministry of Commerce.

5. Objectives of the Capital Increase and Utilization of the Proceeds from the Capital Increase

To prepare the Company's sources of funds and fundraising channels in advance in order to support the need for working capital in the Company's business operations and/or to accommodate investment opportunities and business expansion in the future, which are expected to generate appropriate returns for the Company and be beneficial to the shareholders as a whole.

6. Benefits that the Company Will Receive from the Capital Increase and the Allocation of Newly Issued Shares

The capital increase under the General Mandate will enhance the Company's flexibility and speed in raising funds, enabling the Company to act promptly in response to changing circumstances and opportunities for investment or business expansion in the future. In addition, such action will help reduce the procedures and time required for the capital increase, thereby enabling the Company to manage its financial resources more efficiently, which will be beneficial to the Company and its shareholders as a whole.

7. Benefits that Shareholders Will Receive from the Capital Increase and the Allocation of Newly Issued Shares

The capital increase will provide the Company with additional sources of funding, which will strengthen the Company's capital structure and financial position. This will support the Company's business operations and future expansion. As a result, the Company's operating performance is expected to improve. Shareholders of the Company are expected to benefit from such growth, including opportunities to receive dividends and potential long-term appreciation in the value of the Company's shares.

8. Other Information Necessary for Shareholders' Consideration in Approving the Capital Increase and the Allocation of Newly Issued Shares

- None -

9. Schedule of Actions in the Case Where the Board of Directors Resolved to Approve the Capital Increase and the Allocation of Newly Issued Shares

Procedures of capital increase	Proceeding Date
The Board of Directors passed a resolution approving the increase of the registered capital, the allocation of newly issued shares, and other related matters.	March 18, 2022

Procedures of capital increase	Proceeding Date
Determination of the Record Date for Shareholders Entitled to Attend the 2026 Annual General Meeting of Shareholders (AGM)	April 1, 2021
2026 Annual General Meeting of Shareholders (AGM)	April 29, 2026
Registration Date of the Reduction of Registered Capital and the Increase of Registered Capital, and Other Related Matters with the Department of Business Development, Ministry of Commerce	Within 14 days after approval from Shareholders' meeting

The Company hereby certifies that the information contained in this report is true, accurate, and complete in all respects.

Sincerely yours,

- Charlie Jangvijitkul -
Mr.Charlie Jangvijitkul
Director

- Wanida Puangboonmak -
Ms.Wanida Puangboonmak
Director

1. Information about independent directors nominated by the Company to act as proxies for shareholders

Name - Surname	Ms. Preamat Hanta	
Age (Year)	73 years old	
Address	140/66 ITF Tower Building, 28th Floor, Silom Road, Suriyawong Subdistrict, Bang Rak District, Bangkok 10500	
Holding a position in the company	Independent Director / Chairman of the Audit Committee and Nomination and Remuneration Committee	
Educational qualifications	Master of Science (MSc) Chulalongkorn University Master of Public Administration (MPA) National Institute of Development Administration Bachelor of Law (LL.B) Sukhothai Thammathirat Open University Bachelor of Business Administration (B.B.A) Ramkhamhaeng University	
Work history	2016 – Present Chairman of the Audit Committee / Independent Director and Nomination and Remuneration Committee EMC Public Company Limited	
Shareholding Proportion	-None-	
History of Illegal Activities in the Past 10 Years	-None-	
Family relationship between executives	-None-	
Agenda items with conflict of interest in this shareholders' meeting	- There is no special interest that is different from other directors, apart from the meeting allowances allocated to all directors according to the normal criteria.	
Meeting participation In the past year	- Board of Directors 5/5 times - Audit Committee 7/7 times - Nomination and Remuneration Committee 1/1 time - Annual General Meeting of Shareholders 2025 1/1 time	
Having an interest in the company / parent company / subsidiary company / affiliated company / or juristic person that may have a conflict of interest at present in the past 2 years.		
1. Being a director who is involved in the management, an employee, a worker, or a consultant who receives a regular salary		-None-
2. Being a professional service provider (e.g. an auditor, a legal advisor)		-None-
3. Having a significant business relationship that may prevent the person from performing his/her duties independently		-None-

2. Information about independent directors nominated by the Company to act as proxies for shareholders

Name - Surname	Ms. Thaweesri Wikayathipat	
Age (Year)	74 years old	
Address	140/66 ITF Tower Building, 28th Floor, Silom Road, Suriyawong Subdistrict, Bang Rak District, Bangkok 10500	
Holding a position in the company	Independent Director / Audit Committee and Chairman of the Nomination and Remuneration Committee	
Educational qualifications	Master of Accountancy, Chulalongkorn University Bachelor of Accountancy, Chulalongkorn University Bachelor of Law, Thammasat University	
Work history	2016 – Present Audit Committee, Independent Director and Chairman of the Nomination and Remuneration Committee EMC Public Company Limited 2015 – 2023 Subcommittee on Information and Communication Technology, Student Loan Fund (SLF) Ministry of Finance	
Shareholding Proportion	-None-	
History of Illegal Activities in the Past 10 Years	-None-	
Family relationship between executives	-None-	
Agenda items with conflict of interest in this shareholders' meeting	- Agenda Item 5: To consider the election of directors to replace those retiring by rotation, as they have reached the end of their term this year. The candidates have been considered and proposed for re-election for another term and have no special interests different from other directors, other than the meeting allowances allocated to all directors according to the standard criteria.	
Meeting participation In the past year	- Board of Directors 5/5 times - Audit Committee 7/7 times - Nomination and Remuneration Committee 1/1 time - Annual General Meeting of Shareholders 2025 1/1 time	
Having an interest in the company / parent company / subsidiary company / affiliated company / or juristic person that may have a conflict of interest at present in the past 2 years.		
1. Being a director who is involved in the management, an employee, a worker, or a consultant who receives a regular salary		-None-
2. Being a professional service provider (e.g. an auditor, a legal advisor)		-None-

3. Having a significant business relationship that may prevent the person from performing his/her duties independently -None-

3. Information about independent directors nominated by the Company to act as proxies for shareholders

Name - Surname	Dr. Yaowarin Srichainan	
Age (Year)	74 years old	
Address	140/66 ITF Tower Building, 28th Floor, Silom Road, Suriyawong Subdistrict, Bang Rak District, Bangkok 10500	
Holding a position in the company	Independent Director / Audit Committee and Nomination and Remuneration Committee	
Educational qualifications	PhD, Doctor of Philosophy in Cultural Studies, Institute for Research on Arts and Culture of the Northeast, Maharakham University Master of Education in Educational Administration, Chulalongkorn University Bachelor of Business Administration in Finance and Banking, Ramkhamhaeng University	
Work history	2016 – Present Audit Committee, Independent Directors and Nomination and Remuneration Committee EMC Public Company Limited 2015 – Present Chairman of the Board of Advisors Private Forestry Cooperative Limited Chairman of the Board of Advisors 2015 – Present Subcommittee on Information and Communication Technology, Student Loan Fund (SLF) Ministry of Finance	
Shareholding Proportion	-None-	
History of Illegal Activities in the Past 10 Years	-None-	
Family relationship between executives	-None-	
Agenda items with conflict of interest in this shareholders' meeting	- Agenda Item 5: To consider the election of directors to replace those retiring by rotation, as they have reached the end of their term this year. The candidates have been considered and proposed for re-election for another term and have no special interests different from other directors, other than the meeting allowances allocated to all directors according to the standard criteria.	

Meeting participation In the past year	<ul style="list-style-type: none"> - Board of Directors 5/5 times - Audit Committee 7/7 times - Nomination and Remuneration Committee 1/1 time - Annual General Meeting of Shareholders 2025 1/1 time
Having an interest in the company / parent company / subsidiary company / affiliated company / or juristic person that may have a conflict of interest at present in the past 2 years.	
1. Being a director who is involved in the management, an employee, a worker, or a consultant who receives a regular salary	-None-
2. Being a professional service provider (e.g. an auditor, a legal advisor)	-None-
3. Having a significant business relationship that may prevent the person from performing his/her duties independently	-None-

Rules For shareholder meeting

Articles of Association

CHAPTER IV

BOARD OF DIRECTORS

- Article 13. Except as provided in Article 17, the election of the company's directors shall be made by a general meeting of shareholders in accordance with the following rules and methods:
- (1) each shareholder shall have a number of votes equal to the number of shares held by him.
 - (2) each shareholder may exercise all the votes he has under (1) to elect one or more persons as directors, but he may not split his votes among any such persons.
 - (3) The person obtains the highest votes as well as those obtain the respective vote from the meeting shall be elected as directors of the company in a number not exceed the total number of directors required to be elected for such election. In case number of persons obtaining the equal respective vote from the meeting is in excess of the actual number of directors required for such election, the chairman of the meeting shall have a casting vote.
- Article 14. At every annual ordinary meeting, one-third of the directors shall retire from office. The director who has been in the office for the longest term shall firstly be retired. If their number is not a multiple of three, then the number nearest to one-third must retire from office. The retired director is eligible for election.
- Article 17. If a directorship becomes vacant for any reason other than by rotation, the board of directors shall elect a person, who is qualified and has no prohibited characteristics according to Section 68 of the Public Limited Company Act B.E. 2535 (1992), as director to fill the vacancy at the subsequent board of directors meeting, unless the remaining term of the director is less than 2 months. The director who fills the vacancy shall retain his office only for the remaining term of the office of the director whom he replaces.
- The resolution of the board of directors under the first paragraph shall consist of not less than three-fourth of the votes of the remaining directors.
- Article 18. The shareholders meeting may adopt a resolution to remove any director from office prior to his retirement by rotation by a vote of not less than three-fourth of the number of shareholders who attend and have the right to vote in the meeting and collectively hold not less than half of the shares held by the shareholders attending and have the right to vote in such meeting.

CHAPTER V
SHAREHOLDERS MEETING

Article 28. The board of directors shall hold an annual ordinary meeting of shareholders within 4 months from the end of the fiscal year of the company.

All other meetings of shareholders apart from the above mentioned shall be called extraordinary meetings. The board of directors may summon an extraordinary meeting of shareholders whenever it think fit.

The shareholders holding altogether not less than one-fifth of all issued shares or not less than 25 shareholders holding altogether not less than one-tenth of all issued share shall, in any particular time, make a request in writing to the board of director to summon an extraordinary meeting by clearly specifying therein a reason of such requisition. The board shall summon a shareholders meeting within one month from the date the shareholders' request is received.

Article 29. In summoning a shareholders meeting, the board of directors shall prepare a notice specifying the place, date, time, agenda and matters to be proposed to the meeting together with adequate details, by clearly indicating whether such matters are proposed for acknowledgement, for approval or for consideration, as the case may be, as well as the board's opinions on such matters. Such notice shall be sent to the shareholders not less than 7 days prior to the date of the meeting and advertised in a Thai newspaper for 3 consecutive days not less than 3 days prior to the date of the meeting.

Article 30. At a shareholders meeting, there must be not less than twenty-five shareholders and the shareholders' proxies (if any) or not less than half of the total number of shareholders holding altogether not less than one-third of the total issued shares attending the meeting the meeting to constitute a quorum.

In case it appears at any shareholders meeting that within one hour after the time appointed for the meeting for the meeting, the number of shareholders attending the meeting does not constitute the quorum as mentioned in the above paragraph, the meeting, if summoned upon the requisition of shareholders, shall be cancelled. If the meeting had not been summoned upon the requisition of shareholders, another meeting shall be summoned. The notice for summoning such meeting shall be sent to the shareholders in not less than 7 days prior to the date of the meeting and at such subsequent meeting no quorum shall be necessary.

Article 31. The resolution of the shareholders meeting shall require the following votes :

- (1) In normal cases, the resolution shall be adopted by the majority votes of the shareholders who are present and vote in the meeting, of which one share will be counted as one vote. In as of equality of votes, the chairman of the meeting shall have a second or casting vote.

- (2) In the following cases, the resolution shall be adopted by the votes of not less than three-fourth of the total votes of shareholders who are present and entitled to vote, and of which one share will be counted as one vote.
- (a) Sale or transfer of the whole or an essential part of the company's business to other person.
 - (b) Purchase or acceptance of business of any other private company .
 - (c) Execution, amendment or termination of a contract in relation to the leasing of the whole or an essential part of the company's business, the assignment to any other person to manage the company's business or the consolidation of the company's business with other persons for the purpose of profit and loss sharing.

Article 32. The businesses to be transacted at the annual ordinary meeting are as follows :

- (1) To consider the report proposed to the meeting by the board of directors on the company's business operation during the past year.
- (2) To consider and approve the balance sheet of the company.
- (3) To consider appropriation of profit.
- (4) Election of directors in place of those retiring by rotation.
- (5) Appointment of an auditor.
- (6) Other businesses.



ใบตอบรับเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ บริษัท อีเอ็มซี จำกัด (มหาชน)
Acceptance for the invitation of online meeting of EMC Public Company

วันที่.....เดือน.....พ.ศ.....
Date Month Year

- (1) ข้าพเจ้า.....หมายเลขบัตรประชาชน/หนังสือเดินทาง.....
I/We, Identification Card/Passport number
สัญชาติ.....บ้านเลขที่.....ถนน.....ตำบล/แขวง.....
Nationality Residing at No. Road Sub district
อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....
District Province Postal Code
- (2) เป็นผู้ถือหุ้นของ บริษัท อีเอ็มซี จำกัด (มหาชน)
Being a shareholder of EMC public company limited
โดยถือหุ้นรวมทั้งสิ้น หุ้น
Holding the total amount of shares

ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์สำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2569
I would like to participate the E-AGM for Annual General Meeting 2026

- เข้าร่วมประชุมด้วยตัวเอง
Self-Attending
- มอบฉันทะให้ (นาย/นาง/นางสาว)..... ได้เข้าร่วมประชุมดังกล่าวข้างต้น
Proxy to attend the meeting.

- (3) ข้อมูลในการจัดส่งวิธีการเข้าร่วมประชุม
Please send the Link to join the meeting by below email

อีเมล.....(โปรดระบุ)
E-Mail Please fill in the blank.
โทรศัพท์มือถือ.....(โปรดระบุ)
Mobile Number Please fill in the blank.

- (4) จัดส่งเอกสารเพื่อยืนยันตัวตน ตามเอกสารแนบ 7 วิธีการเข้าร่วมประชุม ภายในวันที่ 28 เมษายน 2569
Please submit the required document per an attachment 7 by April 28,2026
- (5) เมื่อได้รับการยืนยันตัวตน บริษัทฯ จะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ระบุ
Once you have verified, the company will send the Link to join the meeting via email
- (6) ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม
Please prepare your Account Number and your Identification Card Number for log in the meeting.

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder

(.....)

Rules for attending the shareholders' meeting via electronic media (E-AGM)

Shareholders or proxies who wish to attend the meeting are required to submit identification documents to the Company as specified. Once the Company has verified the information against the shareholders' register as of the record date and confirmed that it is complete and accurate, the E-AGM service provider will send a link for accessing the meeting, along with a user manual, to the email address provided to the Company. The link will be sent one day in advance of the meeting date.

Requesting to attend the meeting via electronic media

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting in two ways as follows:

1. Submit your request to attend the meeting by sending information via Email or postal mail.
2. Submit your request to attend the meeting by sending information via website or QR Code.

If shareholders wish to notify their intention to attend the meeting via electronic media (E-AGM) by sending information via Email or postal:

1. Please fill in the document requesting to attend the meeting via electronic media (E-AGM) (Attachment 7) by specifying your Email and your mobile phone number clearly for registering for the meeting.
2. Attach a copy of proof of identity to confirm the right to attend the E-AGM meeting.

2.1 Shareholders who are natural persons:

- If a shareholder wishes to attend the meeting in person via E-Meeting:
 - Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
- If a shareholder appoints another person to attend the meeting on his/her behalf via E-Meeting:
 - The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;
 - A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed certifying the true copy of the proxy.
 - A copy of the proxy's identity document, such as an ID card, a government official an ID card, passport (In the case of foreigners) that have not expired and signed certifying the true copy of the proxy.

2.2 Shareholders who are juristic persons:

- If the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting in person via electronic media (E-Meeting)
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- If the proxy is assigned to attend the meeting instead via electronic media (E-Meeting)
 - The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
 - Copy of the identity document of the proxy as in the case of natural persons as mentioned above.

Suppose the documents or evidence mentioned above are not Thai or English versions. In that case, the shareholders must present an English translation of the document signed to certify the translation by the shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).

3. Submit the documents requesting to attend the meeting via electronic media (item 1) and proof of identity together with supporting documents (item 2) by sending to the Company.

- Email channel : info@emc.co.th
- Postal channels: Mr.Nirun Hengboriboonpong

EMC (Thailand) Public Company Limited
 140/66 ITF Tower, 28th Floor, Silom Road
 Suriyawong Sub-district, Bang Rak District
 Bangkok 10500, Thailand

If a shareholder wishes to submit a request to attend the meeting via electronic media (E-AGM) via the website or QR Code

1. Request to attend the meeting via Web Browser: Chrome by going to

Scan QR Code	Go to Link
	https://emc.thekoble.com/agm/emeeting/index/1

2. Fill in the information of shareholders:

1. Securities holder account number;
2. Name (do not include a title)
3. Last Name
4. ID card number;
5. Choose to accept the terms and consent to access to personal information;
6. Press "Confirm"

3. Check the name of the shareholder and the number of shares. If correct, please fill in shareholder information.

1. Name - Surname (English);
2. Email to receive a link to attend the meeting;
3. Mobile phone number;

Self-Attending: Shareholder's mobile number.

Proxy: **Proxy's mobile number**. (Used to log in system).
4. Select the attendance type:
 - i. Attend the meeting in person via E-AGM;
 - ii. Authorize the natural persons to attend the meeting via E-AGM;
 - iii. Assign a proxy to an independent director;
5. Press "Next"

In the case of shareholders attending the meeting in person:

Prepared shareholders' identification documents

1. Attach a copy of the shareholder's identity document;
2. Attach a copy of other identity documents;
3. Press "Next";
4. The system will display a message "Information received successfully," check the name, surname, and number of shares again;
5. Close window to finish;

In the case of appointing the natural person to attend the meeting via E-AGM:

Prepared shareholders' identification documents

1. Attach a copy of the shareholder's identity document;
2. Attach a copy of other identity documents;
3. Press "Next";
4. Save the proxy's information and attach supporting documents:
 - a. Name-surname of the proxy (Thai language);
 - b. Name-surname of the proxy (English);
 - c. Attach a copy of the proxy's identity document;
 - d. Attach the proxy form with complete information and signature;
5. Press "Next";
6. The system will display a message "Information received successfully," check the name, surname, and number of shares again;
7. Close window to finish;

In the case of appointing a proxy to an independent director:

1. Attach a copy of the shareholder's identity document (Like in the case of shareholders attending the meeting in person);
2. Attach the completed and signed proxy form;
3. Press "Next";
4. The system will display a message "Information received successfully," check the name, surname, and number of shares again;
5. Close window to finish;

Note : The system for notifying the intention to attend the meeting will be open from April 15, 2026, to April 29, 2026, or until the meeting is concluded. (The system will not accept submissions on Saturdays, Sundays, or public holidays.)

Electronic Meeting Attendance (E-AGM):

1. Once a shareholder or proxy has submitted their intention to attend the meeting and the information has been fully verified, they will receive an email from the meeting service provider containing a link to access the meeting and a user manual for the system. After submitting the attendance request and receiving approval from the Company, please carefully review the E-AGM system user guide. If you have not received the email by April 29, 2026, before 12:00 p.m., please contact the Company immediately.
2. You will need to prepare the following information to access the system:

For shareholders attending the meeting in person: Shareholder account number (securities registration number) and the shareholder's national ID number.

For proxies: Proxy's national ID number and mobile phone number.

- Participation in the meeting and voting via electronic means can be done using a computer or notebook through a web browser, and via a tablet or mobile phone using the Zoom application, with a 4G mobile network or a standard home internet connection.

Note: For participation via tablet or mobile phone, the Zoom Cloud Meeting application must be installed prior to joining the meeting. It can be downloaded as follows:

iOS system	Android Sysytem
	
https://apps.apple.com/th/app/zoom-cloud-meetings/id546505307	https://play.google.com/store/apps/details?id=us.zoom.videomeetings

- The system will open for meetings 60 minutes before the start of the meeting. However, the live broadcast will only start at the time of the meeting.
- To log in, attendees must use the information of the shareholder registration number and the shareholder's ID card number.
- Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing, disagreeing, or abstaining. In case of not voting in any agenda, the system will be deemed to vote as agree immediately (using the vote-counting method by pouring votes towards agreeing).
- If attendees have any problems or problems in using the E-AGM system, you can contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

***** This E-AGM meeting will be an electronic meeting only and will not be held in a conventional meeting venue; therefore, shareholders are requested not to come to the Company. *****

If a shareholder wishes to appoint an independent director as a proxy:

For shareholders who are unable to attend the E-AGM themselves or cannot appoint another proxy to attend the E-AGM on their behalf, shareholders may appoint one of the independent directors of the company to attend the meeting and vote on their behalf. Shareholders may appoint any of the following independent directors:

1. Miss Prewmat Hanta (Independent Director and Chairman of the Audit Committee)
2. Miss Taveesri Vikkayathiphat (Independent Director and Audit Committee Member)
3. Miss Yaowarin Srichaianan (Independent Director and Audit Committee Member)

For details of the independent directors proposed as proxies for shareholders (Enclosure No. 5), if a shareholder wishes to appoint an independent director as their proxy, please submit the proxy form (Enclosure No. 10), specifying one of the independent directors as the proxy as designated by the Company, along with the supporting documents, to the Company via the following channels:

- By Email: info@emc.co.th
- By mail: By mail : Mr.Nirun Hengboriboonpong

EMC (Thailand) Public Company Limited
140/66 ITF Tower, 28th Floor, Silom Road
Suriyawong Sub-district, Bang Rak District
Bangkok 10500, Thailand

Note: If the shareholders specify their votes in each agenda, the independent directors will cast their votes as specified in the proxy form. In which the voting in each agenda, shareholders have the right to vote in agreeing, disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository and keeper:

Please submit the following information:

1. The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with a 20-baht duty stamp affixed;
2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate seal (if any).
3. A power of attorney from the shareholders for the Custodian to be authorized to sign the proxy form;
4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business;

5. Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigners) of the proxy with certified the true copy;
6. Submit information via the following channels:

- By Email: info@emc.co.th
- By mail: By mail : Mr. Nirun Hengboriboonpong

EMC (Thailand) Public Company Limited
140/66 ITF Tower, 28th Floor, Silom Road
Suriyawong Sub-district, Bang Rak District
Bangkok 10500, Thailand

Submitting advice or questions related to business, industry, Company performance, or related to any agenda which will be considered at the E-AGM meeting:

If shareholders wish to submit suggestions or questions, they can be done in two ways as follows:

1. Send advice or questions **in advance** to the Company before the meeting date through the following channels:

- By Email: info@emc.co.th
- Telephone: 026156242 (Company Secretary Department)
- By mail: Mr.Nirun Hengboriboonpong

EMC (Thailand) Public Company Limited
140/66 ITF Tower, 28th Floor, Silom Road
Suriyawong Sub-district, Bang Rak District
Bangkok 10500, Thailand

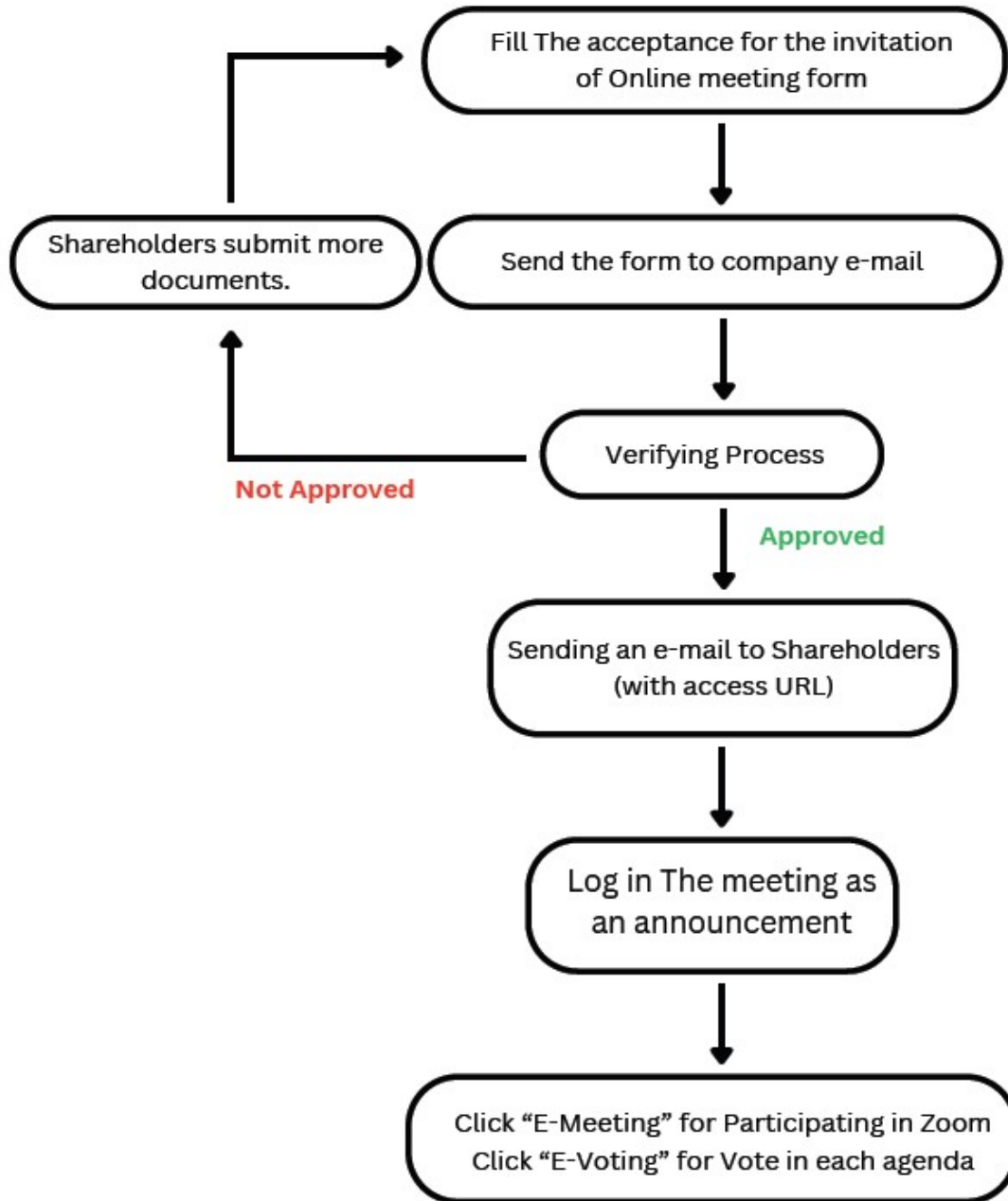
2. Submit advice or questions during the meeting to those attending the E-AGM meeting. The attendee must specify his/her first and last name and state whether his/her is a shareholder attending the meeting himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened channels for sending advice and questions during the meeting as follows:

- Q&A Chat channel for text messages;
- An audio chat channel where attendees press the raising hand button and turn on the microphone on their device after the operator sends you an invitation to chat. Please turn off the microphone after the conversation is finished every time (For more details, please refer to the user manual sent to the attendees' Emails).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

1. Regarding submitting documents confirming identity to attend the shareholders' meeting via E-Meeting, please contact the Company Secretary for further information via the Company's contact channels as detailed above.
2. Regarding the process of attending the meeting and voting via E-Meeting, in the case of correct and complete identity verification, please contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

e-Meeting Flowchart



Manual for using The Electronic Annual General Meeting (E-AGM)





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01

Preparation for attending the Annual General Meeting via electronic media (E-AGM)

02

Manual for Expressing Intent to Attend Meetings via the E-Request system (Website channel or QR Code)

03

Registration to attend Annual General Meetings and use of the electronic Meeting system (E-AGM)

04

ZOOM Application Installation Guide

Preparation for attending the Annual General meeting via electronic media (E-AGM)

Shareholders or proxies who wish to attend the Annual General Meeting must submit identification documents to the Company according to the specified channels.



When the Company has checked the information according to the list of shareholders according to the info closed in the register, the list of shareholders who have the right to attend the Annual General Meeting is correct and complete.

The service provider for organizing Annual General Meetings through electronic media will send you a link to join the Annual General Meeting and a user manual in the email that you have sent to the Company.

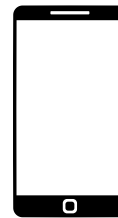
Prepare the necessary equipment for participating in Annual General Meetings via electronic media.



PC Computer



Laptop



Smartphone/Tablet



Web Browser



Google Chrome



Microsoft Edge



Safari

Preparation for attending the Annual General meeting via electronic media (E-AGM)

The flowchart shows the steps for joining a Annual General Meeting via electronic media.

Shareholders who wish to attend the Annual General Meeting are requested to indicate their intention by filling out the provided form or scanning the QR Code.

Please send the documents requesting attendance at the Annual General Meeting, along with identity verification documents, to the Company's email address or through the QR Code system.

Officials will review the provided information.

The system will send a link to join the Annual General Meeting via email at the designated time.

Register to attend the Annual General Meeting at the specified date and time.

Press the "E-Meeting" button to access the live broadcast via Zoom.

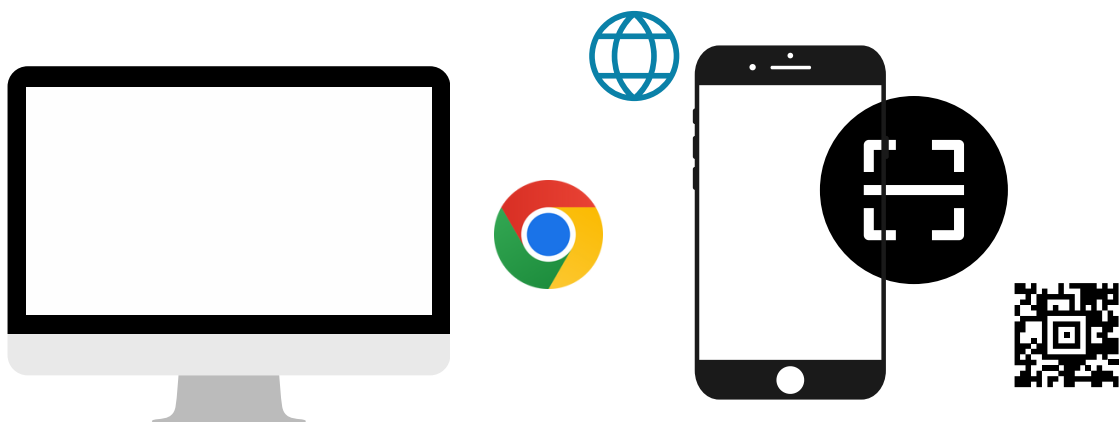
Press the "E-Voting" button to cast your vote via the browser.

The shareholder corrected and submitted additional documents.

Not approved

approved

Manual for Expressing Intent to Attend Meetings via the E-Request system



By website channel or QR Code

OJ International Co., Ltd creates this manual.

Do not use without permission.

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Notification of intent to attend Meetings (E-AGM) via website or QR Code

The registration options include:

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OJ International Co., Ltd creates this manual.

Do not use without permission.

Those who wish to participate in the meeting and cast their votes themselves

Express your intent to attend the meeting via a web browser by scanning the QR Code or accessing the URL link provided by the company. You will be directed to a page where you can select the type of registration, as shown in the example image.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ประเภทการลงทะเบียน E-Meeting

- มาด้วยตนเอง
For shareholders attending the meeting in person (Self-Attending)
- มาด้วยตนเอง และรับมอบฉันทะมาด้วย
For shareholders attending the meeting in person (Self-Attending) and bringing a proxy
- มอบฉันทะให้กรรมการอิสระ
For shareholders granting a proxy to an independent director
- มอบฉันทะให้บุคคลทั่วไป(1 ราย)
A Person granted a proxy from a shareholder (1 person)
- มอบฉันทะให้บุคคลทั่วไป(มากกว่า 1 ราย)
A Person granted a proxy from shareholders (more than 1 person)

ตรวจสอบสถานะคำขอ
(Checking E-Request's status)

หากมีคำถามเพิ่มเติมสำหรับการใช้งานระบบ กรุณาติดต่อ หมายเลขดังนี้ ในวันจันทร์-ศุกร์ เวลา 08.30 – 17.30 น.
Hot Line: 02-079-1811
สำรอง : 065-238-4800 หรือ 097-237-0094

Choose the registration option: “Attending in Person.”

Select the "Attending in Person" registration option. You will be directed to a page to enter the following information:

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีอี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

ผู้ถือหุ้นได้อ่านและตกลงผูกพันตามข้อตกลงและเงื่อนไขในการเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ รวมถึงให้ความยินยอมเกี่ยวกับข้อมูลส่วนบุคคล แล้ว
(Shareholder has read and accepted the term and condition about attendance of shareholder meetings through E-Meeting and has given consent to use personal information)

(Confirm) (Cancel)

1. Enter the shareholder account number and ID card number.
2. Check the box to indicate your consent to the personal data policy.
3. Click Confirm. If the information is entered correctly, the system will display the shareholder's name, surname, and the number of shares or units held. You will then be prompted to enter additional information, as shown in the example image.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีอี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ผู้ถือหุ้น วันเสาร์ อรุณเเป็น
(Shareholder)

จำนวนหุ้น 5,000 หุ้น
(No. of shares)

ชื่อ-นามสกุล (ภาษาอังกฤษ)
(First name - Last name)

Email
เพื่อรับ link เข้าร่วมประชุม

Reconfirm Email
ตรวจสอบความถูกต้องในการกรอก Email อีกครั้ง

เบอร์มือถือผู้ถือหุ้น
(Shareholder's Mobile) XXX-XXX-XXXX

Verify the shareholder's name and the number of shares. If the information is correct, proceed to provide the additional required details.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีอี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ผู้ถือหุ้น (Shareholder)	วันเสาร์ อรุณเเป็น
จำนวนหุ้น (No.of shares)	5,000 หุ้น
ชื่อ-นามสกุล (ภาษาอังกฤษ) (First name - Last name)	<input type="text"/>
Email เพื่อรับ link เข้าร่วมประชุม	<input type="text"/>
Reconfirm Email ตรวจสอบความถูกต้องในการกรอก Email อีกครั้ง	<input type="text"/>
เบอร์มือถือผู้ถือหุ้น (Shareholder's Mobile)	<input type="text" value="xxx-xxx-xxxx"/>

Provide the following information:

- : Full Name (in English)
- : Email Address (to receive the meeting link)
- : Mobile Phone Number of the Shareholder

Click "Next"

Attach the required documents for identity verification

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ผู้ถือหุ้น (Shareholder)	วันเสาร์ อยู่ร่วมเย็น
จำนวนหุ้น (No. of shares)	5,000 หุ้น

กรุณาแนบเอกสารประกอบเพื่อยืนยันตัวตน (Please attach document to verify your identity)

1. สำเนาบัตรประชาชน / passport / บัตรที่ราชการออกให้
(Copy of identification card/Passport)

เลือกไฟล์ (Choose file) Browse

เอกสารประกอบอื่นๆ
(Other support document)
เช่น หนังสือรับรองบริษัท
(i.e. Company certification)

เลือกไฟล์ (Choose file) Browse

ย้อนกลับ (Back) ถัดไป (Next)

• For shareholders who wish to attend the meeting electronically:

Prepare to attach supporting documents for identity verification, such as a copy of an ID card, passport, or any valid government-issued identification card that has not expired, accompanied by a certified true copy with a signature. Additional supporting documents may include a company certificate or documents verifying the identity of the representative of a legal entity.

Click "Next"

Once the shareholder has provided all required information and submitted the documents to confirm their intent to attend the meeting, the process will be considered complete.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอบีซีดี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ระบบได้รับข้อมูลเรียบร้อยแล้ว
(Your request has been received)

สำหรับผู้ถือหุ้น

(for shareholder)

นายวันเสาร์ อยู่ร่มเย็น

จำนวนหุ้น 5,000 หุ้น

(No. of shares 5,000 shares)

บริษัทได้รับข้อมูลของท่านแล้ว ท่านสามารถปิดหน้าต่างนี้
(We have already received your request.You can close this
window)

The message "Your request has been received" will appear.

Please review and verify the name, surname, and number of shares.

If all details are accurate, close the window to complete the process of confirming your intent to attend the meeting.

If a shareholder wishes to indicate their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code and plans to attend the meeting in person while also holding a proxy from another shareholder (to participate in the meeting and cast votes personally):

Indicate your intent to attend the meeting by accessing the web browser through the QR Code or URL link provided by the company. You will be directed to a page where you can select the registration type, as shown in the sample image.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ประเภทการลงทะเบียน E-Meeting

- มาด้วยตนเอง
For shareholders attending the meeting in person (Self-Attending)
- มาด้วยตนเอง และรับมอบฉันทะมาด้วย
For shareholders attending the meeting in person (Self-Attending) and bringing a proxy
- มอบฉันทะให้กรรมการอิสระ
For shareholders granting a proxy to an independent director
- มอบฉันทะให้บุคคลทั่วไป(1 ราย)
A Person granted a proxy from a shareholder (1 person)
- มอบฉันทะให้บุคคลทั่วไป(มากกว่า 1 ราย)
A Person granted a proxy from shareholders (more than 1 person)

ตรวจสอบสถานะคำขอ
(Checking E-Request's status)

หากมีคำถามเพิ่มเติมสำหรับการใช้งานระบบ กรุณาติดต่อ หมายเลขดังนี้ ในวันจันทร์-ศุกร์ เวลา 08.30 – 17.30 น.
Hot Line: 02-079-1811
สำรอง : 065-238-4800 หรือ 097-237-0094

Select the registration type as
"Attending in Person and Bringing Proxy."

Select the registration type "Attending in Person and Bringing Proxy."

A page will appear prompting you to enter the following information:

E-AGM Request: ระบบแสดงความคิดเห็นเข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

ผู้ถือหุ้นได้อ่านและตกลงผูกพันตามข้อตกลงและเงื่อนไขในการเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ รวมถึงให้ความยินยอมเกี่ยวกับข้อมูลส่วนบุคคล แล้ว
(Shareholder has read and accepted the term and condition about attendance of shareholder meetings through E-Meeting and has given consent to use personal information)

(Confirm) (Cancel)

1. Enter the shareholder account number and ID card number.
2. Check the box to provide consent for the personal data policy.
3. Click "Confirm." If the information is correct, the system will display the shareholder's name and the number of shares held.

Additional fields for input will also appear, as shown in the sample image

E-AGM Request: ระบบแสดงความคิดเห็นเข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ผู้ถือหุ้น มกราคม บึงกระชาย
(Shareholder)

จำนวนหุ้น 100 หุ้น
(No.of shares)

ชื่อ-นามสกุล (ภาษาอังกฤษ)
(First name - Last name)

Email
เพื่อรับ link เข้าร่วมประชุม

Reconfirm Email
ตรวจสอบความถูกต้องในการกรอก Email อีกครั้ง

เบอร์มือถือผู้ถือหุ้น
(Shareholder's Mobile) XXX-XXX-XXXX

2. For shareholders attending the meeting in person (Self-Attending) and bringing a proxy

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

Verify the shareholder's name and the number of shares. If the information is accurate, proceed to provide the additional required details.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีซี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ผู้ถือหุ้น (Shareholder) มกราคม ینگกระจาย

จำนวนหุ้น (No.of shares) 100 หุ้น

ชื่อ-นามสกุล (ภาษาอังกฤษ) (First name - Last name)

Email
เพื่อรับ link เข้าร่วมประชุม

Reconfirm Email
ตรวจสอบความถูกต้องในการกรอก Email อีกครั้ง

เบอร์มือถือผู้ถือหุ้น (Shareholder's Mobile)

[ย้อนกลับ \(Back\)](#) [ถัดไป \(Next\)](#)

Provide the following information

- : Full Name (in English)
- : Email Address (to receive the meeting link)
- : Mobile Phone Number of the Shareholder

Click "Next"

Attach the required documents for identity verification

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ผู้ถือหุ้น มกราคม ยิ่งกระจาย
(Shareholder)

จำนวนหุ้น 100 หุ้น
(No.of shares)

กรุณาแนบเอกสารประกอบเพื่อยืนยันตัวตน (Please attach document to verify your identity)

1. สำเนาบัตรประชาชน / passport /
บัตรที่ราชการออกให้
(Copy of identification
card/Passport)

เอกสารประกอบอื่นๆ
(Other support document)

เช่น หนังสือรับรองบริษัท
(i.e. Company certification)

• For shareholders intending to attend the meeting in person via electronic means:

Prepare to attach supporting documents for identity verification, such as a copy of an ID card, passport, or any valid government-issued identification card that has not expired, along with a certified true copy signature. Additional supporting documents, such as a company certificate or proof of identity for a corporate representative, may also be required.

Click "Next"

2. For shareholders attending the meeting in person (Self-Attending) and bringing a proxy

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

Include information about the grantor (in the case of receiving a proxy from another shareholder)

E-AGM Request: ระบบแสดงการประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เพิ่มข้อมูลผู้มอบฉันทะ

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

เพิ่มผู้มอบฉันทะ

รายชื่อผู้มอบฉันทะ

ย้อนกลับ (Back) ถัดไป (Next)

1. Enter the shareholder account number and the ID card number of the grantor
2. Click "Add Proxy Grantor"

E-AGM Request: ระบบแสดงการประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เพิ่มข้อมูลผู้มอบฉันทะ

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

เพิ่มผู้มอบฉันทะ

รายชื่อผู้มอบฉันทะ

บริษัท แอคทีฟ อินเทอร์เน็ตเนชั่นแนล จำกัด	30,000 หุ้น	ยกเลิก
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ย้อนกลับ (Back) ถัดไป (Next)

If the information is entered correctly, the name and the number of shares of the proxy grantor will be displayed for verification, as shown in the example image.

In the case of multiple proxy grantors, additional proxy grantor information can be added by entering the shareholder account number and the ID card number of each additional proxy grantor.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เพิ่มข้อมูลผู้มอบฉันทะ

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

เพิ่มผู้มอบฉันทะ

รายชื่อผู้มอบฉันทะ

บริษัท แอคทีฟ อินเทอร์เน็ต ชั้นเนล จำกัด	30,000 หุ้น	ยกเลิก
บริษัท แอคทีฟ อินเทอร์เน็ต ชั้นเนล จำกัด 2	30,000 หุ้น	ยกเลิก

ย้อนกลับ (Back) ถัดไป (Next)

Verify the names and the number of shares of the proxy grantors. If the information is accurate and complete, click “Next”

2. For shareholders attending the meeting in person (Self-Attending) and bringing a proxy

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอมิซีดีอี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

กรุณาแนบเอกสารประกอบเพื่อยืนยันตัวตน (Please attach document to verify your identity)

บริษัท แอคทีฟ อินเทอร์เน็ต จำกัด	30,000 หุ้น
1. สำเนาบัตรประชาชน / passport / บัตรที่ราชการออกให้ (Copy of identification card/Passport)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>
2. แบบแบบฟอร์มมอบฉันทะ (Proxy form)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>
เอกสารประกอบอื่นๆ (Other support document) เช่น หนังสือรับรองบริษัท (I.e. Company certification)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>
บริษัท แอคทีฟ อินเทอร์เน็ต จำกัด 2	30,000 หุ้น
1. สำเนาบัตรประชาชน / passport / บัตรที่ราชการออกให้ (Copy of identification card/Passport)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>
2. แบบแบบฟอร์มมอบฉันทะ (Proxy form)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>
เอกสารประกอบอื่นๆ (Other support document) เช่น หนังสือรับรองบริษัท (I.e. Company certification)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>

Prepare to attach the necessary supporting documents for proxy identification verification:

- A copy of the national ID card, passport, or any valid government-issued ID with a current expiration date, signed as a certified true copy.
- Attach a scanned copy of the completed and signed proxy form.
- Additional supporting documents, such as a certificate of incorporation or identification documents for the corporate representative.

Click "Confirm."

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอมีซีดีอี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ระบบได้รับข้อมูลเรียบร้อยแล้ว
(Your request has been received)
สำหรับผู้ถือหุ้น
(for shareholder)
บริษัท แอคทีฟ อินเตอร์เนชั่นแนล จำกัด
จำนวนหุ้น 30,000 หุ้น
(No. of shares 30,000 shares)
บริษัท แอคทีฟ อินเตอร์เนชั่นแนล จำกัด 2
จำนวนหุ้น 30,000 หุ้น
(No. of shares 30,000 shares)
นายมกราคม ยิ่งกระจาย
จำนวนหุ้น 100 หุ้น
(No. of shares 100 shares)
บริษัทได้รับข้อมูลของท่านแล้ว ท่านสามารถปิดหน้าต่างนี้
(We have already received your request. You can close this window)

The message "Your request has been received" will be displayed.

Please review and verify the name, surname, and number of shares for both the shareholder and the proxy. If all details are accurate, close the window to complete the meeting registration process.

Appointing an Independent Director as Proxy


Shareholders wishing to submit a proxy form appointing an independent director should register their intention to attend the meeting by scanning the QR code or accessing the URL link provided by the company using a web browser.

Upon accessing the registration page, you will be prompted to select the type of registration, as illustrated in the example image.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ประเภทการลงทะเบียน E-Meeting

- มาด้วยตนเอง
For shareholders attending the meeting in person (Self-Attending)
- มาด้วยตนเอง และรับมอบฉันทะมาด้วย
For shareholders attending the meeting in person (Self-Attending) and bringing a proxy
- มอบฉันทะให้กรรมการอิสระ 
For shareholders granting a proxy to an independent director
- มอบฉันทะให้บุคคลทั่วไป(1 ราย)
A Person granted a proxy from a shareholder (1 person)
- มอบฉันทะให้บุคคลทั่วไป(มากกว่า 1 ราย)
A Person granted a proxy from shareholders (more than 1 person)

ตรวจสอบสถานะคำขอ
(Checking E-Request's status)

หากมีคำถามเพิ่มเติมสำหรับการใช้งานระบบ กรุณาติดต่อ หมายเลขดังนี้ ในวันจันทร์-ศุกร์ เวลา 08.30 – 17.30 น.
Hot Line: 02-079-1811
สำรอง : 065-238-4800 หรือ 097-237-0094

Select the registration type
"Appointing an Independent Director as Proxy."

3. For shareholders granting a proxy to an independent director

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

Select the registration type "Appointing an Independent Director as Proxy," and you will be directed to a page where you need to fill in the following information:

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

ผู้ถือหุ้นได้อ่านและตกลงผูกพันตาม **ข้อตกลงและเงื่อนไขในการเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์** รวมถึงให้ความยินยอมเกี่ยวกับข้อมูลส่วนบุคคล แล้ว
(Shareholder has read and accepted the term and condition about attendance of shareholder meetings through E-Meeting and has given consent to use personal information)

(Confirm) (Cancel)

1. Enter the shareholder account number and identification number.
2. Tick the checkbox to confirm your consent to the personal data policy.
3. Click "Confirm."

If the information is entered correctly, the shareholder's name, surname, and the number of shares held will be displayed. Additional fields for entering information will also appear, as illustrated in the example image.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ผู้ถือหุ้น วันพุธ มังกรทอง
(Shareholder)

จำนวนหุ้น 10,000 หุ้น
(No. of shares)

ชื่อ-นามสกุล (ภาษาอังกฤษ)
(First name - Last name)

Email
เพื่อรับ link เข้าร่วมประชุม

Reconfirm Email
ตรวจสอบความถูกต้องในการกรอก Email อีกครั้ง

เบอร์มือถือผู้ถือหุ้น
(Shareholder's Mobile) xxx-xxx-xxxx

3. For shareholders granting a proxy to an independent director

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

Attach the required supporting documents for identity verification.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ผู้ถือหุ้น (Shareholder)	วิฑูรย์ มังกรทอง
จำนวนหุ้น (No. of shares)	10,000 หุ้น

กรุณาแนบเอกสารประกอบเพื่อยืนยันตัวตน (Please attach document to verify your identity)

1. สำเนาบัตรประชาชน / passport / บัตรที่ราชการออกให้
(Copy of identification card/Passport)

เอกสารประกอบอื่นๆ
(Other support document)
เช่น หนังสือรับรองบริษัท
(i.e. Company certification)

Choose file Browse

Choose file Browse

ย้อนกลับ (Back) ถัดไป (Next)

- In the case of granting a proxy to an independent director:

Prepare to attach supporting documents for shareholder identity verification, such as a copy of the ID card, passport, or any valid government-issued ID, all signed as certified true copies.

Additional documents may include a company certificate or documents verifying the identity of a juristic person representative.

Click "Next"

3. For shareholders granting a proxy to an independent director

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

Select the name of the independent director to whom you wish to grant the proxy, and attach the completed proxy form.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอมีซีดีอี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ผู้ถือหุ้น (Shareholder)	วันพุธ มังกรทอง
จำนวนหุ้น (No. of shares)	10,000 หุ้น

กรุณาเลือกกรรมการอิสระ: (Please add the Independent Director)

- มอบฉันทะให้กรรมการอิสระ นาย ก
- มอบฉันทะให้กรรมการอิสระ นาย ข
- มอบฉันทะให้กรรมการอิสระ นาย ค

กรุณาแนบเอกสาร (Please upload additional document)

2. แบบแบบฟอร์มมอบฉันทะ
(Proxy form)

Choose file Browse

ย้อนกลับ (Back) ถัดไป (Next)

Attach the completed proxy form, ensuring all required information is filled out and properly signed.

Click "Next"

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอบีซีดี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ระบบได้รับข้อมูลเรียบร้อยแล้ว
(Your request has been received)

สำหรับผู้ถือหุ้น

(for shareholder)

นายวันพุธ มังกรทอง

จำนวนหุ้น 10,000 หุ้น

(No. of shares 10,000 shares)

บริษัทได้รับข้อมูลของท่านแล้ว ท่านสามารถปิดหน้าต่างนี้
(We have already received your request. You can close this
window)

The message "Your request has been received" will be displayed.

Please review the shareholder's name, surname, number of shares, and the proxy details.

If all information is accurate, click "Close" to complete the process of expressing your intention to attend the meeting.

4. A Person granted a proxy from a shareholder (1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

For shareholders who wish to express their intention to attend the meeting electronically (E-AGM) via the website or QR Code:

If a shareholder (1 person) grants a proxy to a general individual (authorizing another person to attend the meeting and vote on their behalf):

Register your intention to attend the meeting through a web browser by scanning the QR Code or accessing the URL link provided by the company.

You will be directed to a page where you can select the type of registration, as shown in the example image.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอบีซีดี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ประเภทการลงทะเบียน E-Meeting

- มาด้วยตนเอง
For shareholders attending the meeting in person (Self-Attending)
- มาด้วยตนเอง และรับมอบฉันทะมาด้วย
For shareholders attending the meeting in person (Self-Attending) and bringing a proxy
- มอบฉันทะให้กรรมการอิสระ
For shareholders granting a proxy to an independent director
- มอบฉันทะให้บุคคลทั่วไป(1 ราย)
A Person granted a proxy from a shareholder (1 person)
- มอบฉันทะให้บุคคลทั่วไป(มากกว่า 1 ราย)
A Person granted a proxy from shareholders (more than 1 person)

ตรวจสอบสถานะคำขอ
(Checking E-Request's status)

หากมีคำถามเพิ่มเติมสำหรับการใช้งานระบบ กรุณาติดต่อ หมายเลขดังนี้ ในวันจันทร์-ศุกร์ เวลา 08.30 – 17.30 น.
Hot Line: 02-079-1811
สำรอง : 065-238-4800 หรือ 097-237-0094

Select the registration type:

"Granting Proxy to a General Individual (1 Person)"

4. A Person granted a proxy from a shareholder (1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอบีซีดี จำกัด (มหาชน)

การประชุมสามัญผู้ถือหุ้นประจำปี 25XX

วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ข้อมูลผู้รับมอบฉันทะ (Proxy's Information)

ชื่อ-นามสกุล (ภาษาไทย)
First name - Last name (Thai)

(ไม่ต้องระบุตำแหน่ง)

ชื่อ-นามสกุล(ภาษาอังกฤษ)
First name - Last name (English)

(ไม่ต้องระบุตำแหน่ง)

เบอร์มือถือของผู้รับมอบฉันทะ

XXX-XXX-XXXX

เลขที่บัตรประชาชนของผู้รับมอบฉันทะ

Email
เพื่อรับ link เข้าร่วมประชุม

Reconfirm Email
ตรวจสอบความถูกต้องในการกรอก Email อีกครั้ง

กรุณาแนบเอกสารของผู้รับมอบฉันทะ (Please attach proxy document E.G. copy of ID card to verify your identity)

1. สำเนาบัตรประชาชน / passport /
บัตรที่ราชการออกให้
(Copy of identification
card/Passport)

2. แบบแบบฟอร์มมอบฉันทะ
(Proxy form)

ย้อนกลับ (Back)

ถัดไป (Next)

Provide the details of the proxy recipient and attach the required supporting documents:

- Full Name of the Proxy Recipient (in Thai):
- Full Name of the Proxy Recipient (in English):
- Mobile Phone Number of the Proxy Recipient:
- National ID Number of the Proxy Recipient:
- Email Address (to receive the meeting link):

- Attach a scanned copy of the proxy recipient's identification document.
- Attach a scanned copy of the completed and signed proxy form.
- Click "Next"

4. A Person granted a proxy from a shareholder (1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

E-AGM Request: ระบบแสดงความคิดเห็นเข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอบีซีดี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เพิ่มข้อมูลผู้มอบฉันทะ

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

เพิ่มผู้มอบฉันทะ

รายชื่อผู้มอบฉันทะ

ย้อนกลับ (Back) ถัดไป (Next)

Add the details of the shareholder granting proxy:

1. Enter the shareholder's account number and national ID number.
2. Click "Add Proxy Grantor."

If the information is entered correctly, the shareholder's full name and the number of shares held will be displayed.

E-AGM Request: ระบบแสดงความคิดเห็นเข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอบีซีดี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เพิ่มข้อมูลผู้มอบฉันทะ

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

รายชื่อผู้มอบฉันทะ

น.ส. มีนาคม โต้งตั้ง	19,600 หุ้น	ยกเลิก
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ย้อนกลับ (Back) ถัดไป (Next)

4. A Person granted a proxy from a shareholder (1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอมีซีดีซี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เพิ่มข้อมูลผู้มอบฉันทะ

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

รายชื่อผู้มอบฉันทะ

น.ส. มีนาคม โตงตั้ง	19,600 หุ้น	<input type="button" value="ยกเลิก"/>
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Verify the shareholder's name and the number of shares.

Click "Next"

The system will display a page for attaching documents, as illustrated in the example.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอมีซีดีซี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

กรุณาแนบเอกสารประกอบเพื่อยืนยันตัวตน (Please attach document to verify your identity)

น.ส. มีนาคม โตงตั้ง	19,600 หุ้น
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1. สำเนาบัตรประชาชน / passport /
บัตรที่ราชการออกให้
(Copy of identification
card/Passport)

เอกสารประกอบอื่นๆ
(Other support document)
เช่น หนังสือรับรองบริษัท
(i.e. Company certification)

4. A Person granted a proxy from a shareholder (1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

Attach the shareholder's documents

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

กรุณาแนบเอกสารประกอบเพื่อยืนยันตัวตน (Please attach document to verify your identity)

น.ส. มีนาคม โตตัง	19,600 หุ้น
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1. สำเนาบัตรประชาชน / passport / บัตรที่ราชการออกให้
(Copy of identification card/Passport)

เอกสารประกอบอื่นๆ
(Other support document)
เช่น หนังสือรับรองบริษัท
(i.e. Company certification)

Choose file Browse

Choose file Browse

ย้อนกลับ (Back) ยืนยัน

Prepare to attach supporting documents for shareholder identity verification, such as a copy of the ID card, passport, or any valid government-issued ID, all signed as certified true copies.

Additional documents may include a company certificate or documents verifying the identity of a juristic person representative.

Click "Next"

**4. A Person granted a proxy
from a shareholder
(1 person)**

**In case shareholders wish to express their intent to attend
the meeting via electronic media (E-AGM)
through the website or QR Code:**

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอบีซีดี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ระบบได้รับข้อมูลเรียบร้อยแล้ว
(Your request has been received)

สำหรับผู้ถือหุ้น
(for shareholder)

น.ส.มีนาคม โด่งดัง

จำนวนหุ้น 19,600 หุ้น

(No. of shares 19,600 shares)

บริษัทได้รับข้อมูลของท่านแล้ว ท่านสามารถปิดหน้าต่างนี้
(We have already received your request. You can close this
window)

The message "Your request has been received" will be displayed.

Please review the shareholder's name, surname, number of shares, and the proxy details.

If all information is accurate, click "Close" to complete the process of expressing your intention to attend the meeting.

5. A Person granted a proxy from shareholders (more than 1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

This applies to shareholders (more than one person) granting proxy to general individuals (where shareholders authorize others to attend the meeting and vote on their behalf).

To express the intention to attend the meeting, access the web browser by scanning the QR Code or visiting the URL link provided by the company. A page will appear allowing you to select the type of registration, as shown in the example image.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

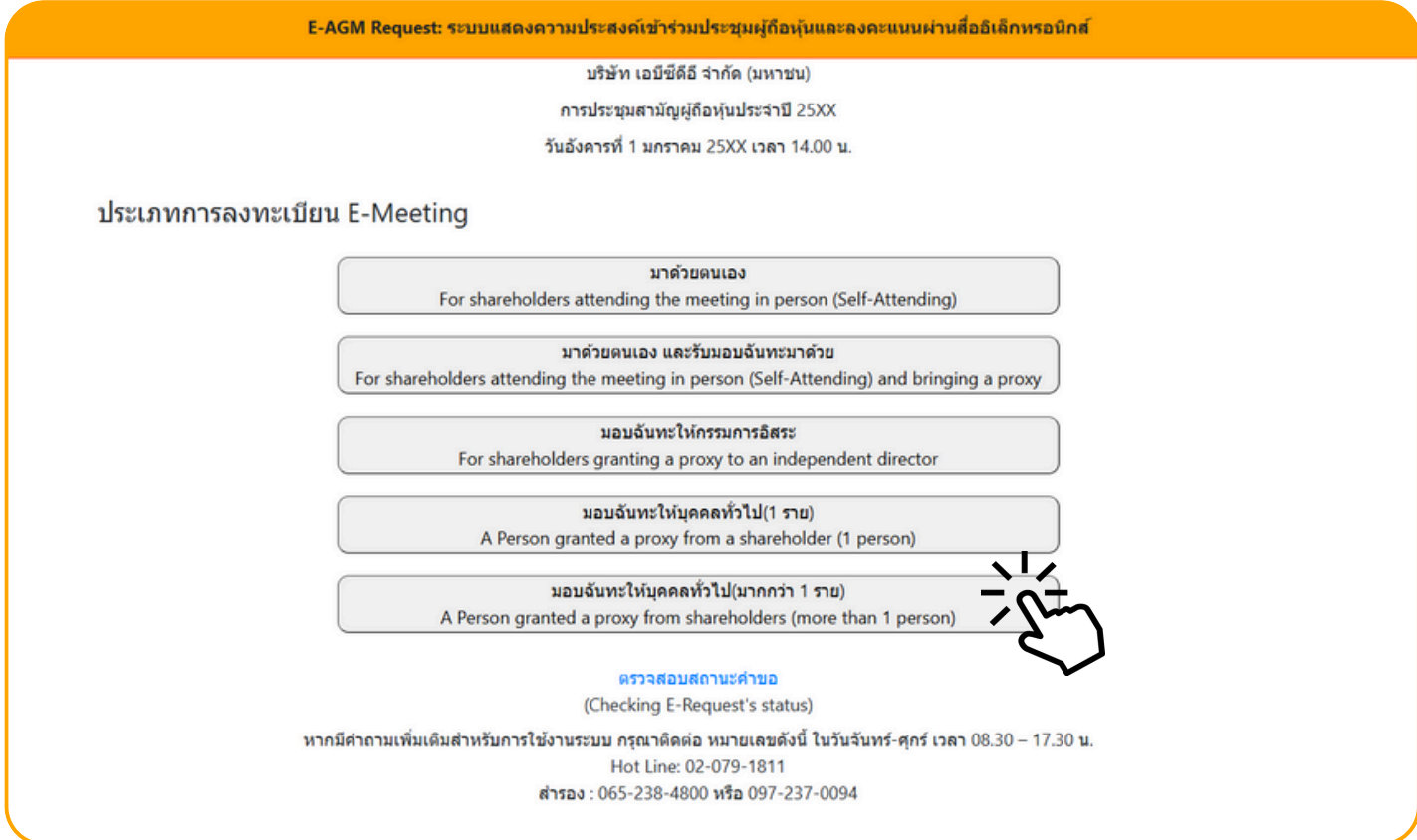
บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ประเภทการลงทะเบียน E-Meeting

- มาด้วยตนเอง
For shareholders attending the meeting in person (Self-Attending)
- มาด้วยตนเอง และรับมอบฉันทะมาด้วย
For shareholders attending the meeting in person (Self-Attending) and bringing a proxy
- มอบฉันทะให้กรรมการอิสระ
For shareholders granting a proxy to an independent director
- มอบฉันทะให้บุคคลทั่วไป(1 ราย)
A Person granted a proxy from a shareholder (1 person)
- มอบฉันทะให้บุคคลทั่วไป(มากกว่า 1 ราย)**
A Person granted a proxy from shareholders (more than 1 person)

ตรวจสอบสถานะคำขอ
(Checking E-Request's status)

หากมีคำถามเพิ่มเติมสำหรับการใช้งานระบบ กรุณาติดต่อ หมายเลขดังนี้ ในวันจันทร์-ศุกร์ เวลา 08.30 – 17.30 น.
Hot Line: 02-079-1811
สำรอง : 065-238-4800 หรือ 097-237-0094



Select the registration type:

"Granting Proxy to General Individuals (More Than 1 Person)."

5. A Person granted a proxy from shareholders (more than 1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอบีซีดีอี จำกัด (มหาชน)

การประชุมสามัญผู้ถือหุ้นประจำปี 25XX

วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ข้อมูลผู้รับมอบฉันทะ (Proxy's Information)

ชื่อ-นามสกุล (ภาษาไทย) First name - Last name (Thai)	<input type="text"/>
<small>(ไม่ต้องระบุตำแหน่ง)</small>	
ชื่อ-นามสกุล(ภาษาอังกฤษ) First name - Last name (English)	<input type="text"/>
<small>(ไม่ต้องระบุตำแหน่ง)</small>	
เบอร์มือถือของผู้รับมอบฉันทะ	<input type="text" value="xxx-xxx-xxxx"/>
เลขที่บัตรประชาชนของผู้รับมอบฉันทะ	<input type="text"/>
Email เพื่อรับ link เข้าร่วมประชุม	<input type="text"/>
Reconfirm Email ตรวจสอบความถูกต้องในการกรอก Email อีกครั้ง	<input type="text"/>

กรุณาแนบเอกสารของผู้รับมอบฉันทะ (Please attach proxy document E.G. copy of ID card to verify your identity)

1. สำเนาบัตรประชาชน / passport / บัตรที่ราชการออกให้ (Copy of identification card/Passport)	<input type="text" value="Choose file"/>	<input type="button" value="Browse"/>
2. แบบแบบฟอร์มมอบฉันทะ (Proxy form)	<input type="text" value="Choose file"/>	<input type="button" value="Browse"/>

ย้อนกลับ (Back)

ถัดไป (Next)

Provide the details of the proxy recipient and attach the required supporting documents

- Full Name of the Proxy Recipient (in Thai):
- Full Name of the Proxy Recipient (in English):
- Mobile Phone Number of the Proxy Recipient:
- National ID Number of the Proxy Recipient:
- Email Address (to receive the meeting link):

- Attach a scanned copy of the proxy recipient's identification document.
- Attach a scanned copy of the completed and signed proxy form.
- Click "Next"

5. A Person granted a proxy from shareholders (more than 1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีอี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เพิ่มข้อมูลผู้มอบฉันทะ

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

เพิ่มผู้มอบฉันทะ

รายชื่อผู้มอบฉันทะ

Add proxy grantor information:

1. Enter the shareholder account number and national ID number of the shareholder.
2. Click "Add Proxy Grantor."

If the information is entered correctly, the shareholder's full name and the number of shares held will be displayed.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีอี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เพิ่มข้อมูลผู้มอบฉันทะ

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

เพิ่มผู้มอบฉันทะ

รายชื่อผู้มอบฉันทะ

น.ส. วันศุกร์ คำชายแก่ง	1,000 หุ้น	<input type="button" value="ยกเลิก"/>
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5. A Person granted a proxy from shareholders (more than 1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

In cases where there are multiple shareholders granting proxy, you can add additional proxy grantor information by entering the shareholder account number and national ID number of each additional proxy grantor.

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

เพิ่มข้อมูลผู้มอบฉันทะ

เลขที่บัญชีผู้ถือหุ้น
(Shareholder Account Number)

เลขที่บัตรประชาชน
(Identification Number/Passport Number)

รายชื่อผู้มอบฉันทะ

น.ส. วันศกร คำชายเก่ง	1,000 หุ้น	<input type="button" value="ยกเลิก"/>
บริษัท ทุ่งสุดตัว จำกัด	100,000 หุ้น	<input type="button" value="ยกเลิก"/>
น.ส. มีสุข คำชายเก่ง	1,000 หุ้น	<input type="button" value="ยกเลิก"/>

Verify the names and the number of shares of the proxy grantors.

If the information is accurate and complete, click "Next"

5. A Person granted a proxy from shareholders (more than 1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

แนบไฟล์เอกสารของผู้ถือหุ้น

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอบีซีดี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

กรุณานแนบเอกสารประกอบเพื่อยืนยันตัวตน (Please attach document to verify your identity)

น.ส. วันศุกร์ คำชายเก่ง	1,000 หุ้น
1. สำเนาบัตรประชาชน / passport / บัตรที่ราชการออกให้ (Copy of identification card/Passport)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>
เอกสารประกอบอื่นๆ (Other support document) เช่น หนังสือรับรองบริษัท (I.e. Company certification)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>
บริษัท ทุ่งสุดสวย จำกัด	100,000 หุ้น
1. สำเนาบัตรประชาชน / passport / บัตรที่ราชการออกให้ (Copy of identification card/Passport)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>
เอกสารประกอบอื่นๆ (Other support document) เช่น หนังสือรับรองบริษัท (I.e. Company certification)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>
น.ส. มีสุข คำชายเก่ง	1,000 หุ้น
1. สำเนาบัตรประชาชน / passport / บัตรที่ราชการออกให้ (Copy of identification card/Passport)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>
เอกสารประกอบอื่นๆ (Other support document) เช่น หนังสือรับรองบริษัท (I.e. Company certification)	<input type="text" value="Choose file"/> <input type="button" value="Browse"/>

Prepare to attach supporting documents for shareholder identity verification, such as a copy of the ID card, passport, or any valid government-issued ID, all signed as certified true copies.

Additional documents may include a company certificate or documents verifying the identity of a juristic person representative.

Click "Next"

5. A Person granted a proxy from shareholders (more than 1 person)

In case shareholders wish to express their intent to attend the meeting via electronic media (E-AGM) through the website or QR Code:

E-AGM Request: ระบบแสดงความประสงค์เข้าร่วมประชุมผู้ถือหุ้นและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์

บริษัท เอ็มซีดีจี จำกัด (มหาชน)
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX
วันอังคารที่ 1 มกราคม 25XX เวลา 14.00 น.

ระบบได้รับข้อมูลเรียบร้อยแล้ว
(Your request has been received)

สำหรับผู้ถือหุ้น

(for shareholder)

บริษัท ทุนสุดตัว จำกัด

จำนวนหุ้น 100,000 หุ้น

(No. of shares 100,000 shares)

น.ส.มีสุข คำชายเก่ง

จำนวนหุ้น 1,000 หุ้น

(No. of shares 1,000 shares)

น.ส.วันศุกร์ คำชายเก่ง

จำนวนหุ้น 1,000 หุ้น

(No. of shares 1,000 shares)

บริษัทได้รับข้อมูลของท่านแล้ว ท่านสามารถปิดหน้าต่างนี้
(We have already received your request. You can close this window)

The message "Your request has been received" will be displayed.

Please review the shareholder's name, surname, number of shares, and the proxy details.

If all information is accurate, click "Close" to complete the process of expressing your intention to attend the meeting.

Registration to attend Annual General Meetings and use of the electronic Meeting system (E-AGM)



Review the steps and usage
methods carefully

CLICK HERE



Or scan QR Code
to Download the manual



SCAN ME



ZOOM Application Installation Guide

**Zoom Application installation guide
on PC or Notebook**

————— **1**

**Zoom Application installation guide
on iPhone/ iPad - IOS System**

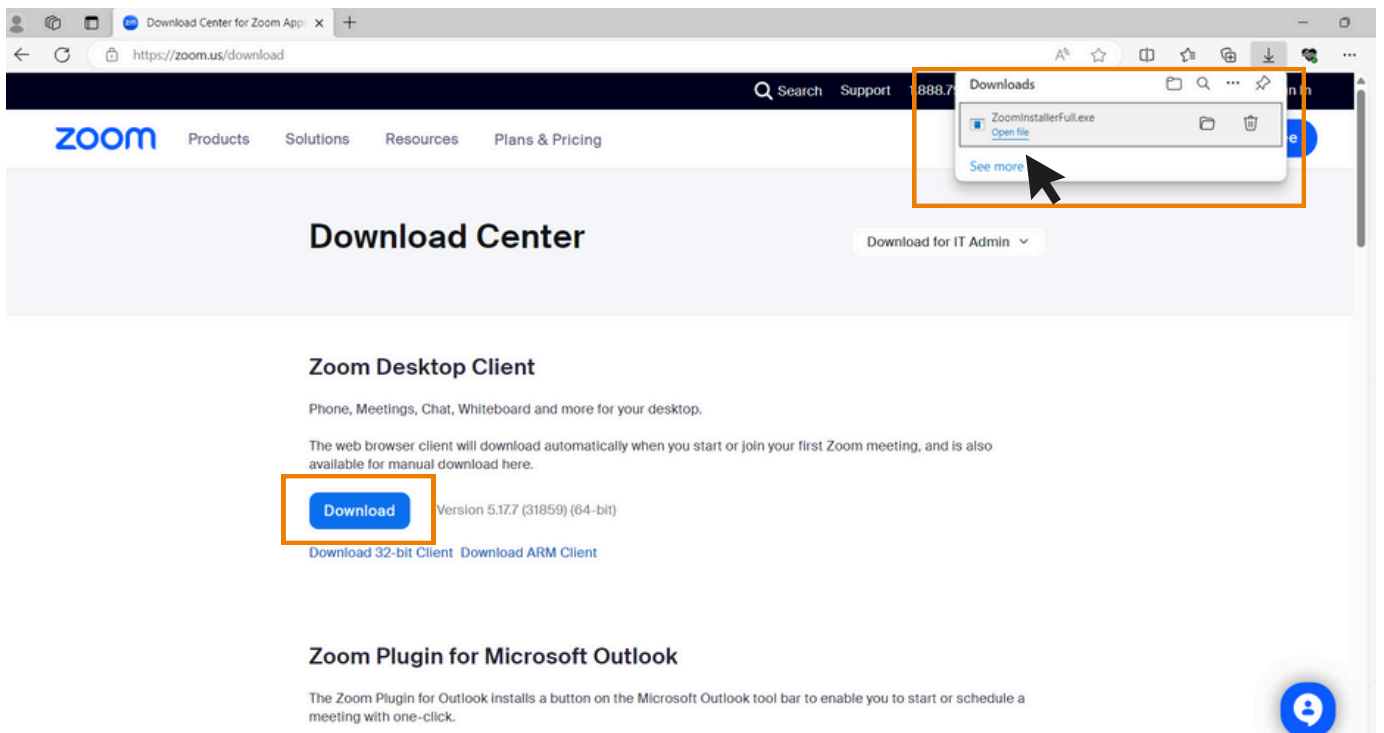
————— **2**

**Zoom Application installation guide
on Smartphone /Tablet -Android
System**

————— **3**

1 Zoom Application installation guide on PC or Notebook

1. Visit the URL : <https://zoom.us/download> locate the Zoom Desktop Client, and proceed by clicking the “Download “ button.
2. Once downloaded, locate the "ZoomInstaller" file and double-click to begin the installation process. Follow the prompts to install the program.

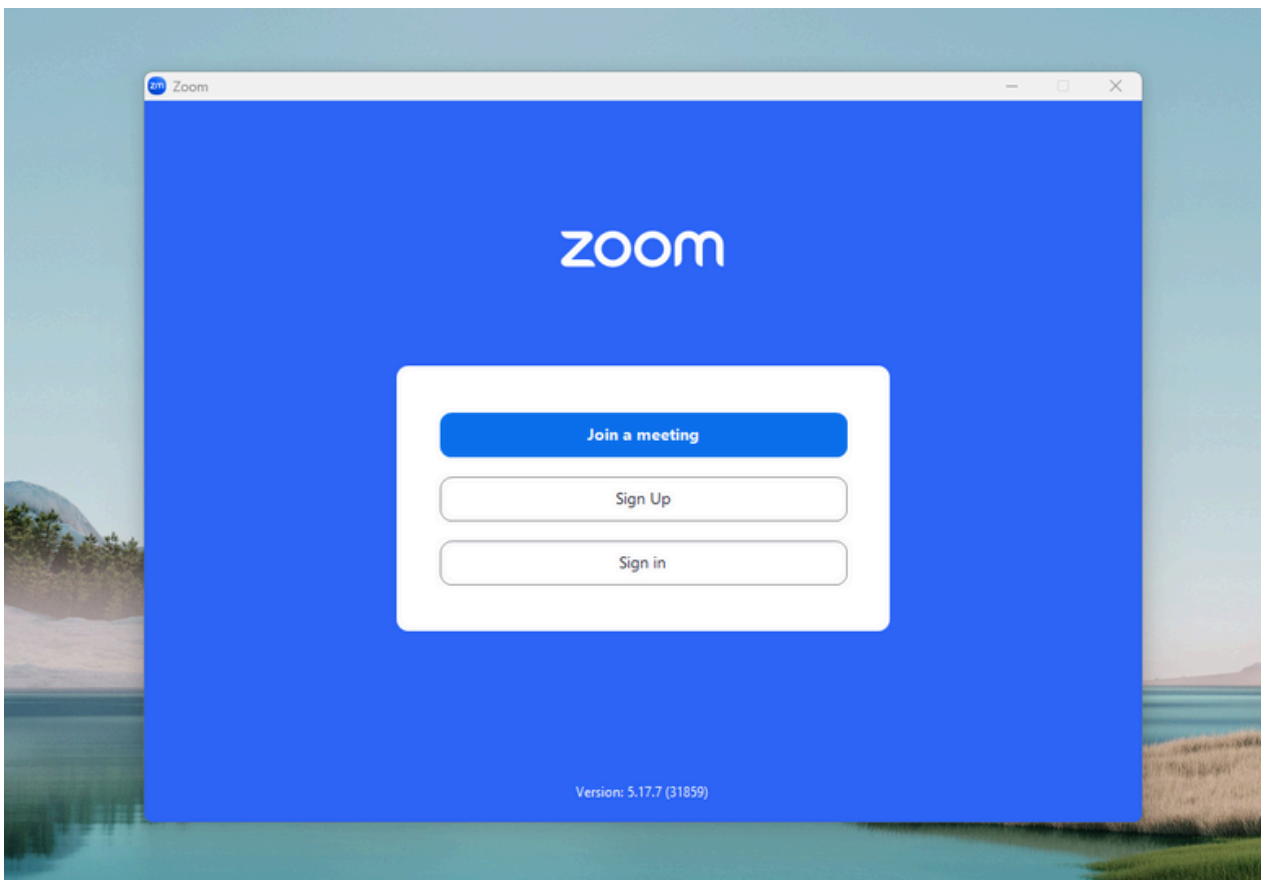


3. The system is currently installing the program. Please wait patiently until the installation process is complete.



1 Zoom Application installation guide on PC or Notebook

4. Once the Zoom program is successfully installed, a login window will pop up, as same to the example picture.



2 Zoom Application Installation guide on iPhone/ iPad - IOS System

1. Download the Zoom application by visiting the App Store, searching for Zoom, and then clicking on the following link or scanning the QR code:

<https://apps.apple.com/th/app/zoom-one-platform-to-connect/id546505307>

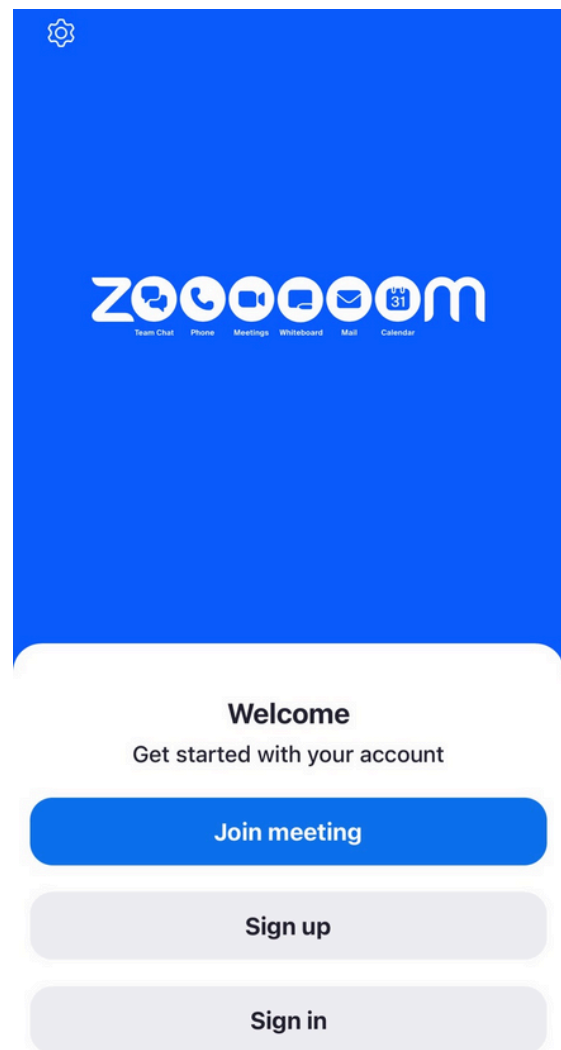


SCAN QR CODE



2 Zoom Application Installation guide on iPhone/ iPad - IOS System

2. Press the "Get" button to initiate the installation process. Once installed, wait for the completion of the installation. Afterward, press to open the Zoom application.



Upon clicking to enter Zoom, a login page will appear, ready for use, resembling the example picture.

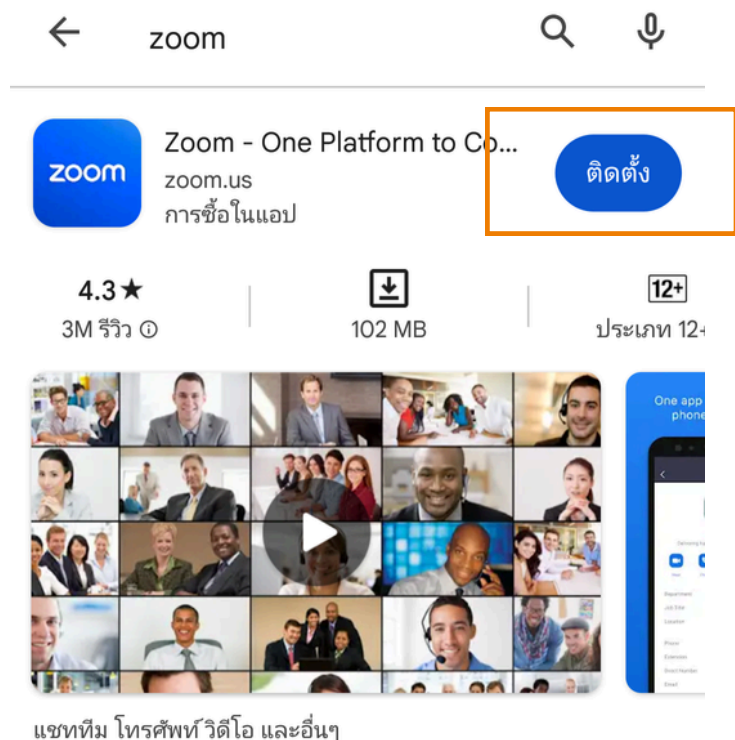
3 Zoom Application installation guide on Smartphone /Tablet -Android System

1. Download the Zoom application by visiting the Play Store, searching for Zoom, and then clicking on the following link or scanning the QR code:

<https://play.google.com/store/apps/details?id=us.zoom.videomeetings>

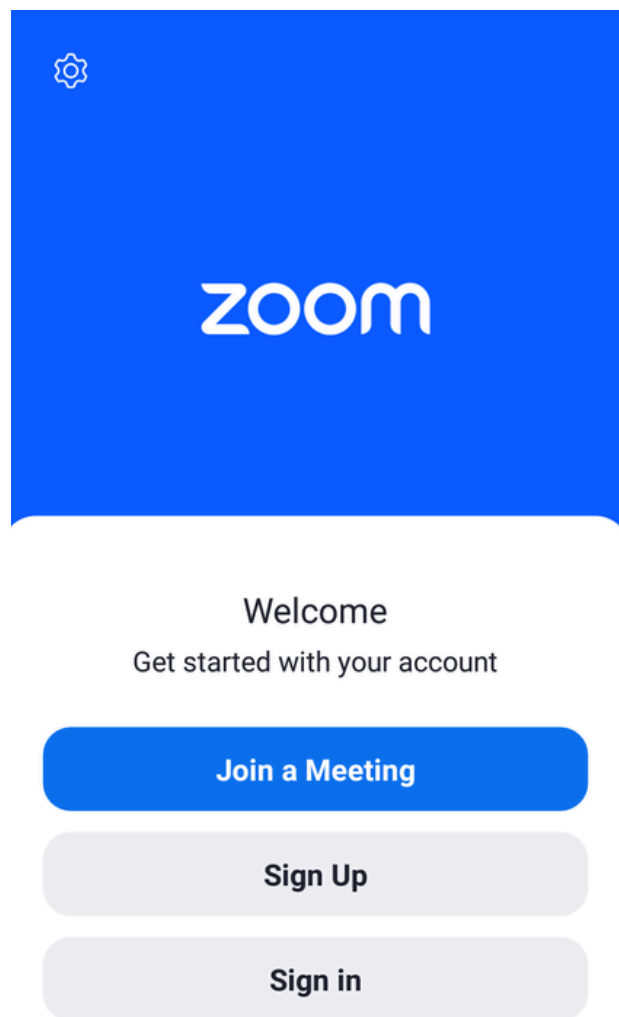


SCAN QR CODE



3 Zoom Application installation guide on Smartphone /Tablet -Android System

2. Press the "Install" button to initiate the installation process. Wait for the installation to complete. Once finished, press to open the Zoom application.



Upon clicking to enter Zoom, a login page will appear, ready for use, as same to the example picture.

PROXY FORM A.

Written at

Date..... Month..... Year.....

(1) I/ We..... Nationality.....

Residing at No..... Road..... Sub-district.....

District..... Province..... Postcode.....

(2) Being a shareholder of EMC Public Company Limited, holding a total amount ofshare(s)
and having voting rights equivalent to..... vote(s), the details of which are as follows:

Ordinary share..... share(s), having voting rights equivalent to..... vote(s)

Preferred share..... share(s), having voting rights equivalent to..... vote(s)

(3) Hereby authorize (A Shareholders can appoint independent directors of the company. The details of the independent directors of the Company appear in Enclosure No. 4.)

1. Miss Prowmat huntra Age 73 years
Residing at No. 140/66 ITF Tower, 28th Floor Road Silom
Sub-district Suriyawong District Bangrak Province Bangrak
Postcode 10500 or

2. Dr. Yaowarin Srichainan Age 74 years
Residing at No. 140/66 ITF Tower, 28th Floor Road Silom
Sub-district Suriyawong District Bangrak Province Bangrak
Postcode 10500 or

3. Miss Taweesri Wikyathipat Age 74 years
Residing at No. 140/66 ITF Tower, 28th Floor Road Silom
Sub-district Suriyawong District Bangrak Province Bangrak
Postcode 10500 or

4. Age..... years
Residing at No..... Road.....
Sub-district..... District..... Province.....
Postcode.....

Only one person is my representative to attend the meeting and vote on my behalf at the meeting. Annual General Meeting of Shareholders for the year 2025 via electronic media (E-AGM) on Tuesday, April 29, 2026 at 14:00 p.m. or to be postponed to other days, times and places as well.

Signed Grantor
(.....)

Signed Proxy
(.....)

Signed Proxy
(.....)

Signed Proxy
(.....)

Note : A shareholders appointing proxies must appoint only one proxy to attend the meeting and not vote. Able to split the number of shares to multiple proxies to split the votes.

PROXY FORM B.

Written at

Date Month Year

(1) I/ We Nationality

Residing at No. Road Sub-district

District Province Postcode

(2) Being a shareholder of EMC Public Company Limited, holding a total amount of share(s)

and having voting rights equivalent to vote(s), the details of which are as follows:

Ordinary share share(s), having voting rights equivalent to vote(s)

Preferred share share(s), having voting rights equivalent to vote(s)

(3) Hereby authorize (A Shareholders can appoint independent directors of the company. The details of the independent directors of the Company appear in Enclosure No. 4.)

a. Miss Prowmat huntra Age 73 years
 Residing at No. 140/66 ITF Tower, 28th Floor Road Silom
 Sub-district Suriyawong District Bangrak Province Bangrak
 Postcode 10500 or

b. Dr. Yaowarin Srichainan Age 74 years
 Residing at No. 140/66 ITF Tower, 28th Floor Road Silom
 Sub-district Suriyawong District Bangrak Province Bangrak
 Postcode 10500 or

c. Miss Taweesri Wikyathipat Age 74 years
 Residing at No. 140/66 ITF Tower, 28th Floor Road Silom
 Sub-district Suriyawong District Bangrak Province Bangrak
 Postcode 10500 or

d. Age years
 Residing at No. Road
 Sub-district District Province
 Postcode

Only one person is my representative to attend the meeting and vote on my behalf at the meeting. Annual General Meeting of Shareholders 2026 via electronic media (E-AGM) on Wednesday, April 29, 2026 at 14:00 p.m. or to be postponed to other days, times and places as well.

(4) I/we hereby authorize the proxy holder to vote on my behalf at this meeting as follows:

Agenda 1 To consider of approval of the report of the Extraordinary General Meeting of Shareholders No. 1/2025

- (a) The proxy holder has the right to consider and vote on my behalf in all respects as he or she deems appropriate.
- (b) The proxy must cast the votes in accordance with the following instructions.
- Approve Disapprove Abstain

Agenda 2 To acknowledge the Company's operating results for the year 2025

This agenda is for acknowledgement only and no voting is required

Agenda 3 To consider and of the Company's financial statements for the year 2025, ending on December 31, 2025 (a)

- (b) The proxy must cast the votes in accordance with the following instructions.
- Approve Disapprove Abstain

Agenda 4 To consider approving approval of the suspension of allocation of legal reserves and suspension of dividend payment 2025

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
- Approve Disapprove Abstain

Agenda 5 To consider re-electing directors who vacate their positions at the end of their term to return to their positions as directors for another term.

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
- Appointment of the entire Board of Directors
- Approve Disapprove Abstain
- Appointment of any director (s)

The Board of Directors resolved to propose to the agenda.

1. Dr. Yaowarin Srichainan
 Approve Disapprove Abstain
2. Ms. Taweessri Vikayathipat
 Approve Disapprove Abstain
3. Mr. Loh Soon Gnee
 Approve Disapprove Abstain

Agenda 6 To consider and approve the determination of the remuneration of directors for the year 2026

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
- Approve Disapprove Abstain

Agenda 7 To consider and approve the appointment of auditors and the determination of audit fees for the year 2026

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.

- (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain
- Agenda 8 To consider and approve the reduction of registered capital and amendments to the Company's memorandum of association in Section 4 to be consistent with the reduction of the Company's registered capital
- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain
- Agenda 9 To consider and approve the issuance of a general mandate capital increase
- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain
- Agenda 10 To consider and approve the increase of registered capital and amend the Company's memorandum of association in Section 4 to be consistent with the increase of the Company's registered capital
- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain
- Agenda 11 To consider and approve the allocation of new common shares for additional capital
- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain
- Agenda 12 To consider and approve the issuance and offering of the Company's debentures.
- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain
- Agenda 13 To consider other business (if any)
- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain
- (5) Voting of the proxy holder in any agenda that is not specified in this proxy shall be considered as invalid and not my/our voting as a shareholder
- (6) In case I/we have not declared a voting intention in any agenda or my/our determination is not clear or in case the meeting considers or passes resolutions in any matters apart from the agenda as specified above, including the case that there is any amendment, modification or addition of any fact, the proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.

Any business carried on by the proxy holder in the said meeting, except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

Signed Grantor
(.....)

Signed Proxy
(.....)

Signed Proxy
(.....)

Signed Proxy
(.....)

Note:

1. A shareholder shall appoint only one proxy holder to attend and vote at the meeting. A shareholder may not split shares and appoint more than one proxy holder in order to split votes.
2. In agenda regarding the election of directors, the ballot can be either for all the nominated candidates as a whole or for an individual nominee.
3. In case that there are any further agenda items apart from specified above brought into consideration in the meeting, the proxy holder may use the Annex attached to the Proxy Form B.

Annex attached to the Proxy Form B.

Appointment as a shareholder of EMC Public Company Limited.

At the 2025 Annual General Meeting of Shareholders via electronic media (E-AGM) on Wednesday, April 30, 2025 at 10:00 a.m. other times and places as well.

Agenda.....re.....

- (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (a) The Proxy holder shall vote in accordance with my wish as follows:
 - Approve Disapprove Abstain

Agenda.....re.....

- (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (a) The Proxy holder shall vote in accordance with my wish as follows:
 - Approve Disapprove Abstain

Agenda.....re.....

- (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (a) The Proxy holder shall vote in accordance with my wish as follows:
 - Approve Disapprove Abstain

Agenda.....re.....

- (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (a) The Proxy holder shall vote in accordance with my wish as follows:
 - Approve Disapprove Abstain

Agenda.....re.....

- (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (a) The Proxy holder shall vote in accordance with my wish as follows:
 - Approve Disapprove Abstain

Agenda.....re.....

- (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (a) The Proxy holder shall vote in accordance with my wish as follows:
 - Approve Disapprove Abstain

PROXY FORM C.

(The form used only in the case that the shareholder is a foreign investor and has appointed a custodian (Custodian in Thailand is a stock depository and keeper)

Written at

Date..... Month..... Year.....

(1) I/ We..... Nationality.....

Residing at No..... Road..... Sub-district.....

District..... Province..... Postcode.....

Being a shareholder of EMC Public Company Limited, holding a total amount of..... share(s)

and having voting rights equivalent to..... vote(s), the details of which are as follows:

Ordinary share..... share(s), having voting rights equivalent to..... vote(s)

Preferred share..... share(s), having voting rights equivalent to..... vote(s)

(2) Hereby authorize

a. Miss.Prowmat huntra..... Age..... 73..... years
Residing at No..... 140/66 ITF Tower, 28th Floor..... Road..... Silom.....
Sub-district..... Suriyawong..... District..... Bangrak..... Province..... Bangrak.....
Postcode..... 10500..... or

b. Dr. Yaowarin Srichainan..... Age..... 74..... years
Residing at No..... 140/66 ITF Tower, 28th Floor..... Road..... Silom.....
Sub-district..... Suriyawong..... District..... Bangrak..... Province..... Bangrak.....
Postcode..... 10500..... or

c. Miss Taweesri Wikyathipat..... Age..... 74..... years
Residing at No..... 140/66 ITF Tower, 28th Floor..... Road..... Silom.....
Sub-district..... Suriyawong..... District..... Bangrak..... Province..... Bangrak.....
Postcode..... 10500..... or

d. Age..... years
Residing at No..... Road.....
Sub-district..... District..... Province.....
Postcode.....

Only one person is my representative to attend the meeting and vote on my behalf in The 2026 Annual General Meeting of Shareholders via electronic media (E-AGM) on Wednesday, April 29, 2026 at 2:00 p.m. or at any other date, time, and place.

(3) I/we authorize the proxy holder to attend the meeting and vote as follows:

Grant proxy the total amount of shares holding and entitled to vote

Grant partial shares of

ordinary share..... share(s), having voting rights equivalent to..... vote(s)

preferred share..... share(s), having voting rights equivalent to..... vote(s)

Total voting rights..... vote(s)

(4) I/we hereby authorize the proxy holder to vote on my behalf at this meeting as follows:

Agenda 1 To consider of approval of the report of the Extraordinary General Meeting of Shareholders No. 1/2025

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
 (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain

Agenda 2 To acknowledge the Company's operating results for the year 2025

This agenda is for acknowledgement only and no voting is required

Agenda 3 To consider and of the Company's financial statements for the year 2025, ending on December 31, 2025

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
 (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain

Agenda 4 To consider approving approval of the suspension of allocation of legal reserves and suspension of dividend payment 2025

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
 (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain

Agenda 5 To consider re-electing directors who vacate their positions at the end of their term to return to their positions as directors for another term.

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
 (b) The proxy must cast the votes in accordance with the following instructions.
 Appointment of the entire Board of Directors
 Approve Disapprove Abstain
 Appointment of any director (s)

The Board of Directors resolved to propose to the agenda.

1. Dr. Yaowarin Srichainan
 Approve Disapprove Abstain
2. Ms. Taweesri Vikayathipat
 Approve Disapprove Abstain
3. Mr. Loh Soon Gnee
 Approve Disapprove Abstain

Agenda 6 To consider and approve the determination of the remuneration of directors for the year 2026

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
 (b) The proxy must cast the votes in accordance with the following instructions.
 Approve Disapprove Abstain

Agenda 7 To consider and approve the appointment of auditors and the determination of audit fees for the year 2026

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 - Approve Disapprove Abstain

Agenda 8 To consider and approve the reduction of registered capital and amendments to the Company's memorandum of association in Section 4 to be consistent with the reduction of the Company's registered capital

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 - Approve Disapprove Abstain

Agenda 9 To consider and approve the issuance of a general mandate capital increase

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 - Approve Disapprove Abstain

Agenda 10 To consider and approve the increase of registered capital and amend the Company's memorandum of association in Section 4 to be consistent with the increase of the Company's registered capital

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 - Approve Disapprove Abstain

Agenda 11 To consider and approve the allocation of new common shares for additional capital

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 - Approve Disapprove Abstain

Agenda 12 To consider and approve the issuance and offering of the Company's debentures.

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 - Approve Disapprove Abstain

Agenda 13 To consider other business (if any)

- (a) The proxy is entitled to cast the votes on my behalf at its own discretion.
- (b) The proxy must cast the votes in accordance with the following instructions.
 - Approve Disapprove Abstain

(5) Voting of the proxy holder in any agenda that is not specified in this proxy shall be considered as invalid and not my/our voting as a shareholder

(6) In case I/we have not declared a voting intention in any agenda or my/our determination is not clear or in case the meeting considers or passes resolutions in any matters apart from the agenda as specified above, including the case that there is any amendment, modification or addition of any fact, the proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.

Any business carried on by the proxy holder in the said meeting, except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

Signed Grantor
(.....)

Signed Proxy
(.....)

Signed Proxy
(.....)

Signed Proxy
(.....)

Note:

1. The Proxy Form C. only use for shareholders whose names appearing in the foreign investors registration and he/she appointed a custodian in Thailand to be responsible for safeguarding shares only.
2. Documents and evidences to be enclosed with the proxy form are:
 - (1) Power of attorney from the shareholder authorizes a custodian to sign the Proxy Form on behalf of the shareholder
 - (2) Letter of certification to certify that the signer in the Proxy Form have a permit to act as a Custodian.
3. A shareholder shall appoint only one proxy holder to attend and vote at the meeting. A shareholder may not split shares and appoint more than one proxy holder in order to split votes.
4. In agenda regarding the election of directors, the ballot can be either for all the nominated candidates as a whole or for an individual nominee.
5. In case that there are any further agenda items apart from specified above brought into consideration in the meeting, the proxy holder may use the Annex attached to the Proxy Form C.

Annex attached to the Proxy Form C.

At the 2025 Annual General Meeting of Shareholders via electronic media (E-AGM) on Wednesday, April 30, 2025 at 10:00 a.m. other times and places as well.

Agenda.....re.....
 (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
 (a) The Proxy holder shall vote in accordance with my wish as follows:
 Approve Disapprove Abstain

Agenda.....re.....
 (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
 (a) The Proxy holder shall vote in accordance with my wish as follows:
 Approve Disapprove Abstain

Agenda.....re.....
 (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
 (a) The Proxy holder shall vote in accordance with my wish as follows:
 Approve Disapprove Abstain

Agenda.....re.....
 (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
 (a) The Proxy holder shall vote in accordance with my wish as follows:
 Approve Disapprove Abstain

Agenda.....re.....
 (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
 (a) The Proxy holder shall vote in accordance with my wish as follows:
 Approve Disapprove Abstain

Agenda.....re.....
 (a) The Proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
 (a) The Proxy holder shall vote in accordance with my wish as follows:
 Approve Disapprove Abstain

**Form for the submission of questions prior
to the 2026 Annual General Meeting of Shareholders**

Date _____ Month _____ Year _____

I, (Mr./Mrs./Ms) _____ a shareholder of EMC
Public Company Limited (the"Company"), holding _____ shares residing at

Tel./mobile _____ E-mail address _____

Question No.1 _____

Supporting documents Yes No

Question No.2 _____

Supporting documents Yes No

Question No.3 _____

Supporting documents Yes No

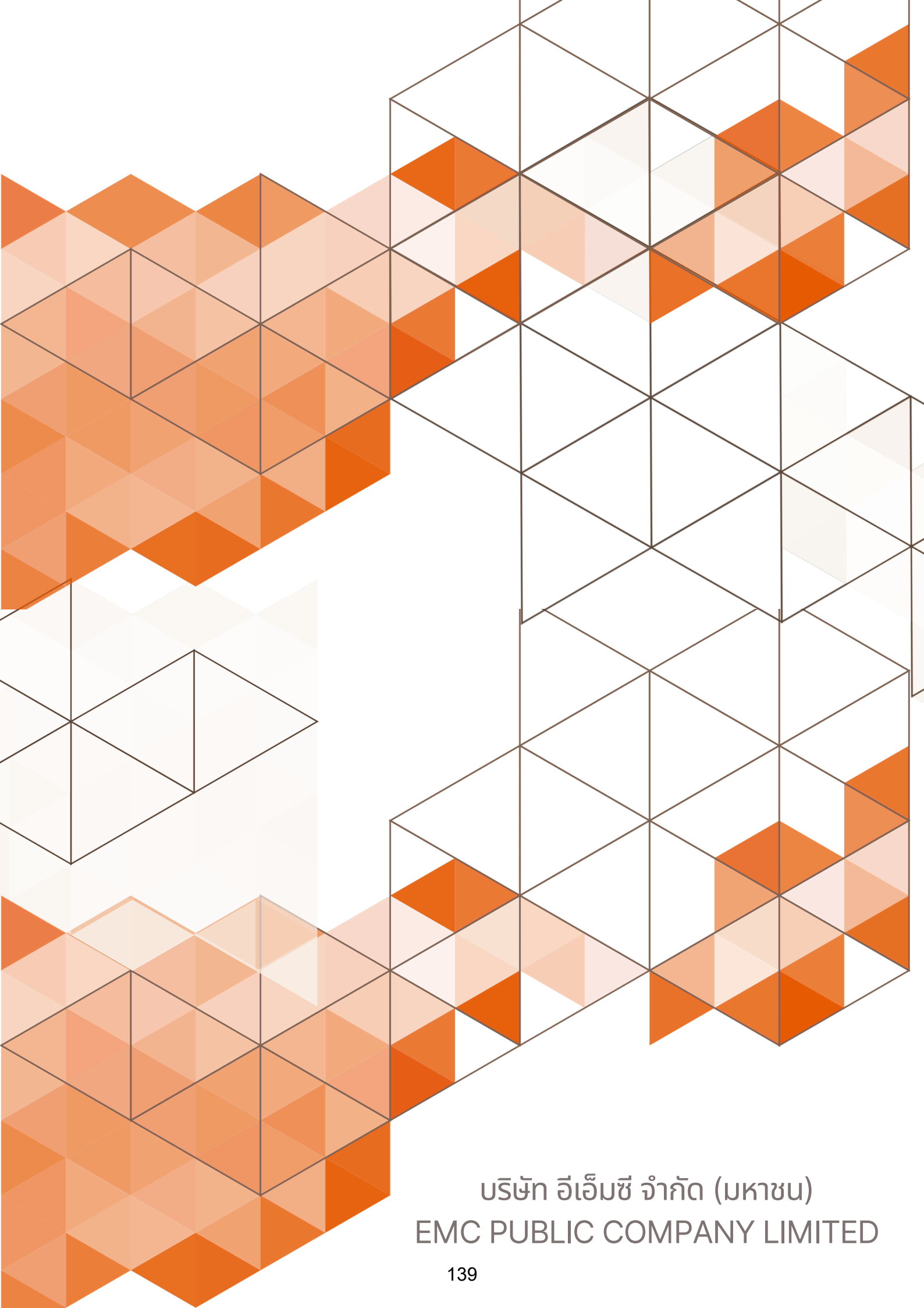
Remark: The Shareholder who is entitles to attend the 2026 AGM, may submit the "Form for the submission of questions prior to the shareholders meeting", with the supporting documents (if any) to the Company Secretary Within April 28, 2026 before 5:00 p.m. via the following channels:

- Via Email address: info@emc.co.th or
- Via Registered Mail to: Company Secretary Office

EMC Public Company Limited

140/66 ITF Tower Buliding, 28th Floor, Silom Road,

Suriyawong Subdistrict, Bangrak District, Bangkok 10500



บริษัท อีเอ็มซี จำกัด (มหาชน)
EMC PUBLIC COMPANY LIMITED